

# Delivery Program / Operational Plan

## Quarterly Progress Report

2024/2025 – Quarter 4

### 1: A vibrant, safe, and inclusive community

#### 1.1: Our health and wellbeing needs are met

**1.1a: Provide quality health and well-being services that support the changing needs of the community throughout the lifecycle through government and non-government organisations**

Principal Activity	Action Code	Action Name	Responsible Officer Position	Status	Comments
Promote programs which encourage healthy lifestyle choices and activities	1.1a (2)	Council maintains its public open spaces in a safe and acceptable manner and ensures that all associated infrastructure is fit for purpose. The level of service delivery is to be reflected according to the allocated resources.	Manager Regional Services - Cootamundra	Ongoing	Ongoing. Council staff are regularly maintaining the open spaces to an acceptable manner, within the budget allocated

**1.1b: Provide opportunities for the recreational use of parks, sporting facilities, swimming pools by ensuring they are safe, maintained, managed and meet the needs of all community members**

Principal Activity	Action Code	Action Name	Responsible Officer Position	Status	Comments
Masterplan development for Fisher Park	1.1b (1)	Upgrade amenities at Fisher Park to meet the demands of local and regional Sporting associations and clubs	Manager Regional Services - Cootamundra	Ongoing	Ongoing, A new announcer's box has been built, new PA system and goal posts installed.

Principal Activity	Action Code	Action Name	Responsible Officer Position	Status	Comments
Promote year-round use of Council facilities	1.1b (2)	Continue to manage the existing contract for the Cootamundra Aquatic Centre to ensure all areas of service delivery meet Community and Council expectations	Manager Regional Services - Cootamundra	Ongoing	I work with L & R Group closely with regular onsite visits. We are about to go out to tender to go out for the operation of the Cootamundra pool and sports stadium.
	1.1b (2)	Continue to manage the existing contract for the Cootamundra Sports Stadium to ensure all areas of service delivery meet Community and council expectations	Manager Regional Services - Cootamundra	Ongoing	Ongoing communication and onsite meetings with L & R Group. the contract expires on November 1, 2025. The new tender is being prepared for the operations of the stadium and pool. Stadium usage isn't high; L & R Group are trying new ways to encourage usage.
	1.1b (2)	Cootamundra sportsgrounds are maintained within the allocated resources and finances available and delivered to the community and associated user groups in a safe and professional manner	Manager Regional Services - Cootamundra	Ongoing	Council staff are maintaining all sportsgrounds to a suitable standard meeting community and Council expectations. Communication is key and we talk to each sporting group regularly to ensure we are providing the service levels required.
	1.1b (2)	Monitor and maintain Cootamundra Aquatic Centre within the allocated resources and funding	Manager Regional Services - Cootamundra	Ongoing	Staff communicate with L & R Group regularly. We discuss issues and resolve them as soon as practical. We assist with promoting their events. we are currently working on the tender as the existing contract expires on November 1st, 2025. Council have repaired multiple pool issues, mainly to do with leaks. We are continuing to rectify these issues whilst the pool is empty and before the contract commences.
	1.1b (2)	Monitor and maintain Cootamundra Sports Stadium within the allocated resources and funding	Manager Regional Services - Cootamundra	Ongoing	Ongoing, regular meetings with L & R Group identifying issues and maintenance required. Contract expires 1/11/2025, new tender about to go out.

Principal Activity	Action Code	Action Name	Responsible Officer Position	Status	Comments
Prepare and deliver the CGRC Open Space Strategy / Management Plan	1.1a (2)	Council maintains its public open spaces in a safe and acceptable manner and ensures that all associated infrastructure is fit for purpose. The level of service delivery is to be reflected according to the allocated resources.	Regulatory Officer - Gundagai	Ongoing	Maintenance activities will continue to align with the current budget and established service levels, whether historical or formally adopted.
	1.1b (3)	Ensure all Cootamundra Street tree enquiries are managed in a timely and professional manner	Manager Regional Services - Cootamundra	Ongoing	Ongoing, we have been working through completing the back log of requests through winter. New trees to be planted in August.
	1.1b (3)	Ensure maintenance of council's facilities in the villages of Stockinbingal and Wallendbeen are in a safe and acceptable manner and considered fit for purpose.	Manager Regional Services - Cootamundra	Ongoing	Ongoing maintenance and service levels as scheduled and carried out. We work with the communities to ensure any events are recognised and if additional work is required, we try to incorporate this.
	1.1b (3)	Ensure that the Cootamundra Street Trees are maintained within the allocated resources and funding available and deliver a safe streetscape to the Community and street users groups	Manager Regional Services - Cootamundra	Ongoing	Ongoing, Staff are continuing to work through the back log of tree requests and improving our delivery for customer requests, new street trees have been ordered and delivered, planting will commence in August
	1.1b (3)	Maintain Communication between council and the Village Communities of Stockinbingal and Wallendbeen via regular site meetings and attendance at Community meetings as and when required	Manager Regional Services - Cootamundra	Ongoing	Ongoing. Council staff continue to work with community groups from both villages. Regular communication has been had to ensure both Council and the villages are working together.
Work in partnership with active sporting associations, community groups and health providers to ensure sporting facilities are fit for	1.1b (4)	Upgrade Nicholson Park drainage to improve playing surface and overseed in preparation for year-round use by sporting clubs.	Manager Regional Services - Cootamundra	Completed	completed.

Principal Activity	Action Code	Action Name	Responsible Officer Position	Status	Comments
current and future community need	1.1b (4)	Work in partnership with Sportsground User Groups to ensure strong communication is maintained with Council and good service delivery and timely response to related issues	Manager Regional Services - Cootamundra	On hold (demerge)	Waiting to demerge. The sporting groups currently across both locations do not match so it will be an easier task once we know where the future is going. We are still communicating with each club so we can work together to maintain a service required for each area.
Service and Maintenance of Cemeteries	1.1b (5)	Cootamundra and surrounding village cemeteries maintenance programs are delivered within the available resources and financial allocation and meet Councils and Community expectations	Manager Regional Services - Cootamundra	Ongoing	Maintenance schedule is being adhered to, budgets are within allocation. Community expectations are being met, staff strive to keep the areas maintained and cleaned to a high standard.
	1.1b (5)	In dealing with Cemetery bookings and enquires, Council staff to maintain strong and professional communication between Council, funeral directors, and members of the public	Manager Regional Services - Cootamundra	Ongoing	Council staff have a great relationship with the local funeral directors. Staff handle all cemetery enquiries professionally with compassion, and the staff on ground ensure all requests are attended to as soon as practical.

