

Business Paper

ORDINARY COUNCIL MEETING

COUNCIL CHAMBERS, GUNDAGAI

6:00PM, TUESDAY 28th July, 2020

Administration Centres: 1300 459 689

The Mayor & Councillors
Cootamundra-Gundagai Regional Council
PO Box 420
Cootamundra NSW 2590

NOTICE OF MEETING

An Ordinary Meeting of Council will be held in the Council Chambers, Gundagai on:

Tuesday, 28th July, 2020 at 6:00PM

The agenda for the meeting is enclosed.

Phillip McMurray
General Manager

Live Streaming of Meetings

This meeting is streamed live via the internet and an audio-visual recording of the meeting will be publicly available on Council's website.

By attending this meeting, you consent to your image and, or, voice being live streamed and publicly available.

AGENDA

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1 ACKNOWLEDGEMENT OF COUNTRY

Council acknowledges the Wiradjuri people, the Traditional Custodians of the Land at which the meeting is held and pays its respects to Elders, both past and present, of the Wiradjuri Nation and extends that respect to other Aboriginal people who are present.

ADJOURN MEETING FOR OPEN FORUM**2 OPEN FORUM****RESUME OPEN MEETING****3 APOLOGIES****4 DISCLOSURES OF INTEREST**

5 CONFIRMATION OF MINUTES

5.1 MINUTES OF THE ORDINARY MEETING OF COUNCIL HELD ON TUESDAY 30 JUNE 2020

REPORTING OFFICER	Marianne McInerney, Personal Assistant to the General Manager
AUTHORISING OFFICER	Phillip McMurray, General Manager
FINANCIAL IMPLICATIONS	There are no Financial implications associated with this report.
LEGISLATIVE IMPLICATIONS	There are no Legislative implications associated with this report.
POLICY IMPLICATIONS	There are no Policy implications associated with this report.
ATTACHMENTS	1. Minutes of the Ordinary Meeting of Council held on Tuesday 30 June 2020

RECOMMENDATION

The Minutes of the Ordinary Meeting of Council held on Tuesday 30 June 2020 be confirmed as a true and correct record of the meeting.



**COOTAMUNDRA-
GUNDAGAI REGIONAL
COUNCIL**

ABN: 46 211 642 339
PO Box 420, Cootamundra NSW 2590
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www.cgrc.nsw.gov.au

Minutes

ORDINARY COUNCIL MEETING

ALBY SCHULTZ MEETING CENTRE, COOTAMUNDRA

6:00PM, TUESDAY, 30TH JUNE, 2020

Administration Centres: 1300 459 689

**MINUTES OF COOTAMUNDRA-GUNDAGAI REGIONAL COUNCIL
ORDINARY COUNCIL MEETING
HELD AT THE ALBY SCHULTZ MEETING CENTRE, COOTAMUNDRA
ON TUESDAY, 30 JUNE 2020 AT 6:00PM**

PRESENT: Cr Abb McAlister (Mayor), Cr Dennis Palmer (Deputy Mayor), Cr Leigh Bowden, Cr David Graham, Cr Gil Kelly, Cr Penny Nicholson, Cr Doug Phillips, Cr Charlie Sheahan, Cr Craig Stewart

IN ATTENDANCE: Phil McMurray (General Manager), Kay Whitehead (Interim Deputy General Manager), Ganesh Ganeshamoorthy (Manager Assets) via Microsoft Team, Miriam Crane (Manager of Community and Culture) via Microsoft Team, Sharon Langman (Manager Development, Building and Compliance) via Microsoft Team, Andrew Brock (Manager Facilities), Tim Swan (Manager Finance)

1 ACKNOWLEDGEMENT OF COUNTRY

The Chairperson acknowledged the Wiradjuri people who are the Traditional Custodians of the Land at which the meeting was held and paid his respects to Elders, both past and present, of the Wiradjuri Nation and extended that respect to other Aboriginal people who were present.

2 OPEN FORUM

Note: Due to COVID-19 the Meeting was closed to the public and there was no Open forum. The Meeting was live streamed as is available to watch online at www.cgrc.nsw.gov.au. Written submissions were read aloud during the Meeting at item 8.1.1 Open Forum Submissions.

3 APOLOGIES

4 DISCLOSURES OF INTEREST

Cr David Graham disclosed a Less than Significant Non-Pecuniary Interest in Item No. 8.1.8 Cootamundra Rugby Club Clubhouse Project as he has previously attended a meeting with club representatives to discuss the project and offered suggestions as to how to address matters.

5 CONFIRMATION OF MINUTES**5.1 MINUTES OF THE ORDINARY MEETING OF COUNCIL HELD ON TUESDAY 26 MAY 2020**

Note: It was noted in item 8.5.1 Gundagai Saleyards Operations Review – Late Report that point 6 included a holding/transfer fee of \$1.50 per head for sheep management. That was incorrect and has been removed from the 26 May, 2020 Meeting Minutes.

RESOLUTION 164/2020

Moved: Cr Charlie Sheahan

Seconded: Cr Craig Stewart

The amended Minutes of the Ordinary Meeting of Council held on Tuesday, 26th May, 2020 be confirmed as a true and correct record of the meeting.

CARRIED

5.2 MINUTES OF THE SPORTS AND RECREATION COMMITTEE MEETING HELD ON TUESDAY 17 MARCH 2020

Note: It was noted in the Minutes that item 6.9 Use of Country Club Oval and Associated Facilities that the public toilet facilities referred to in the item are not complete.

RESOLUTION 165/2020

Moved: Cr Dennis Palmer

Seconded: Cr Penny Nicholson

The Minutes of the Sports and Recreation Committee Meeting held on Tuesday, 17th March, 2020 be received and noted.

CARRIED

6 MAYORAL MINUTES

6.1 MAYORAL MINUTE - COUNCILLOR ENGAGEMENT

Note: the following amendments were made at the meeting:

21st May, 2020

Cr Bowden attended Australian Local Government women's Association Meeting via Zoom.

2nd June, 2020

Cr Bowden attended a Cootamundra Youth Council Meeting.

4th June, 2020

Cr Bowden attended a Cootamundra Tourism Action Group s355 Committee meeting via Zoom.

11th June, 2020

Cr Bowden attended a Cootamundra Development Corporation Board meeting

18th June, 2020

Cr Bowden attended a Cootamundra Creative Arts and Cultural Centre s355 committee meeting.