**1.1c: Seek funding and investment for the revitalisation of the Gundagai Memorial Swimming Pool and existing sports and recreation facilities across Cootamundra, Gundagai and villages**

Principal Activity	Action Code	Action Name	Responsible Officer Position	Status	Comments
Gundagai Pool Renovation	1.1c (1)	Complete Gundagai Pool renovation project	Regulatory Officer - Gundagai	In Progress	Contractors have commenced work on the Gundagai swimming pools, with significant progress already made with repairs and tiling continuing. The issues with the center line being fully resolved, this aspect of the project is finalised. Contractor works remain ongoing as further improvements continue.

## 1.2: A welcoming community that cares for and looks after each other

### 1.2a: Support initiatives and facilities that encourage social inclusion and community connections

Principal Activity	Action Code	Action Name	Responsible Officer Position	Status	Comments
Update and implement accessibility strategies as identified in the Disability Inclusion Access Plan	1.2a (1)	Update Disability Inclusion Access Plan	Acting Manager Business	In Progress	Access and Inclusion Advisory Committee has reviewed and approved the updated DIAP in the August Committee Meeting. Updated DIAP is planned to be presented to Council in the August Council Meeting.

### 1.2c: Undertake an Aboriginal Heritage and Cultural Places Study

Principal Activity	Action Code	Action Name	Responsible Officer Position	Status	Comments
Undertake a region wide Heritage Study to update current heritage plan	1.2c (1)	Seek funding to update the region's Heritage Plan	Acting Manager Business	Ongoing	Project will be researched when resources allow.

### 1.2e: Increase focus on the Arts by providing accessible, functional, multi-purpose facilities and spaces suitable for culture, recreational, learning and information services and activates

Principal Activity	Action Code	Action Name	Responsible Officer Position	Status	Comments
Deliver a diverse range of Art Gallery/Museum and Library events and programs that are accessible and relevant to the community	1.2e (3)	Work with partners including Eastern Riverina Arts to develop a diverse annual program of gallery exhibitions and events	Acting Manager Business	In Progress	CGRC is an active member of Eastern Riverina Arts, with Councillor and Staff representation attending meetings and facilitating programs. Individual facilities, such as The Arts Centre, Cootamundra develop events and programs relevant to community needs. Gundagai Museum and Goal provide tourist facilities incorporating cultural significance. Libraries implement a number of well attended events each month.

### 1.3: Maintaining low crime levels

#### 1.3a: Deliver dependable emergency service management practices and responses which protect our community

Principal Activity	Action Code	Action Name	Responsible Officer Position	Status	Comments
Continue maintenance and operations of Emergency Management Centres	1.3a (1)	Continue maintenance and operations of Emergency Management Centres	Acting Manager Engineering - Gundagai	Ongoing	Emergency Management Centres continue to be maintained with additional funding being sourced to meet modern standards. In Q4 staff have progressed the scoping of backup generators for three evacuation centres. These works are scheduled to be installed before October 2025. Discussions have also taken place with St Patrick's School Gundagai to see if approval can be obtained to use this as a secondary evacuation centre in the event of a major flood in Gundagai.
Continue to participate in Local Emergency Management Meetings with local emergency services	1.3a (2)	Continue to participate in Local Emergency Management Meetings with local emergency services	Acting Manager Engineering - Gundagai	Ongoing	Local Emergency Management Committee (LEMC) continues to meet on a regular basis. Last meeting held was on 15 May 2025.
Maintain and update Council's emergency response plans	1.3a (3)	Maintain and update Council's emergency response plans	Acting Manager Engineering - Gundagai	Ongoing	Local Emergency Management Committee (LEMC) has continued to meet on a regular basis (next meeting is 14 August 2025) with all stakeholders and relevant actions identified and implemented. In preparation for the summer season Council's Emergency Response Plan is being reviewed and updated as necessary. Council's LEMO will also be attending the Southeastern Regional Emergency Management Committee to be held in Goulburn on 26 August 2025.

### 1.3b: Support initiatives and facilities that encourage social inclusion and community connections

Principal Activity	Action Code	Action Name	Responsible Officer Position	Status	Comments
Continue to work in partnership with local agencies such as Fire and Rescue NSW, Rural Fire Service and State Emergency Service, Health, Ambulance, Police, Local Land Services to identify and advocate for opportunities to improve overall community safety	1.3b (2)	Work in partnership with Fire and Rescue NSW, Rural Fire Service and State Emergency Service, NSW Health, Ambulance, Police and Local Land Services to implement community safety initiatives	Acting Manager Engineering - Gundagai	Ongoing	Local Emergency Management Committee (LEMC) has continued to meet on a regular basis (last meeting was 15 May 2025) with all stakeholders and relevant actions identified and implemented.

### 1.3c: Installation of CCTV cameras in higher crime areas

Principal Activity	Action Code	Action Name	Responsible Officer Position	Status	Comments
Review security contracts	1.3c (1)	Review security contracts for Closed-Circuit Televisions (CCTV) cameras	Regulatory Officer - Gundagai	Ongoing	The current status of the CCTV system and associated service contract is under review. The original contract with the existing security provider has expired and has not been renewed but continues on a month-to-month basis. An audit has been conducted to assess the current system's effectiveness, accessibility, and whether the service still represents value for money.
	1.3c (1)	Review security contracts for closed-circuit televisions (CCTV) cameras.	Manager Regional Services - Cootamundra	On Hold	No funding available at present. We will continue to seek grant funding opportunities.
Seek funding for Closed Circuit Television camera installation	1.3c (2)	Seek funding for the installation of Closed-Circuit Televisions (CCTV) cameras	Regulatory Officer - Gundagai	Ongoing	Funding opportunities for CCTV systems that do not require Council co-contributions or ongoing financial commitments for operation are actively being sought but as yet have not been found.
	1.3c (2)	Seek Funding for the installation of closed-circuit televisions (CCTV) cameras.	Manager Regional Services - Cootamundra	On Hold	We are still looking for possible funding for this, although it will need to be 100% funded with no co-contributions

## 2: A region for the future

### 2.1: Recognised as a must-visit tourist destination

#### 2.1a: Seek funding and investment opportunities for tourism asset development

Principal Activity	Action Code	Action Name	Responsible Officer Position	Status	Comments
Gundagai Old Mill Redevelopment	2.1a (1)	Gundagai Old Mill Redevelopment Project. Development of the Masterplan and business case.	Acting Manager Business	Ongoing	Business case received. Further requirements for funding application being sourced.
Develop and issue an expression of interest for Wallendbeen silo art project	2.1a (4)	Develop EOI for Wallendbeen silo art project	Acting Manager Business	Ongoing	TEDO's have recommenced investigations into this project. Draft Action Plan for the Wallendbeen Silo Development has been created.

#### 2.1c: Growth and expansion of the region's events calendar and tourism products with a focus on agritourism opportunities

Principal Activity	Action Code	Action Name	Responsible Officer Position	Status	Comments
Work with Cootamundra and Gundagai business and tourism groups to help support and grow new events	2.1c (1)	Continue to Implement actions as identified in the Agri-tourism strategy	Acting Manager Business	Ongoing	TEDO continue to implement actions from the Agritourism strategy. CGRC was successful in receiving funding under the Open Streets Program 2025-2028. Council will receive \$350,000 over the 3 years and will fund the events within the Starry Nights Festival - this includes Wattle Time, Festival of Gundagai, Sparkling Streets, and Christmas on Sheridan.
Establish Cycle Trails map for Cootamundra	2.1c (3)	Develop Cycle Trails map for Cootamundra and upload onto website for road cyclists	Operations Engineer	Completed	COMPLETED



### 2.1d: Increased marketing of the Cootamundra and Gundagai tourism brands

Principal Activity	Action Code	Action Name	Responsible Officer Position	Status	Comments
Seek funding to continue delivering on the Tourism Communications Plan	2.1d (2)	Seek funding to continue delivery of actions identified in the Tourism Communications Plan	Acting Manager Business	In Progress	Tourism brands for Gundagai and Cootamundra are promoted through websites, Facebook, Instagram and events, consistent with platforms listed in our Communications Engagement Strategy. Partnerships with surrounding LGA's have been activated. Billboards updated with existing TED Strategic Plan Funding.

### 2.1e: Actively promote and develop the region's visitor accommodation, products, and recreational infrastructure

Principal Activity	Action Code	Action Name	Responsible Officer Position	Status	Comments
Prepare masterplan for Caravan Parks	2.1e (1)	Cootamundra Caravan Parks existing contract managed to ensure that all areas of service delivery meet Community and Council Expectations	Manager Regional Services - Cootamundra	Ongoing	The existing contract is being reviewed. It expires in 2028, the Lessee wishes to extend the contract to 25 years so he can invest more property into the park due to the housing shortage in Cootamundra. We continue to have regular communication with the park managers.

### 2.1f: Maintain Visitor Information Centre services and Tourist attractions in Cootamundra and Gundagai

Principal Activity	Action Code	Action Name	Responsible Officer Position	Status	Comments
Revisit Arts Centre Masterplan	2.1f (3)	Implement up-to-date fire safety measures and accessibility upgrades at Cootamundra Arts Centre	Manager Regional Services - Cootamundra	Completed	New disabled emergency exit ramp and railings installed. lane is one way; electricity box has been moved to the external wall of the building. Funding has finished.
Gundagai Visitor Information Centre Upgrade	2.1f (4)	Gundagai Visitor Information Centre upgrades Completed and to include establishment of online sales capability.	Regulatory Officer - Gundagai	In Progress	Project reaching final stages with outstanding works and defects needing to be addressed. Looking at the best way to move forward to completion of this project in a timely manner.

Principal Activity	Action Code	Action Name	Responsible Officer Position	Status	Comments
Undertake connection of water supply to the Dog on the Tuckerbox site.	2.1f (5)	Investigate and deliver a potable water supply to the Dog on the Tuckerbox precinct at Annie Pyers Drive (partial funding identified and in Capital Expenditure Program)	Design Coordinator	Ongoing	Council has committed, via resolution to provide potable water to the Dog on the Tuckerbox precinct at Annie Pyers Drive within 18 months. Planning is currently underway to ensure that construction takes place within this timeframe.

### 2.1g: Undertake community consultation and feasibility studies for Rail Trail between Cootamundra and Gundagai

Principal Activity	Action Code	Action Name	Responsible Officer Position	Status	Comments
Undertake feasibility study into the development of a Cootamundra to Gundagai Rail Trail	2.1g (1)	Seek funding to undertake a feasibility study into the development of a Cootamundra-Gundagai Rail Trail	Acting Manager Business	On Hold	Investigations to commence when resources allow. Opportunities for funding will be researched.

## 2.2: A thriving region that attracts people to live, work and visit

### 2.2a: Support and facilitate economic development and employment opportunities

Principal Activity	Action Code	Action Name	Responsible Officer Position	Status	Comments
Liveability information available on Council website	2.2a (1)	Update region liability information and upload onto Council website	Acting Manager Business	Ongoing	Cootamundra-Gundagai Regional Council's website updates information regarding liability periodically.
Establish monthly communication to industry outlining opportunities and economic activity of the region	2.2a (3)	Continue monthly communication to business and industry outlining opportunities and economic activity of the region	Acting Manager Business	Ongoing	Relevant updates are emailed and distributed to the business contact list via Tourism and Economic Development Officers. Information relevant to individual operators is forwarded directly to them.

## 2.2b: Attract new business and employment opportunities to the region, supporting their establishment and retention

Principal Activity	Action Code	Action Name	Responsible Officer Position	Status	Comments
Actively market the region targeting current and new residents	2.2b (2)	Actively market the region as a 'must visit' destination	Acting Manager Business	In Progress	TEDO staff work towards outcomes of CSP and TED Strategy, Websites feature centralised information for residents and visitors encouraging liability, local product and event development. Staff continue development of regional partnership with Destination NSW Riverina Murray.

## 2.2d: Deliver Youth Strategy actions and promote existing Youth Council Resources including establishing Youth Hub

Principal Activity	Action Code	Action Name	Responsible Officer Position	Status	Comments
Support Youth Council activities in both towns and assist in promotion and advocacy for Youth Council	2.2d (2)	Continue to support Youth Council activities in both towns and assist in promotion and Advocacy for Youth Councils.	Acting Manager Business	In Progress	Youth and Inclusion Officers continues to ensure the positive development of young people in the community; coordinate consultation with young people and stakeholders, planning, developing, managing and evaluating Council's Youth services, programs and facilities to ensure they are high quality, well promoted and meet the needs of young people in our communities.

## 2.2e: Work with businesses, planners and governments to facilitate key infrastructure projects to support economic growth

Principal Activity	Action Code	Action Name	Responsible Officer Position	Status	Comments
Council Depot Redevelopment	2.2e (2)	Develop strategy and action plan for a single works depot location in Cootamundra to enable pursuit of suitable funding source.	Manager Regional Services - Cootamundra	Ongoing	Regional Services staff have moved to Bradman Depot as requested. We have no additional funding to operate out of one depot. Depot 2 can't be sold off as it is crown land.