21st June, 2020

Cr Bowden attended Australian Local Government women's Association Meeting via Zoom.

24th June, 2020

Cr Bowden attended Community Consultation on Jubilee Park.

25th June, 2020

Cr Bowden attended Ellwood's Hall s355 Committee Meeting.

RESOLUTION 166/2020

Moved: Cr Leigh Bowden

Seconded: Cr Penny Nicholson

The Information in the Mayoral Minute and amendments be received and noted.

CARRIED

7 REPORTS FROM COMMITTEES

Nil

8 GENERAL MANAGER'S REPORT**8.1 BUSINESS****8.1.1 OPEN FORUM SUBMISSIONS****RESOLUTION 167/2020**

Moved: Cr Dennis Palmer

Seconded: Cr Gil Kelly

The written submissions for the Open Forum be received and noted and read aloud.

CARRIED

8.2.2 2020/21 RATES AND ANNUAL CHARGES

Resolution 168/2020

Moved: Cr Dennis Palmer

Seconded: Cr Gil Kelly

- 1. Council recognises the financial and social impact of the current economic climate on our community. Understanding and appreciating the situation we all find ourselves in now, as we battle the impact of the drought and COVID-19, requires us to revise and review our earlier decision in regard to rate harmonisation.**
- 2. In view of the significant and unreasonably large increase in rates for many ratepayers that will result from adoption of the proposed Ordinary Rates for the 2020/21 financial year, urgent representation be made to the Minister for Local Government for approval of an Ordinary Rate increase 'glide path' over several years, so as to transition the increases of the financial impacts, say three (3).**
- 3. Member for Cootamundra, Steph Cooke, MP be requested to support Council's representations to the Minister.**
- 4. In recognition that Council cannot delay the levying of rates for an extended period, an Extraordinary Meeting of Council be held to consider the Minister's response as soon as it is received.**
- 5. Should the Minister's decision be in the negative Council has no option but to apply the Rate Harmonisation as reported.**

CARRIED

8.2.2 2020/21 RATES AND ANNUAL CHARGES**RESOLUTION 169/2020**

Moved: Cr Charlie Sheahan

Seconded: Cr Gil Kelly

1. Waste Management Charges

In accordance with the provisions of Sections 535, 496 and 501 of the Local Government Act, 1993 Council hereby resolves to make the following domestic waste management and waste management charges for the 2020/21 rating year:

- a) Domestic Waste Management Charge of \$456.00 per annual service for each parcel of rateable residential land within the Gundagai, Cootamundra, Stockinbingal and Wallendbeen Scavenging Areas for which the service is available, excluding vacant and unoccupied land. The levying of such charge is to entitle the ratepayer to a regular weekly service of one 120 litre bin for domestic rubbish and a fortnightly service of one 240 litre bin for recyclable domestic rubbish.
- b) Green Waste/Organics Charge of \$60.00 per annual service for each parcel of rateable residential land within the Gundagai, Cootamundra, Stockinbingal and Wallendbeen Scavenging Areas for which the service is available, excluding vacant and unoccupied land. The levying of such charge is to entitle the ratepayer to a regular fortnightly service of one 240 litre bin for green domestic waste.
- c) Residential Waste Management – Other Charge of \$456.00 per annual service for each assessment of residential land outside of the Gundagai and Cootamundra Scavenging Areas, for which the service is available and required. The levying of such charge is to entitle the ratepayer to a regular weekly service of one 140 litre bin for domestic rubbish, a fortnightly service of one 240 litre bin for recyclable domestic rubbish. (Ratepayers for whom this service is requested and available, may also elect to be provided with a Green Waste/Organics service subject to a charge equivalent to that as noted in b) above.)
- d) Rural Waste Charge of \$67.00 on each parcel of rateable land outside the Gundagai Cootamundra, Stockinbingal and Wallendbeen Scavenging areas, and for which there is no service being provided as noted in c) above.
- e) Unoccupied (Vacant Land) Waste Charge of \$67.00 on each parcel of rateable land within the Gundagai, Cootamundra, Stockinbingal and Wallendbeen Scavenging areas for which a domestic waste management service is available but the land is vacant and unoccupied.

2. Stormwater Management Service Charge

In accordance with the provisions of Section 535, 496A and 510A of the *Local Government Act, 1993* Cootamundra-Gundagai Regional Council hereby resolves to make the following annual stormwater management service charges, in respect of occupied rateable land within the urban area of Cootamundra, with the exception of Council owned or controlled parks, land and buildings, or other land exempt as per Section 496A(2) of the *Local Government Act, 1993* for the 2020/21 rating year:

- a) Residential Stormwater Management Charge of \$25.00 per annum per residential assessment of occupied rateable land within the townships of Gundagai and Cootamundra, with the exception of Council owned or controlled parks, lands and buildings, or other land exempt as per Section 496A(2) of the *Local Government Act, 1993* and excluding land that is part of a residential strata allotment.
- b) Residential Strata Stormwater Management Charge of \$12.50 per annum per residential Strata assessment within the townships of Gundagai and Cootamundra, with the exception of Council owned or controlled parks, lands and buildings, or other land exempt as per Section 496A(2) of the *Local Government Act, 1993*.
- c) Business (Non-Residential) Stormwater Management Charge of \$25.00 for each 350 square meters of area of land or part thereof of land categorised as business, subject to a minimum of \$25.00 per annum per assessment and a maximum charge of \$250.00 per annum per assessment within the townships of Gundagai and Cootamundra, with the exception of Council owned or controlled parks, lands and buildings, or other land exempt as per Section 496A(2) of the *Local Government Act, 1993*.
- d) Business (Non-Residential) Strata Stormwater Management Charge being the greater of \$5.00, or the assessment's proportion of the charge that would apply if the total land area was not strata'd, per annum per business strata assessment within the townships of Gundagai and Cootamundra, with the exception of Council owned or controlled parks, lands and buildings, or other land exempt as per Section 496A(2) of the *Local Government Act, 1993*.

3. On-Site Sewerage Management Administration Charge

In accordance with the provisions of Sections 535 and 501 of the *Local Government Act, 1993* Council hereby resolves to make the following domestic waste management and waste management charges for the 2020/21 rating year:

On-Site Sewerage Management Administration Charge of \$45.00 per annum for properties for which on-site sewerage services are available and connected.