## 2.2h: Improving Council's focus on the Arts by providing accessible, functional and multi-purpose facilities and spaces suitable for cultural, recreational, learning and information services and activities

Principal Activity	Action Code	Action Name	Responsible Officer Position	Status	Comments
Develop maintenance schedule for key sites, and any new sites that activate	2.2h (2)	Develop a region wide maintenance schedule for Council facilities and assets	Regulatory Officer - Gundagai	Ongoing	This process is ongoing with maintenance continuing in line with adopted service levels.

## 2.3: A region that can accommodate and support strategic growth

### 2.3a: Pursue affordable housing opportunities in the region

Principal Activity	Action Code	Action Name	Responsible Officer Position	Status	Comments
Develop planning policies to facilitate options for range of housing	2.3a (2)	Undertake housing investigate and report on housing issues in the region and identify strategies to mitigate	Acting Manager Sustainable Development	On hold (demerge)	Funding not currently available for the subject report. However, awaiting confirmation to use NCIF2 Grant funding to undertake a Cootamundra Housing and Employment Land Strategy, Gundagai Housing & Employment Land Strategy is complete and being exhibited for adoption. Both strategies will inform amendments to LEP's. Upcoming grant opportunity expected in October 2025 to pursue funding for a new DCP for both areas.

### 2.3b: Provide appropriate land development to meet market demand

Principal Activity	Action Code	Action Name	Responsible Officer Position	Status	Comments
Access and determine planning and development applications to foster community growth	2.3b (2)	Develop Planning Policies to Facilitate options for a range of housing	Acting Manager Sustainable Development	On hold (demerge)	Funding not currently available for the subject policies. However, awaiting confirmation to use NCIF2 Grant funding to undertake a Cootamundra Housing and Employment Land Strategy, Gundagai Housing & Employment Land Strategy is complete and being exhibited for adoption. Both strategies will inform amendments to LEP's. Upcoming grant opportunity expected in October 2025 to pursue funding for a new DCP for both areas.

### 3: A protected and enhanced environment

#### 3.1: Our natural environment is valued and protected

##### 3.1b: Undertake active weed and pest management

Principal Activity	Action Code	Action Name	Responsible Officer Position	Status	Comments
Deliver increased weeds management program	3.1b (1)	Councils noxious weeds program is to be implemented in accordance with the Riverina Regional Biosecurity (Weeds) Local Land Services and maintain communication with the NSW Local Land Services Department	Manager Regional Services - Cootamundra	Ongoing	WAP funded projects and reporting, and acquittals have been completed. General weed control is also in progress. We are currently seeking a new bio-security officer.
	3.1b (1)	Councils noxious weeds program is to be implemented in accordance with the Riverina Regional Biosecurity (Weeds) Local Land Services and maintain communication with the NSW Local Land Services Department	Regulatory Officer - Gundagai	Ongoing	The 24-25 Weeds Action Program has been complete with all targets and funding allocations being met and expended. The acquittal was submitted to DPI/LLS on 23rd July 25 with the Declaration of Expenditure received by Council after acceptance of the acquittal. The Declaration of Expenditure is currently going through the process for documents requiring final sign off by the IGM. The 25-26 WAP information and application has not yet been released.

### 3.1c: Ensuring new developments minimise impacts on water catchments, including downstream and groundwater sources

Principal Activity	Action Code	Action Name	Responsible Officer Position	Status	Comments
Plan, construct, maintain and manage the water infrastructure network	3.1c (1)	Plan, construct, maintain and manage the regions water infrastructure network in accordance with land development, and asset management priorities and availability of funding for Cootamundra Area	Operations Engineer	Ongoing	<p>FY25- 26 Water main replacement program scope of work currently being drafted. Draft plans expected end of Aug 25, Tender open Sept 25, review Oct 25, recommendation submit to November 25 Council meeting.</p> <p>Res 1 &amp; 2 chemical dosing still under design. Requires consultation with Goldenfields Water prior to consulting DPI prior to submitting Section 60 application.</p>
	3.1c (1)	Plan, construct, maintain and manage the regions water infrastructure network in accordance with land development, and asset management priorities and availability of funding for Gundagai Area	Design Coordinator	In Progress	Public Works Advisory Have progressed the IWCM project over Q4. They have requested additional information which Council has supplied. Council has also received a 12-month extension to the project.

### 3.2: We have attractive towns and villages

#### 3.2a: Undertake place making and beautification activities at entrances to towns and villages

Principal Activity	Action Code	Action Name	Responsible Officer Position	Status	Comments
Develop Place Activation Plans for villages to support Villages strategy and encourage activation of villages as opportunity arises	3.2a (2)	Seek funding to develop Place Activation Plans for villages in support of the Villages Strategy	Acting Manager Business	In Progress	Pop-up engagement will continue in Villages to ascertain community sentiment of the Villages strategy and priorities of each community.

### 3.2c: Regeneration of creeks and waterways including Muttama Creek and Gundagai waterways

Principal Activity	Action Code	Action Name	Responsible Officer Position	Status	Comments
Develop plan for the beautification and preservation of Muttama Creek	3.2c (1)	Seek funding to develop a plan for the beautification and preservation of Muttama Creek	Manager Regional Services - Cootamundra	In Progress	Physical works have been completed within the allocated budget. The draft masterplan is about to go out for final community consultation.

### 3.2d: Planning for rural, urban and industrial development is complementary to the region's natural environment and heritage

Principal Activity	Action Code	Action Name	Responsible Officer Position	Status	Comments
Implementation and Development of Flood Studies	3.2d (5)	Develop flood studies for Stockinbingal, Wallendbeen and Muttama Villages	Operations Engineer	Ongoing	Continue to search for grant funding opportunities. non-Suitable in last quarter. Inland Rail flood package still in development
	3.2d (5)	Implement Cootamundra Flood Study recommendations	Operations Engineer	In Progress	<ul style="list-style-type: none"> <li>- Cootamundra Flood warning system review underway</li> <li>- Cootamundra Turf Club Detention Basin and McGowan Street Levee Feasibility study underway. Recent design meetings indicate Turf Club Detention basin will be unfeasible due to downstream fall and required height of levee wall to accommodate required capacity. Additional levee wall possibility identified east side of Aerodrome. Ongoing investigation.</li> </ul>

### 3.3: Responsive and adaptive community to climate change risks and impacts

#### 3.3a: Investigate and implement renewable energy technologies to reduce environmental impact including developing specific controls for solar farms and permissibility of landfills