4. Water Consumption Charges

In accordance with the provisions of Section 535 and 502 of the *Local Government Act, 1993*, Cootamundra-Gundagai Regional Council hereby resolves to make the following water consumption charges for the 2020/21 rating year:

- a) Water Usage Charge of \$2.00 per kilolitre for usage up to and including 39 kilolitres per quarter, and thereafter \$3.00 per kilolitre for water usage exceeding 39 kilolitres per quarter, for all land connected to the water supply, excepting land whereby Council has by resolution identified the assessment as being subject to Non-Residential Community Water Usage charges per b) below.
- b) Non-Residential Community Water Usage Charge of \$1.50 per kilolitre for usage up to and including 39 kilolitres per quarter, and thereafter \$2.25 per kilolitre for water usage exceeding 39 kilolitres per quarter, for land to which the water supply is available and connected and whereby Council has by resolution identified the assessment as being subject to Non-Residential Community Water Usage charges.

5. Non-Residential Sewer Usage Charges

In accordance with the provisions of Section 535 and 502 of the *Local Government Act, 1993*, Cootamundra Gundagai Regional Council hereby resolves to make the following non-residential sewer usage charges for the 2020/21 rating year:

Non-Residential Sewer Usage Charge of \$2.65 per kilolitre of the volume of sewerage discharged. The volume of sewerage discharged shall be calculated by multiplying the volume of water measured at the water meter(s) connected to the property, based on actual usage per kilolitre, by the sewerage discharge factors (SDF) for the predominant use of the land. An indicative list of the applicable sewerage discharge is as follows:

PROPERTY USE	SDF %
Concrete Plant, Park Watering	2
Pool	10
Bowling Green, Clubhouse	20
Caravan Park	60
Community use (as defined in Community Based / Not For Profit Organisations)	50
Hospital, Motel	85
General business, RLPB, Pharmacy, Medical Centre, Bakery, Restaurant/Hotel/Club, Takeaway food, McDonalds, Service Station, Dentist, Butcher, Hairdresser, Supermarket, Carwash	95
Sewer Well	100

6. Water Access Charges

The annual water access charges as identified below are charged quarterly in arrears.

In accordance with the provisions of Section 535 and 501 of the *Local Government Act, 1993* Cootamundra-Gundagai Regional Council hereby resolves to make the following annual water access charges for the 2020/21 rating year:

- a) Residential Water Access Charge on residential land to which the water supply is available and connected, excluding land that is part of a residential strata allotment, in accordance with the number and size of water service meters connected to the land as follows:

Water Meter Size	Annual Charge
20mm	\$400.00
25mm	\$625.00
32mm	\$1,024.00
40mm	\$1,600.00
50mm	\$2,500.00
63mm	\$3,969.00

75mm	\$5,625.00
80mm	\$6,400.00
100mm	\$10,000.00

- b) Residential Strata Water Access Charge of \$400.00 per annum per residential Strata assessment for which the water supply is available and connected.
- c) Non Residential Water Access Charge in respect of non-residential land to which the water supply is available and connected, excluding land that is part of a strata allotment, in accordance with the number and size of water service meters connected to the parcel as follows (excluding fire service meters):

Water Meter Size	Annual Charge
20mm	\$400.00
25mm	\$625.00
32mm	\$1,024.00
40mm	\$1,600.00
50mm	\$2,500.00
63mm	\$3,969.00
75mm	\$5,625.00
80mm	\$6,400.00
100mm	\$10,000.00

- d) Non-Residential Strata Water Access Charge of \$400.00 per annum per non-residential Strata assessment for which the water supply is available and connected.
- e) Non-Residential Community Water Access Charge in respect of non-residential land to which the water supply is available and connected, and whereby Council has by resolution identified the assessment as being subject to Non-Residential Community Water Access charges, in accordance with the number and size of water service meters connected to the parcel as follows (excluding fire service meters):

Water Meter Size	Annual Charge
20mm	\$200.00
25mm	\$318.00
32mm	\$512.00
40mm	\$800.00
50mm	\$1,250.00
80mm	\$3,200.00
100mm	\$5,000.00

7. Vacant Water Access Charges

In accordance with the provisions of Section 535 and 501 of the *Local Government Act, 1993*, Cootamundra-Gundagai Regional Council hereby resolves to make the following annual vacant water access charges for the 2020/21 rating year:

- a) Vacant Residential Water Access Charge of \$400.00 per annum per residential assessment to which the water supply is available but not connected.
- b) Vacant Non-Residential Water Access Charge of \$400.00 per annum per non-residential assessment to which the water supply is available but not connected, with

the exception of any parcel of land to which a Vacant Non-Residential Community Water Access Charge applies

- c) Vacant Non-Residential Community Water Access Charge of \$200.00 per annum per non-residential assessment to which the water supply is available but not connected

8. Sewer Access Charges

The annual sewer access charges as identified below are charged quarterly in arrears.

In accordance with the provisions of Section 535 and 501 of the *Local Government Act, 1993* Cootamundra-Gundagai Regional Council hereby resolves to make the following annual sewer access charges for the 2020/21 rating year:

- a) Residential Sewer Access Charge of \$600.00 per annum per residence to which sewerage services are available and connected.
- b) Non-Residential Sewer Access Charge in respect of non-residential land to which sewerage services are available and connected, with the exception of any parcel of land to which a Non-Residential Community Sewer Access Charge applies, in accordance with the number and size of the water service meters connected to the land as follows (excluding fire service meters):

Water Meter Size	Annual Charge
20mm	\$500.00
25mm	\$600.00
32mm	\$700.00
40mm	\$960.00
50mm	\$1,200.00
63mm	\$1,512.00
75mm	\$1,800.00
80mm	\$1,920.00
100mm	\$2,400.00

- c) Non-Residential Community Sewer Access Charge in respect of non-residential land to which a sewerage service is available and connected, and whereby Council has by resolution identified the assessment as being subject to Non-Residential Community Sewer Access charges, in accordance with the number and size of water service meters connected to the land as follows (excluding fire service meters):

Water Meter Size	Annual Charge
20mm	\$250.00
25mm	\$300.00
32mm	\$350.00
40mm	\$480.00
50mm	\$600.00

80mm	\$960.00
100mm	\$1,200.00

9. Vacant Sewer Access Charges

In accordance with the provisions of Section 535 and 501 of the *Local Government Act, 1993*, Cootamundra-Gundagai Regional Council hereby resolves to make the following annual vacant sewer access charges for the 2020/21 rating year:

- a) Vacant Residential Sewer Access Charge of \$350.00 per annum per residential assessment to which the water supply is available but not connected.
- b) Vacant Non-Residential Sewer Access Charge of \$350.00 per annum per non-residential assessment to which the water supply is available but not connected, with the exception of any parcel of land to which a Vacant Non-Residential Community Sewer Access Charge applies.
- c) Vacant Non-Residential Community Sewer Access Charge of \$175 per annum per non-residential assessment to which sewerage services are available but not connected, and whereby Council has by resolution identified the assessment as being subject for Vacant Non-Residential Community Access charges

10. Liquid Trade Waste Charges

The annual trade waste charges as identified below are charged bi-annually in arrears. In accordance with the provisions of Section 535 and 502 of the *Local Government Act, 1993*, Council hereby resolves to make the following trade waste charges for the 2020/21 rating year:

- a) Trade Waste Annual Fee on non-residential land connected to the sewerage service of \$231.00 where liquid trade waste is discharged.
- b) Trade Waste Usage Charge on (Category 2) non-residential land connected to the sewerage service of \$4.00 per kilolitre of the estimated volume of liquid trade waste discharged to the sewerage system with prescribed pre-treatment. The volume of liquid trade waste discharged shall be calculated by multiplying the volume of water measured at the water meter(s) connected to the property, based on actual usage per kilolitre, by the trade waste discharge factors (TWDF) for the predominant use of the property. An indicative list of the applicable trade waste discharge factors is as follows:

PROPERTY USE	TWDF %
Concrete Plant, Park Watering and Sewer Well	1
Pool, Bowling Green, Clubhouse and General Business	10
RLPB, Pharmacy, Medical Centre	20
Caravan Park, School and Bakery, Community use (as defined in Community Based Not for Profit Organisations)	25
Motel, Restaurant, Hotel, Club	30

Takeaway food	50
McDonalds	62
Service Station	70
Dentist	80
Hospital	85
Butcher, Hairdresser, Supermarket, Carwash	90

11. Interest On Overdue Rates And Charges

In accordance with Section 566 of the *Local Government Act, 1993*, and NSW Government Gazette 104 of 22nd May, 2020, Council set the interest rate on overdue rates and charges for the 2020-21 rating year at 0.0% per annum for the period 1st July, 2020 to 31st December, 2020, and then 7.00% per annum for the period 1st January, 2021 to 30th June, 2021, calculated daily.

12. Community Based Not For Profit Organisations

Cootamundra-Gundagai Regional Council hereby resolves to make the assessments shown below as being those assessments to which the Non-Residential Community Water Access Charges, Non-Residential Community Sewer Access Charges, Non-Residential Community Water Usage Charges, and Community use sewerage and trade waste discharge factors shall apply as follows:

Assessment	Name of Occupier (to whom water is billed)	Use of Land
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Religious Organisations

10013423	Salvation Army	Minister's residence
10029320	Salvation Army Prop Trust	Place of worship
10029445	Uniting Church	Religious teaching
10029478	Uniting Church	Place of worship
10039766	Australasia Conference (7th Day Adventists)	Place of worship
10001451	Convent of Mercy	Minister's residence
10001477	Catholic Church Trustees	Place of worship
10001485	Catholic Church Trustees	Minister's residence
10008142	Presbyterian Church	Place of worship
10013340	Jehovahs Witnesses Congregations	Place of worship
10015444	Church of Foursquare Gospel	Place of worship
10015832	Baptist Church of NSW	Place of worship
10017119	Anglican Church of Australia	Minister's residence
10017135	Anglican Church of Australia	Place of worship

11011715	Anglican Church of Australia	Place of worship
11017787	Saint Davids Uniting Church	Place of worship
11018389	Anglican Church of Australia	Place of worship
11019627	Roman Catholic Church	Place of worship
Local Sporting and Charitable Community Groups		
10030450	Town Tennis Club [owned by Crown (Council)]	Sporting facility
10030468	Rugby League Club and others [owned by Crown (Council)]	Sporting facility
10039865	Elouera Association	Not for profit organisation
10033223	Pre-School Kindergarten	Community facility
10035780	Cootamundra Lions Club [owned by Crown (Council)]	Community group
10039246	Cootamundra Health Care Co-operative (Nursing Home)	Community facility
10008399	Boy Scouts Association	Community group
10008431	Ex-Servicemens and Citizens Club	Community facility
10008845	Australian Red Cross Society House	Public charity
10009660	Showground Users Group [owned by Crown (Council)]	Community facility
10010320	The Cootamundra Country Club	Community facility
10011955	Retirement Village	Community facility
10012060	Elouera Association School	Not for profit organisation
10015725	Girl Guides Association	Community group
10046159	Elouera Association Office	Not for profit organisation
10045698	Strikers Soccer	Sporting facility
10017556	Cootamundra Squash Association	Sporting facility
10010882	CADAS Coota West	Community group
11011913	Gundagai Pre-School Kindergarten	Community group
11011905	Gundagai Pre-School Kindergarten	Community group
11015922	Gundagai Common Trust	Community group
11016136	Gundagai Racecourse and Showground Land Manager	Sporting facility
11019569	Valmar Support Services Ltd	Not for profit organisation
11019452	Gundagai District Services Club	Community facility
11019460	Gundagai District Services Club	Community facility
11019965	Gundagai District Services Club	Community facility
11019973	Gundagai District Services Club	Community facility
11021730	Gundagai District Services Club	Community facility
11021318	Gundagai Scout Group	Community group
11032836	Gundagai Historic Bridges Committee	Community group

8.1.2 DRAFT 2020/2021 OPERATIONAL PLAN

Note: it was noted that the existing position of Tourism and Economic Development Officer, to be funded through grant monies, had been excluded from the Draft Operational Plan.