Principal Activity	Action Code	Action Name	Responsible Officer Position	Status	Comments
Install solar panels and Light-emitting diode (LED) lighting at all Council owned buildings	3.3a (2)	Continue standard fit out of LED lighting at all Council owned buildings at Cootamundra	Manager Regional Services - Cootamundra	Completed	Completed on time and within budget.
	3.3a (2)	Continue standard fit out of LED lighting at all Council owned buildings at Gundagai	Regulatory Officer - Gundagai	Ongoing	Current upgrades to LED lighting in Council buildings are being carried out on an as-needed basis, aligned with available budget allocations.
Implement funded elements of the Council Waste Strategy	3.3a (3)	Construct Landfill 2nd hand shed that will cater for the recycling and sale of valued waste material which will allow for waste reduction in landfill and generate additional waste income	Manager Regional Services - Cootamundra	Completed	Completed, second hand shop is going well.
	3.3a (3)	Landfill Concrete Shredding to allow for the recycling and reuse of concrete providing additional space and added income to landfill operations	Manager Regional Services - Cootamundra	Completed	We are currently selling the crushed back to the community as well as using it on the internal roads at the tip. We are looking at crushing more concrete in the 25/26 year, with a project 6000 tonne to be coming in from the Hume Highway project. We are looking at possibly crushing this concrete and selling back to the contractor.
Introduction of Food Organics and Garden Organics (FOGO) collection to Cootamundra	3.3a (4)	Introduce Food Organics and Garden Organics (FOGO) collection for Cootamundra, similar to Gundagai	Manager Regional Services - Cootamundra	Ongoing	We are aware FOGO needs to be introduced by 2030. We will need to apply for a license variance through the EPA to be able to process FOGO at the Cootamundra tip. Grant funding will need to be obtained to purchase new green bin, household bins, community education etc.



### 3.3b: Investigate and implement sustainable water and waste strategies as outlined in CGRC Local Strategic Planning Statement

Principal Activity	Action Code	Action Name	Responsible Officer Position	Status	Comments
Support the implementation of potable water connections to existing residents in Nangus, and identify other urban release areas which can leverage off the asset	3.3b (1)	Deliver potable water connections to existing resident in Nangus	Design Coordinator	In Progress	This project is currently on hold pending the outcome of the village flood study. The Village Flood study will provide critical information into asset location and feasibility of options for this project. Should the project be viable, Council will need to find adequate funding to undertake the works.

### 3.4: Greater efficiency in the use of resources

#### 3.4a: Improve waste minimisation and recycling practices in homes workplaces, development sites and public places

Principal Activity	Action Code	Action Name	Responsible Officer Position	Status	Comments
Closure of Wallendbeen and Stockinbingal landfills	3.4a (1)	Council monitors full contractor compliance associated with the Recycling Contract and strives to reduce waste going into landfill wherever possible.	Manager Regional Services - Cootamundra	Ongoing	Ongoing work with Elouera. Elouera and Council have signed a new 5-year extension for their contract to operate the MRF and Stockinbingal and Wallendbeen landfills.
	3.4a (1)	Prepare business case/s for operations of transfer stations within CGRC	Regulatory Officer - Gundagai	Ongoing	This process is ongoing
Undertake promotional campaign to increase community sustainability awareness	3.4a (2)	Ensure domestic waste, organics and recycling collection carried out in a professional and timely manner, ensuring minimal customer dissatisfaction	Manager Regional Services - Cootamundra	Ongoing	Waste staff continue to perform the waste collection on time, professionally and within budget. We continue with working on educating the residents who put the wrong items in the wrong bins.
	3.4a (2)	Ensure domestic waste, organics and recycling collection carried out in a professional and timely manner, ensuring minimal customer dissatisfaction.	Regulatory Officer - Gundagai	Ongoing	Staff carry out waste collection with operational efficiency and community satisfaction, timely collections reduce the time waste remains curb side, enhancing community aesthetics and hygiene.

### 3.4c: Revise asset management strategy

Principal Activity	Action Code	Action Name	Responsible Officer Position	Status	Comments
Watermain Replacement and Reservoir Disinfection Projects	3.4c (1)	Deliver planned watermain replacement and reservoir disinfection projects	Design Coordinator	In Progress	Council staff and contractors are currently progressing works at the Gundagai Water Treatment Plant. The Sand Filter Media works are currently under construction. The design of the intake structure is currently underway. The water mains and sewer line replacement program Contract is currently underway with preliminary onsite works underway.
	3.4c (1)	Deliver planned watermain replacement and reservoir disinfection projects	Operations Engineer	In Progress	<p>FY25- 26 Water main replacement program scope of work currently being drafted. Draft plans expected end of Aug 25, Tender open Sept 25, review Oct 25, recommendation submit to November 25 Council meeting.</p> <p>Res 1 &amp; 2 chemical dosing still under design. Requires consultation with Goldenfields Water prior to consulting DPI prior to submitting Section 60 application.</p>

### 3.4d: Develop, implement and report on a Regional Sustainability Strategy

Principal Activity	Action Code	Action Name	Responsible Officer Position	Status	Comments
Seek funding to engage a specialist to develop a regional sustainability strategy for Council	3.4d (1)	Seek funding to engage a specialist consultant to develop a Regional Sustainability Strategy for the region	Acting Manager Business	In Progress	Discussions with Planning and Opportunities for Funding being researched.

## 4: Collaborative and progressive leadership

### 4.1: A clear strategic direction that is delivered upon

#### 4.1a: Continuous improvement in services delivery based on accountability, transparency and good governance

Principal Activity	Action Code	Action Name	Responsible Officer Position	Status	Comments
Develop and implement service review schedule and determine the number of reviews to conduct per Council term	4.1a (4)	Develop a service review schedule to determine the number of reviews per Council term	Acting Manager Business	In Progress	CGRC have established a service and asset profile for CGRC, to which levels of service, performance and resourcing can be assigned. This register of services will be utilised for each individual Council during the demerge process.

#### 4.1b: Provide the community with responsive customer service

Principal Activity	Action Code	Action Name	Responsible Officer Position	Status	Comments
Provide quality customer service during all “front line” interactions between Council and the community and in all other interactions between staff, agencies, Council and the community	4.1b (1)	Provide quality customer service during all front-line interactions	Acting Manager Business	In Progress	Continual improvement process in place within customer service to ensure quality customer experience is maintained. Revised Customer Service Charter to be reviewed by Council in the August Council Meeting.
Council will track the progress towards the achievement of the corporate plan objectives against measurable outcomes	4.1b (2)	Ensure all Regulatory policies and reporting are managed in a professional and timely manner	Manager Regional Services - Cootamundra	Ongoing	The relevant staff have been trained to ensure legalities, operational activities, and reporting are in line with legislative requirements. Policies and Procedures are being reviewed and updated for adoption. Staff have identified areas where we lack policies and procedures and are working on developing them to be adopted.