RESOLUTION 170/2020

Moved: Cr Dennis Palmer

Seconded: Cr Leigh Bowden

1. Council receive tabled submissions received after the publication of the Business Paper of the June, 2020 Ordinary Meeting.
2. That \$35,000 be added to the 2020/21 financial year budget for the installation of an irrigation system at the Cootamundra Off-Leash Dog Park.
3. Due to COVID-19, and as a result of the gazetted interest rate of 0% for the six (6) months to 31st December, 2020, the amount budgeted for interest on overdue rates and annual charges be reduced by \$43,400.
4. The \$80 fee for a Section 10.7(5) Planning Certificate included in the 2020/21 draft fees and Charges be replaced with the \$133 fee for Section 120.7(2)&(5) Planning Certificates.
5. The easement rental payments in the Water & Sewer fund be moved to the General Fund.
6. In anticipation of the contract for the Cootamundra Development Corporation being extended, that \$35,000 be included in the budget.
7. Funding options be sought to retain the position of Tourism and Economic Development Officer based in Cootamundra.
8. Council adopt the draft 2020/21 Operational Plan, Long Term Financial Plan and, Fees and Charges, and Revenue Policy, attached to the report, (with the exception of the Ordinary Rates which are to be determined following the response from the Minister for Local Government in relation to item 8.2.2 Rates and Annual Charges (Min. No. 168/2020 Ordinary Meeting 30th June, 2020).
9. A review of the sporting and recreational ground user fees be undertaken within three (3) months.

CARRIED

8.1.3 FEES FOR MAYOR AND COUNCILLORS**RESOLUTION 171/2020**

Moved: Cr Dennis Palmer

Seconded: Cr Charlie Sheahan

1. The Local Government Remuneration Tribunal Annual Determination 2020/21 financial year is submitted for the information of Council.
2. Due to COVID-19, the Councillor annual fee of \$12,160 and the Mayoral (Additional) annual fee of \$26,530, adopted for the 2019/20 financial year (Min. No 185/2019), be adopted for the 2020/21 financial year.

CARRIED

8.1.4 FEDERAL GOVERNMENT FUNDING - LOCAL ROAD AND COMMUNITY INFRASTRUCTURE PROGRAMME**RESOLUTION 172/2020**

Moved: Cr Charlie Sheahan

Seconded: Cr David Graham

1. The Report on the Federal Government Funding – Local Road and Community Infrastructure Programme and media release, attached to the report, be received and noted.
2. The Deputy Prime Minister be thanked for his efforts in securing this funding.

CARRIED

8.1.5 AUSTRALIAN LOCAL GOVERNMENT WOMEN'S ASSOCIATION NSW EXECUTIVE MEETING**RESOLUTION 173/2020**

Moved: Cr Leigh Bowden

Seconded: Cr Penny Nicholson

1. Cootamundra-Gundagai Regional Council write to the Minister for Local Government, Shelley Hancock, MP expressing strong opposition to the concept of universal postal voting for NSW Local Government elections to be held 4th September, 2020.
2. Cootamundra-Gundagai Regional Council join the Australian Local Government Women's Association New South Wales.

CARRIED

8.1.6 PROCUREMENT GUIDELINES FOR OFFICERS AND LOCAL PREFERENCE POLICY**RESOLUTION 174/2020**

Moved: Cr Gil Kelly

Seconded: Cr Charlie Sheahan

- 3. Updated Procurement Procedures and Guidelines for Officers, attached to the report, be received and noted.**
- 4. That the Local Purchasing Policy is not required to be implemented at this time be noted.**

CARRIED**8.1.7 APPLICATIONS FOR COMMUNITY DONATIONS****RESOLUTION 175/2020**

Moved: Cr Penny Nicholson

Seconded: Cr Leigh Bowden

- 1. Council consider the applications contained within the report.**
- 2. The Organisation Applications contained in the report be allocated funding as follows:**

Organisation	Amount Allocated	Project details
Gundagai Regional Enhancement Group	\$3000	To assist with the cost of Christmas decorations, entertainment and children's activities
Cootamundra Rodeo Association	\$2500	To assist with the upgrade of the canteen and bar areas at the Cootamundra rodeo ground.
Albury Special Children's Christmas Party	\$0	\$300 will pay for the attendance, gifts and entertainment of a special needs child at the Albury Special Children's Christmas Party held annually.
St Patricks School Gundagai	\$0	To assist with costs associated with holding the event
Our Heritage Room	\$300	To assist with printing and publication costs
Town & Country Club (Cootamundra)	\$0	The difference in annual cost between commercial and residential rates charges
Australian Red Cross Cootamundra	\$0	To assist with annual costs due to the loss of income due to COVID-19 restrictions

Gundagai Bowling Club	\$500	Improvement and maintenance of bowling greens for the annual Tuckerbox Triples Tournament
Cootamundra Community Kitchen	\$6000	Renew cycle air conditional to benefit those in attendance at the weekly community meals
Ellwood's Hall	\$0	Assistance toward the refurbishment of the hall's kitchen and new kitchen cupboards
Cootamundra Cricket Association	\$3,000	Funds have been committed pending the successful outcome of the grant application for a new Roller for cricket pitch maintenance so as to not have to transport roller between pitches.
Gundagai Neighbourhood Centre	\$6000	to contribute to costs to celebrate Harmony Day
Cootamundra Beach Volleyball competition	\$6000	In kind assistance for event with setting up and removal of courts and stands, traffic control, public toilets cleaning and refilling, entry to swimming pool, bins and incidentals.
Cootamundra Scouts	\$3,500	Hire cost of airstrip at Cootamundra airport for weekend event
Cootamundra Lions Club	\$750	This amount includes \$500 Sponsorship and \$250 toward the cost of ground hire and electricity for the annual Lions Club Christmas Carnival
Cootamundra Aeromodellers Association	\$500	The cost assists with running costs for the weekend competition but particularly for the hire cost of a generator.
Cootamundra Veteran Golfers Association	\$1000	To assist with costs associated with an annual Veterans Golf weekend event such as catering, trophies and entertainment
Cootamundra Bowling Club	\$500	To assist with the annual costs of club activities

CARRIED

8.1.8 COOTAMUNDRA RUGBY CLUB CLUBHOUSE PROJECT

Note: Having disclosed a Less than Significant Non-Pecuniary Interest in Item No. 8.1.8 Cootamundra Rugby Club Clubhouse Project Cr Graham left the room during consideration of this item.

RESOLUTION 176/2020

Moved: Cr Leigh Bowden

Seconded: Cr Penny Nicholson

The requested \$110,000 further financial support detailed in the Cootamundra Rugby Club Workshop previous address to Council be approved and added to the existing loan.

CARRIED

Note: At the resolution of this item Cr Graham returned to the meeting.

8.1.9 REVIEW OF RATES AND CHARGES FINANCIAL HARDSHIP POLICY

Note: It was noted in the hardship policy that Council will encourage ratepayers to make an appropriate application under the appeal provision of the NSW Valuation of Land Act, 1916 through the Valuer Generals office for hardship caused as a consequence of the making and levying of rate following a new valuation.

RESOLUTION 177/2020

Moved: Cr Doug Phillips

Seconded: Cr Craig Stewart

The Rates and Charges Financial Hardship Policy, attached to the report, be endorsed.

CARRIED

8.1.10 REPORT AND MINUTES FROM COOTAMUNDRA TOURISM ACTION GROUP S355 COMMITTEE**RESOLUTION 178/2020**

Moved: Cr Leigh Bowden

Seconded: Cr Dennis Palmer

1. The Report and Minutes from the Cootamundra Tourism Action Group s355 Committee, attached to the report, be received and noted.

2. Consideration be given to recommendations contained within the report.

CARRIED

8.1.11 SECTION 355 COMMITTEE UPDATE**RESOLUTION 179/2020**

Moved: Cr Leigh Bowden

Seconded: Cr Gil Kelly

That the submissions, and this report, be received and noted and that Council reinstate the s355 Committee for the Cootamundra Concert Band.

CARRIED

RESOLUTION 180/2020

Moved: Cr Gil Kelly

Seconded: Cr Charlie Sheahan

Council meet with members of the Cootamundra Beach Volley Ball s355 committee to discuss:

- i) if the existing s355 Committee remains the best means of governance for the future of the event and insurance coverage for volunteers involved in its delivery;**
- ii) if sponsorship, by way of the existing 'in-kind' support should continue or if a cost recovery model be adopted;**
- iii) subsequent to the determinations of (i) and (ii), that part of the accumulated surplus raised by the Committee, and not required for undertaking future events, be used for a specific bequest, to the community, at the discretion of the Committee;**

CARRIED

RESOLUTION 181/2020

Moved: Cr Leigh Bowden

Seconded: Cr Charlie Sheahan

That the submissions, and this report, be received and noted and that subject to the maintenance of a sufficient number of volunteers and subsequent to the Annual General Meeting, The Arts Centre Cootamundra (TACC) s355 Committee continue with reviewed purchasing and contracting arrangements supervised by Council staff.

CARRIED

8.1.12 JUNE 2020 INFORMATION BULLETIN**RESOLUTION 182/2020**

Moved: Cr Penny Nicholson

Seconded: Cr Craig Stewart

The information and correspondence, attached to the report, be received.

CARRIED

8.1.13 UPDATED COUNCIL MEETING ACTION REPORT**RESOLUTION 183/2020**

Moved: Cr Dennis Palmer

Seconded: Cr Gil Kelly

The Updated Council Meeting Action Report be noted.

CARRIED

8.2 FINANCE**8.2.1 INTERNAL AUDIT AND AUDIT, RISK AND IMPROVEMENT COMMITTEE REPORT****RESOLUTION 184/2020**

Moved: Cr David Graham

Seconded: Cr Craig Stewart

- 1. The Minutes of the Internal Audit and Audit, Risk and Improvement Committee, attached the report, be received.**
- 2. Council endorse the 2020/2021 Internal Audit Plan encompassing the Audits of Records Management, Grants Management & Depot Inventory Management.**

CARRIED

RESOLUTION 185/2020

Moved: Cr Dennis Palmer

Seconded: Cr Gil Kelly

Item 8.2.2 2020/21 Rates and Annual Charges be moved for discussion following item 8.1.1 Open Forum Submissions.

CARRIED

8.2.3 INVESTMENT REPORT - MAY 2020**RESOLUTION 186/2020**

Moved: Cr Penny Nicholson

Seconded: Cr David Graham

The Investment Report as at 31st May, 2020 be received and noted.

CARRIED

8.2.4 UPDATED MONTHLY MAJOR PROJECTS PROGRAM**RESOLUTION 187/2020**

Moved: Cr Charlie Sheahan

Seconded: Cr Craig Stewart

The Updated Monthly Major Projects Program report be received and noted.

CARRIED

8.3 COMMUNITY AND CULTURE**8.3.1 TOURISM BRANDING AND MARKETING STRATEGY****RESOLUTION 188/2020**

Moved: Cr Leigh Bowden

Seconded: Cr Penny Nicholson

- 1. The Branding (Option 3) section of the Branding and Marketing Strategy, attached to this report, be adopted**

I. Marketing documentation to be revised and adopted after boundaries commission outcome.

II. Actions arising from the strategy be incorporated into the Operational Plan.

CARRIED

8.3.2 GUNDAGAI TOURISM ACTION S355 COMMITTEE - MINUTES**RESOLUTION 189/2020**

Moved: Cr Penny Nicholson

Seconded: Cr Leigh Bowden

The Minutes of the Meeting of the Gundagai Tourism Action Group S355 Committee held on 24th June, 2020, attached to the report, be received.

CARRIED

8.4 DEVELOPMENT, BUILDING AND COMPLIANCE

8.4.1 DEVELOPMENT APPLICATION 2020/066 CONSTRUCTION A SHED AT 6-8 BETTS STREET, COOTAMUNDRA

RESOLUTION 190/2020

Moved: Cr Charlie Sheahan

Seconded: Cr Gil Kelly

Development application 2020/066 for the construction of a shed and carport at 6-8 Betts Street, Cootamundra be approved subject to the following conditions:

ADMINISTRATIVE CONDITIONS

(1) GEN Condition - Compliance Standards

Any building and associated works shall comply with the statutory requirements of the Environmental Planning & Assessment Act, Local Government Act, 1993 and the Building Code of Australia (BCA).

Reason: *The legal obligations of the Council to administer the New South Wales building and planning laws in order to provide satisfactory standards of living and development.*

(2) GEN Condition - Compliance with Council

The Development being completed in accordance with plans and specifications stamped by Council listed in the table below and the Statement of Environmental Effects, except where varied by conditions of this consent.

Document Reference	Description	Author	Date
N/A	Statement of Environmental Effects	Applicant	Undated
N/A	Site Plan	Applicant	Undated
MAST33345	Floor Plan & Elevations	MA Steel Pty Ltd	08/05/2020

Reason: *To confirm the details of the application as submitted by the applicant and as approved by Council.*

(3) GEN Condition - Utilities

Approval is given subject to the location of, protection of, and/or any necessary modifications to any existing public utilities situated within or adjacent to the subject property.

Reason: *To ensure that any public utilities are maintained and protected from damage.*

(4) Gen Condition – Not certify compliance with BCA or NCC

The issue of this Development Consent does not certify compliance with the relevant provisions of the Building Code of Australia or National Construction Code Series.