Principal Activity	Action Code	Action Name	Responsible Officer Position	Status	Comments
	4.1b (2)	Implement tracking and reporting of progress against strategic plans against objectives	Acting Manager Business	Ongoing	Continual improvement solutions implemented periodically to ensure continued quality Customer Service in line with Strategic Plan objectives. Cootamundra-Gundagai Regional Council reports quarterly on outcomes of the Delivery Program.

#### 4.1c: Maintain a high-quality workforce that is committed to delivering on the community's and Council's vision and goals

Principal Activity	Action Code	Action Name	Responsible Officer Position	Status	Comments
Provide a safe and healthy environment for staff and contractors through compliance with all Work, Health and Safety legislative requirements and minimising risk	4.1c (3)	Provide a safe and healthy environment for staff and contractors through compliance with all WH&S legislative requirements	Operations Engineer	Ongoing	Ongoing Workplace inspections being completed. Resulting action items being addressed. Ongoing Aerodrome inspections 5 per two weeks.
	4.1c (3)	Provide a safe and healthy environment for staff and contractors through compliance with all WH&S legislative requirements	Design Coordinator	Ongoing	All Work Health and Safety legislative requirements are being met.
Develop and implement a Staff Wellbeing Program	4.1c (4)	Continue implementation of staff wellbeing program	Coordinator Human Resources	Ongoing	Council has a Health and Wellbeing Procedure in place. The Cross-organisation group are now working to establish a program.

#### 4.1e: Ensure long-term financial sustainability through short, medium and long-term financial planning

Principal Activity	Action Code	Action Name	Responsible Officer Position	Status	Comments
Conduct Long Term Financial Plan review and update	4.1e (1)	Conduct a Long-Term Financial Plan review and update Council's Long-Term Financial Plan accordingly	Acting Manager Finance	Completed	The Long-Term Financial Plan (LTFP) for 2025 has been completed. Further review and revision may be necessary throughout 2026 due to the demerger to present separate plans for Cootamundra and Gundagai. In addition, the OLG has recommended the inclusion of movements in internal and external restricted cash reserve balances in the LTFP which are yet to be added and are still to be finalised for 2025.

#### 4.2: Proactive, practical Council leaders who are aligned with community needs and values

##### 4.2a: Elected representatives who are trained, skilled, resourced, and knowledgeable

Principal Activity	Action Code	Action Name	Responsible Officer Position	Status	Comments
Audit, Risk and Improvement Committee updates and compliance completed	4.2a (1)	Implement Audit, Risk and Improvement Committee updates and compliance requirements	Acting Manager Business	In Progress	In accordance with the Local Government (General) Amendment (Audit, Risk and Improvement Committees) Regulation 2023 Council is strengthening its Internal Audit and Audit, Risk and Improvement Committee ('ARIC') Structure to meet the prescribed standards. The regulation is supported by a new Risk Management and Internal Audit Guidelines for Local Government in NSW. CGRC, as part of the Audit Alliance, has engaged an Independent Chair and Independent Members to our ARIC Committees.
	4.2a (2)	Develop Councillor Induction and Professional Development Programs as legislatively required	Acting Manager Business	In Progress	Councillors provided with induction training. Further training options will be provided throughout their term.

Principal Activity	Action Code	Action Name	Responsible Officer Position	Status	Comments
Support Council's elected representatives in undertaking their role in the community	4.2a (2)	Undertake processes required to facilitate the Local Elections for 2024	Acting Manager Business	Completed	Local Government Elections complete.

#### 4.2b: Implementing, monitoring, review and reporting on Council strategic and operational plan outcomes

Principal Activity	Action Code	Action Name	Responsible Officer Position	Status	Comments
Council will adhere to Integrated Planning and Reporting framework, and continue to provide regular Council reports on progress	4.2b (1)	Regional Services Cootamundra to report to Council monthly and annually on projects, maintenance, community feedback and financial information	Manager Regional Services - Cootamundra	Ongoing	Monthly reports are being submitted highlighting works completed and progress reporting.

#### 4.2c: Deliver better online solutions to customers who engage with Council

Principal Activity	Action Code	Action Name	Responsible Officer Position	Status	Comments
Migration of Council operating systems to cloud based technology	4.2c (2)	Migrate Council's operating system to cloud based technology	Acting Manager Business	In Progress	Migration to the Cloud of Councils Operating Systems continues. Contract to migrate Civica Authority ERP to their Altitude platform has been signed - Altitude is a SaaS and IaaS product.

### 4.3: Actively engaged and supportive community

#### 4.3b: Promoting and celebrating achievements of Council and the community

Principal Activity	Action Code	Action Name	Responsible Officer Position	Status	Comments
Develop marketing campaigns for major Council projects to highlight project benefits and outcomes for the community	4.3b (1)	Develop marketing and communication plans for major Council projects to keep community informed, highlight successes and community benefits	Acting Manager Business	Ongoing	Council's Media Office continues to communicate milestones and benefits of major CGRC's project development. TEDO's develop and implement marketing strategies and campaigns to encourage visitation, and relocation to our region.

#### 4.3c: Facilitate more face-to-face community engagement/pop-up activities

Principal Activity	Action Code	Action Name	Responsible Officer Position	Status	Comments
As the opportunity arises, Council will seek to facilitate face-to-face engagement activities for each of its engagement exercises	4.3c (1)	Facilitate face-to-face community engagement activities, as the opportunity arises for Council projects	Acting Manager Business	In Progress	Cootamundra-Gundagai Regional Council held a community consultation drop-in centre at the Stephen Wards Rooms on Wed 13 August for the consultation of the Cootamundra Flood Warning System. Cootamundra Gundagai Regional Council's Community Engagement Strategy was adopted by Council, including Pop-up activities and face-to-face community engagement. Future Community Engagement will continue to include this element. Regular pop-up consultation is planned for villages and main centres.

#### 4.3d: Develop and implement a Communications Plan for Council

Principal Activity	Action Code	Action Name	Responsible Officer Position	Status	Comments
Develop a communications strategy for CGRC that will guide the Councils communication with the community and other key stakeholders	4.3d (1)	Develop an overarching Council communications strategy to guide Council's communication and engagement with the community	Acting Manager Business	Ongoing	CGRC Communications Strategy is still current and implemented. New and improved strategies are incorporated as appropriate.