Reason: *This consent does not certify compliance with the BCA or NCC.*

PRIOR TO ISSUE OF CONSTRUCTION CERTIFICATE

(1) PCC Condition – New Connection: Plumbing and Drainage Works.

An application shall be lodged and approved by Cootamundra Shire Council under Section 68 of the Local Government Act for any new water, sewerage or drainage connection prior to the issue of a Construction Certificate.

All plumbing works must be undertaken by a licenced plumber or drainer. They must submit their Notice of Work (N.O.W) and pay for any associated inspections 48hrs before the first inspection. They also must submit a correct Sewer Service Diagram (S.S.D) for all works. The C.O.C and S.S.D. must be submitted before an Occupation Certificate can be released by the Principal Certifying Authority (P.C.A).

The proponent shall comply with all requirements tabled under any approval issued under section 68 of the *Local Government Act 1993*, NSW Fair Trading and The Plumbing Code of Australia.

Reason: *Statutory compliance.*

PRIOR TO COMMENCEMENT OF WORKS

(1) PCW Condition – Prior to Building Work Commencing.

The erection of a building in accordance with the development consent must not commence until:

1. a construction Certificate for the building work has been issued by the consent authority, the council (if the council is not the consent authority) or an accredited certifier, and
2. the person having the benefit of the development consent has:
 - a. appointed a principal certifying authority for the building work, and
 - b. notified the principal certifying authority that the person will carry out the building work as an owner-builder, if that is the case, and
3. the principal certifying authority has, no later than 2 days before building works commences:
 - a. notified the consent authority and the council (if the council is not the consent authority) of his or her appointment, and
 - b. notified the person having the benefit of the development consent of any critical stage inspections and other inspections that are to be carried out in respect to the building work, and
4. the person having the benefit of the development consent, if not carrying out the work as an owner-builder, has,
 - a. appointed a principal contractor for the building work who must be the holder of a contractor licence if any residential work is involved, and
 - b. notified the principal certifying authority of any such appointment, and
 - c. unless that person is the principal contractor, notified the principal contractor of any critical stage inspection or other inspections that are to be carried out in respect of the building work .

Reason: *To ensure compliance with the requirements of the Environmental Planning and Assessment Regulations.*

(2) PCW Condition – Signage.

Site signage shall apply and must be erected on the site in a prominent, visible position for the duration of the construction. The signage must include:

1. Statement that unauthorised entry to the site is not permitted
2. Show the name of the builder or another person responsible for the site and a telephone number at which the builder or other person can be contacted outside working hours
3. The name, address and telephone contact of the Principal Certifying Authority for the work

Any structures erected to meet the requirements of this condition must be removed when it is no longer required for the purpose for which it was erected.

Reason: *To meet the minimum requirements of the Environmental Planning & Assessment Regulation.*

(3) PCW Condition – Notice of Commencement.

Prior to work commencing a 'Notice of Commencement of Building Work and Appointment of Principal Certifying Authority' shall be submitted to Council at least 2 days prior to work commencing.

Reason: *To meet the minimum requirements of the Environmental Planning & Assessment Regulation.*

(4) PCW Condition – Builders Toilets.

Provision being made for temporary WC accommodation on site prior to the commencement of excavation or other associated building works.

Reason: *To ensure minimum standards of hygiene for onsite workers.*

(5) PCW Condition – Residential Building Work.

Residential building work within the meaning of the *Home Building Act 1989* must not be carried out unless the principal certifying authority for the development to which the work relates (not being the council) has given the council written notice of the following information:

1. In the case of work for which a principal contractor is required to be appointed:
 - a. In the name and licence number of the principal contractor, and
 - b. The name of the insurer by which the work is insured under Part 6 of that Act.
2. In the case of work to be done by an owner-builder:
 - a. The name of the owner-builder and,
 - b. If the owner builder is required to hold an owner builder permit under the Act, the number of the owner-builder permits.

If arrangements for doing the residential building work are changed while the work is in progress so that the information notified under subclause (1) becomes out of date, further work must not be carried out unless the principal certifying authority for the development to which the work relates (not being the council) has given the council written notice of the updated information.

Reason: *Statutory compliance.*

(6) PCW Condition – Siting of Building.

The applicant is responsible to ensure that the building is sited on the allotment and constructed to the design levels approved by Council as specified on the approved site plan.

Reason: *To ensure the development is carried out on the correct allotment.*

(7) PCW Condition – Waste Storage During Construction.

Provision shall be made on site for the proper storage and disposal of waste such that no builders' waste shall be left in the open. Specific attention should be given to items which are subject to relocation by the action of wind, e.g. Paper, sheets of iron, ridge capping, cement and lime bags and the like.

Reason: *To ensure that the site is not a source of wind-blown litter.*

(8) PCW Condition – Soil Erosion Control.

Site erosion control measures shall be incorporated into site management during construction. Seepage and surface water shall be collected and diverted clear of the building site by a drainage system. Care shall be

taken to ensure that no nuisance is created to adjoining properties or public space by way of sediment run off.

Reason: *To ensure that adequate measures are in place so that damage from sediment run off to adjoining sites and waterways is minimised.*

(9) PCW Condition – Second Hand Materials.

No second hand materials are to be used on any external surface of the building unless made available for inspection and separately approved by Council prior to erection.

Reason: *To ensure the external appearance of the building is maintained to an acceptable standard.*

(10) PCW Condition – Underground Services.

The applicant shall locate and identify all existing underground services prior to commencement of works and ensure there shall be no conflict between the proposed development and existing infrastructure including areas external to the development site where works are proposed.

Reason: *To ensure the utility services are protected and satisfactory for the proposed development.*

DURING CONSTRUCTION

(1) DUR Condition – Works to be undertaken in Accordance with the Approval.

All proposed works to be undertaken are to be carried out in accordance with the conditions of development consent, approved construction certificate drawings and specifications.

Reason: *ensure all works are carried out in accordance with the development consent.*

(2) DUR Condition – Hours of Construction Site Works.

Construction site works including the entering and leaving of vehicles is limited to the following hours, unless otherwise permitted by Council:

Monday to Saturday from 7.00am to 7.00pm

Sundays and public holidays from 9.00am to 12.00pm

The applicant is responsible to instruct and control subcontractors regarding hours of work.