Principal Activity	Action Code	Action Name	Responsible Officer Position	Status	Comments
	4.3d (1)	Develop an overarching Council communications strategy to guide Council's communication and engagement with the community	Acting Manager Business	Ongoing	CGRC Communications Strategy is still current and implemented. New and improved strategies are incorporated as appropriate.

#### 4.3e: Facilitate community consultation in line with Community Engagement Charter

Principal Activity	Action Code	Action Name	Responsible Officer Position	Status	Comments
Ensure community consultation activities are designed to adhere to the Community Engagement Charter, and community engagement best practice (IAP2)	4.3e (1)	Design community consultation activities in-line with the Community Engagement Charter and community engagement best practice (IAP2)	Acting Manager Business	Ongoing	Council focuses on transparent, authentic communication delivery to our residents and visitors via platforms detailed in our Communications and Engagement Strategy.

#### 4.3f: Active and robust Section 355 Working Committees

Principal Activity	Action Code	Action Name	Responsible Officer Position	Status	Comments
Continue to support Section 355 Committees and encourage the development of Services and facilities in our communities	4.3f (1)	Support Section 355 Committees to deliver their services to communities	Acting Manager Business	In Progress	S.355 Guidelines updated to incorporate roles, financial responsibilities, and governance. Communication will continue with s.355 groups to implement changes.



#### 4.4: Recognised as a premier local government Council that represents and advocates for community needs

##### 4.4a: Maintaining a strong and robust financial position that supports the delivery of services and strategies ensuring long-term financial stability

Principal Activity	Action Code	Action Name	Responsible Officer Position	Status	Comments
Council will ensure statutory compliance is achieved and demonstrate good governance practices	4.4a (2)	Continue to progress with Demerge proposal as per the Detailed Implementation Plan adopted by Council	General Manager	Ongoing	The NSW Minister for Local Government has announced that the demerger is to proceed. Council is to establish a project plan for this to occur along with a Transition Committee. Formal advice from the OLG is yet to be received about the process.
Develop Asset Management plans which deliver Long Term financial sustainability and asset renewal	4.4a (4)	After demerge decision is finalised, develop Long-Term Asset Management Plans to deliver Long-Term Financial Sustainability and asset renewal	Regulatory Officer - Gundagai	Ongoing	This process is ongoing
	4.4a (4)	After demerge decision is finalised, develop Long-Term Asset Management Plans to deliver Long-Term Financial Sustainability and asset renewal	Manager Regional Services - Cootamundra	On hold (demerge)	Working with Thomas Hogg and consultants with a AMP.
	4.4a (4)	After demerge decision is finalised, develop Long-Term Asset Management Plans to deliver Long-Term Financial Sustainability and asset renewal	Design Coordinator	In Progress	Council has adopted an Asset Management Policy. In Q3, Council has prepared a draft Asset Management Strategy, Asset Management Plans for each asset class and an Asset Management Maturity Assessment. These documents will provide guidance on how best to deliver long term financial sustainability. These documents are expected to be adopted in Q1 2025-2026.
	4.4a (4)	After demerge decision is finalised, develop Long-Term Asset Management Plans to deliver Long-Term Financial Sustainability and asset renewal	Operations Engineer	In Progress	Draft AMPs under review and finalisation. Planned for presentation to Councillors at October Council Workshop

#### 4.4b : By meeting all legislative requirements and operating within good governance practices and frameworks

Principal Activity	Action Code	Action Name	Responsible Officer Position	Status	Comments
Implement Council's Governance and Risk Management Framework and Action Plan	4.4b (1)	Implement Council's Governance and Risk Management Framework and Action Plan	Acting Manager Business	In Progress	As a member of the Audit Alliance, Council participated in an audit of our Enterprise Risk Management Framework. Recommendations of the Audit are being implemented including updates to CGRC documents and implementation of ERM Action Plan. Council has also participated in ERM Audit Program with our insurers and is implementing recommendations from this Audit. Council is currently implementing ERM Module through Pulse.
Implementation of Council's Corporate Business Continuity Plan including coordination of the IT Disaster Recovery Plan and Divisional Sub Plans	4.4b (2)	Continue Developing and maintain risk management and business continuity plans	Acting Manager Business	In Progress	Contractor 'Marsh' has been engaged to develop CGRC Business Continuity Plan and is in the final stages of development. SideEffekt continues to maintain and enhance ICT Continuity Plan, Tests and Reports.
Delivery of the Integrated Planning and Reporting framework	4.4b (3)	Start preparations for the Integrated Planning and Reporting framework required for 2025	Acting Manager Business	Completed	Documents were amended and placed on Public Exhibition after the May Council Meeting. Submissions received during public exhibition were acknowledged, and the documents were adopted in the June Council Meeting with some amendments.

## 5: Integrated and Accessible Region

### 5.1: Known for our good road network

#### 5.1a: Revising the asset management plan

##### 5.1a (1): Align Council's Assets and Civil Works Departments works programs

Action Code	Principal Activity	Action Name	Responsible Officer Position	Status	Comments
5.1a (1)	Align Council's Assets and Civil Works Departments works programs	Align Council's Assets and Civil Works Departments works programs	Design Coordinator	In Progress	Council has received final draft asset management documentation. This is currently in its final stages of internal review before being adopted and implemented.
5.1a (1)		Assist with the development and updating of Councils Asset Management Plan	Manager Regional Services - Cootamundra	Ongoing	Working with Thomas Hogg and consultants on the AMP.
5.1a (1)		Assist with the development and updating of Council's Asset Management Plan	Regulatory Officer - Gundagai	Ongoing	Regional Services Gundagai continues to collaborate and support asset management planning.
5.1a (1)		Assist with the development and updating of Council's Asset Management Plan	Operations Engineer	In Progress	Draft AMPs under review and finalisation. Planned for presentation to Councillors at October Council Workshop

#### 5.1b: Prioritising access road maintenance and future development to provide safe and efficient road and pathway network

##### 5.1b (2): Deliver annual resealing program

Action Code	Principal Activity	Action Name	Responsible Officer Position	Status	Comments
5.1b (2)	Deliver annual resealing program	Deliver the annual road resealing program as budgeted.	Operations Engineer	Completed	COMPLETED

Action Code	Principal Activity	Action Name	Responsible Officer Position	Status	Comments
5.1b (2)		Deliver the annual road resealing program as budgeted.	Design Coordinator	Completed	During the reporting period, Council has completed the annual road reseal program.

## ***5.2: Easily accessible from major cities and other regional towns***

### **5.2a: Feasibility study/ masterplan for development of Cootamundra airport into a true regional airport facilitating visitors, business, health services, and managing emergencies**

#### ***5.2a (1): Develop feasibility study/ masterplan for Cootamundra Aerodrome, with consideration to revenue generating opportunities, and long-term commercial activities***

Action Code	Principal Activity	Action Name	Responsible Officer Position	Status	Comments
5.2a (1)	Develop feasibility study/ masterplan for Cootamundra Aerodrome, with consideration to revenue generating opportunities, and long-term commercial activities	Seek funding to develop a feasibility study and masterplan for the Cootamundra Aerodrome with consideration to revenue generating opportunities and long-term commercial activities	Operations Engineer	Ongoing	Potential opportunities to fund from internal development fund from Section 7.12 contributions. To be determined.

### **5.2b: Improve road conditions across the region, and advocate to improve access to regional cities and connection out of the region**

#### ***5.2b (1): Continue implementing the fixing local roads program***

Action Code	Principal Activity	Action Name	Responsible Officer Position	Status	Comments
5.2b (1)	Continue implementing the fixing local roads program	Continue to implement the approved and funded Fixing Local Roads Program	Operations Engineer	Completed	Approved Fixing Local Roads (FLR) Program works have been completed. Round 4, currently completed, appears to be final round of the FLR program, unless further funding announcements are made.

Action Code	Principal Activity	Action Name	Responsible Officer Position	Status	Comments
5.2b (1)		Continue to implement the approved and funded Fixing Local Roads Program	Design Coordinator	Ongoing	Heavy patching has been ongoing throughout Q4. Council has also progressed works on First Ave and at the West St and Hanley Street Intersection. West and Hanley Intersection works are substantially complete, with First Ave works ongoing.

**5.2b (2): Seek funding for upgrades to Stockinbingal and Muttama Roads**

Action Code	Principal Activity	Action Name	Responsible Officer Position	Status	Comments
5.2b (2)	Seek funding for upgrades to Stockinbingal and Muttama Roads	Seek funding to deliver upgrades to Stockinbingal and Muttama Roads	Design Coordinator	Ongoing	Council continues to advocate for funding, including funds from the Block Grant.

**5.2b (4): Seek funding to build a bridge over low level causeway at Muttama**

Action Code	Principal Activity	Action Name	Responsible Officer Position	Status	Comments
5.2b (4)	Seek funding to build a bridge over low level causeway at Muttama	Seek funding to build a bridge over the low-level causeway at Muttama	Design Coordinator	Ongoing	Advocacy still continues to seek funding for this project.

## 5.2c: Establish linked network of pedestrian footpaths and cycle paths through continued extension and upgrade of pedestrian and cycle paths

### 5.2c (2): Develop cycleway and pedestrian access plan for the region

Action Code	Principal Activity	Action Name	Responsible Officer Position	Status	Comments
5.2c (2)	Develop cycleway and pedestrian access plan for the region	Following completion of Pedestrian and Mobility Plans (PAMP) seek funding to develop cycleway and pedestrian access plan for the region.	Operations Engineer	Ongoing	PAMPs under review, to be included in next months Access and Inclusion Advisory Committee for comment on Draft PAMP. Then out to public exhibition October.
5.2c (2)		Following completion of Pedestrian and Mobility Plans (PAMP) seek funding to develop cycleway and pedestrian access plan for the region.	Design Coordinator	On Hold	PAMP has been completed and two funding applications were submitted in Q2. The outcome of these funding applications was unsuccessful. As Council identifies new funding opportunities, Council will ensure that grants are applied for which are relevant to developing a cycleway and pedestrian access plan for the region.

**5.2c (3): Deliver footpath extensions and safe footpath / disabled access**

Action Code	Principal Activity	Action Name	Responsible Officer Position	Status	Comments
5.2c (3)	Deliver footpath extensions and safe footpath / disabled access	Undertake the footpath asset renewal and extension program as per Asset Condition Report and Pedestrian and Mobility Plans (PAMP's) program	Operations Engineer	Completed	COMPLETED
5.2c (3)		Undertake the footpath asset renewal and extension program as per Asset Condition Report and Pedestrian and Mobility Plans (PAMP's) program	Design Coordinator	Ongoing	Council continues to advocate for additional funding, both at the State and Federal level, i.e. Get Active NSW program. Council submitted two applications through the Get Active NSW program in Q2. Council was not successful in grant applications for Get Active NSW grant funding.

**5.2d: Seek funding to enable electric charging infrastructure****5.2d (1): Investigate funding opportunities for installation of electric car charging facilities**

Action Code	Principal Activity	Action Name	Responsible Officer Position	Status	Comments
5.2d (1)	Investigate funding opportunities for installation of electric car charging facilities	Council to apply for grant funding to install 6 (six) x 7kw electronic vehicle charging stations to be installed behind the Library in Cootamundra	Manager Regional Services - Cootamundra	Completed	Completed, no issues or defects identified so far.

### ***5.3: Secure Cootamundra as an Inland Port location serving to transfer rail freight between the Inland Rail and Sydney-Melbourne line***

#### **5.3b: Identify, coordinate and prioritise the delivery of local road projects that help support the regional freight network**

##### ***5.3b (1): Continue to seek funding from the Roads to Recover and Fixing Local Roads grants for ongoing road projects***

Action Code	Principal Activity	Action Name	Responsible Officer Position	Status	Comments
5.3b (1)	Continue to seek funding from the Roads to Recover and Fixing Local Roads grants for ongoing road projects	Allocate funds to the Roads to Recovery annually for ongoing road maintenance and infrastructure projects as per condition report	Design Coordinator	Ongoing	Council has selected projects for the 2025/26 financial year in line with the grant funding guidelines. A program of works has been prepared to complete the scoped works over the next 12 months.
5.3b (1)		Allocate funds to the Roads to Recovery annually for ongoing road maintenance and infrastructure projects as per condition report	Operations Engineer	Completed	COMPLETED

### ***5.4: Functional communications technologies to improve services and facilities across the region***

#### **5.4a: Develop a digital services strategy**

##### ***5.4a (1): Review existing digital platforms and consider cost effective solutions within existing budget to provide improved functionality and usability for our community in a digital services strategy***

Action Code	Principal Activity	Action Name	Responsible Officer Position	Status	Comments
5.4a (1)	Review existing digital platforms and consider cost effective solutions within existing budget to provide improved functionality and usability for our community in a digital services strategy	Seek funding to develop a digital services strategy for council including a review of digital platforms and investigation of cost effective solutions	Acting Manager Business	Ongoing	Funding being sought. Digital Services Strategy will be developed once funding is secured.