Reason: *So that the development does not reduce the amenity of the area.*

(3) DUR Condition – Footpath Storage.

Building materials not to be stored on Council footway or nature strip at any time.

Reason: *To ensure an adequate level of public safety is maintained.*

(4) DUR Condition – Waste Removal.

All debris and any waste fill are to be removed from the site and disposed of at Cootamundra Garbage Depot, in the building refuse section of the garbage depot. Please note that a separate fee applies for disposal of waste at Council's waste depot. You should contact Council's Works Operations Manager for an estimate of costs in this regard.

Reason: *To ensure that the amenity and unsightly condition is minimised.*

(5) DUR Condition - BCA Compliance.

All building work (other than work relating to the erection of a temporary building) must be carried out in accordance with the requirements of the Building Code of Australia (as in force on the date the application for the relevant construction certificate was made).

Reason: *To ensure the building complies with the BCA.*

(6) DUR Condition – Inspections.

The Principal Certifying Authority is to be given a minimum of 48 hours' notice prior to any critical stage inspection or any other inspection nominated by the Principal Certifying Authority via the notice issued under Section 91A of the Environmental Planning and Assessment Act 1979.

All building work (other than work relating to the erection of a temporary building) must be carried out in accordance with the requirements of the Building Code of Australia (as in force on the date the application for the relevant construction certificate was made).

Reason: *To ensure that adequate time is given of required inspections.*

(7) DUR Condition – Restricted Public Access.

It is the responsibility of the applicant to restrict public access to the building site, building works or materials or equipment on the site when building work is not in progress or the site is otherwise unoccupied in accordance with WorkCover Regulations.

Reason: *To ensure public safety is maintained.*

(11) DUR Condition – Storm Water.

Storm water is to be discharged to an approved point. The applicant is provide a stormwater plan demonstrating compliance with AS3500.

Reason: *To ensure that roof water is disposed of without nuisance to neighbours, without overloading Council's laneways system and so as to minimise input to the ground water system*

(12) DUR Condition – Storm Water / Ground Water Diversion.

Run-off and ground water seepage shall be diverted around the building to the storm water system via a suitable ag drain or dish drain.

Reason: *To minimise the opportunity for ponding and flooding.*

POST CONSTRUCTION

(1) POC Condition – Occupation of Building.

A person must not commence occupation or use of the whole or any part of the buildings unless an occupation certificate has been issued by the appointed Principal Certifying Authority.

Reason: *So that the development is substantially completed to a safe standard to allow use or occupation of said building.*

(2) POC Condition – Compliance Certificates.

Prior to occupation of the building an Occupation Certificate is to be obtained. If Council is requested to issue the Occupation Certificate, all relevant compliance certificates must be submitted.

Reason: *So that the development is substantially completed to a safe standard to allow use or occupation of said building.*

ONGOING USE**(1) USE Condition – Business Use.**

The shed/carport not being let, adapted or used for separate occupation or commercial purposes.

Reason: Development consent is required for any activity other than residential.

(2) USE Condition – Clean and Tidy.

The premises are to be maintained in a clean and tidy condition at all times.

Reason: So that the development does not reduce the amenity of the area.

(3) USE Condition –Amenity General.

The development is to be conducted in a manner that will not interfere with the amenity of the locality by reason of the emission of noise, vibration, smell, fumes, smoke, vapour, steam, soot, ash, dust, waste water, waste products, grit, oil, by causing interference to television or radio reception or otherwise.

Reason: So that the development does not reduce the amenity of the area.

(4) USE Condition – Non Habitable Use.

The shed is not to be used for residential occupation without prior consent of Council.

Reason: Health and safety prohibition.

VOTING RECORD	
FOR RESOLUTION	AGAINST RESOLUTION
Cr Abb McAlister (Mayor) Cr Dennis Palmer Cr Leigh Bowden Cr David Graham Cr Gil Kelly Cr Penny Nicholson Cr Doug Phillips Cr Charlie Sheahan Cr Craig Stewart	Nil
ABSENT	DECLARED INTEREST
Nil	Nil

CARRIED

8.4.2 DEVELOPMENT APPLICATION 2020/083 - STORAGE SHED AT 35 PARKER STREET, COOTAMUNDRA**RESOLUTION 191/2020**

Moved: Cr Craig Stewart

Seconded: Cr Gil Kelly

Development application 2020/083 for the construction of a storage shed at 35 Parker Street, Cootamundra be approved subject to the following conditions:

ADMINISTRATIVE CONDITIONS**(1) GEN Condition - Compliance Standards**

Any building and associated works shall comply with the statutory requirements of the Environmental Planning & Assessment Act, Local Government Act, 1993 and the Building Code of Australia (BCA).

Reason: The legal obligations of the Council to administer the New South Wales building and planning laws in order to provide satisfactory standards of living and development.

(2) GEN Condition - Compliance with Council

The Development being completed in accordance with plans and specifications stamped by Council listed in the table below and the Statement of Environmental Effects, except where varied by conditions of this consent.

Document Reference	Description	Author	Date
N/A	Statement of Environmental Effects	Applicant	Undated
N/A	Site Plan	Applicant	Undated
0810745342 (sheets 2-7 of 9)	Floor Plan, Elevations, Framing & Footings	Best Sheds	30/05/2020

Reason: To confirm the details of the application as submitted by the applicant and as approved by Council.

(3) GEN Condition - Utilities

Approval is given subject to the location of, protection of, and/or any necessary modifications to any existing public utilities situated within or adjacent to the subject property.

Reason: To ensure that any public utilities are maintained and protected from damage.

(4) Gen Condition – Not certify compliance with BCA or NCC

The issue of this Development Consent does not certify compliance with the relevant provisions of the Building Code of Australia or National Construction Code Series.

Reason: This consent does not certify compliance with the BCA or NCC.

PRIOR TO COMMENCEMENT OF WORKS**(1) PCW Condition – Prior to Building Work Commencing.**

The erection of a building in accordance with the development consent must not commence until:

1. a construction Certificate for the building work has been issued by the consent authority, the council (if the council is not the consent authority) or an accredited certifier, and
2. the person having the benefit of the development consent has:
 - a. appointed a principal certifying authority for the building work, and

- b. notified the principal certifying authority that the person will carry out the building work as an owner-builder, if that is the case, and
3. the principal certifying authority has, no later than 2 days before building works commences:
 - a. notified the consent authority and the council (if the council is not the consent authority) of his or her appointment, and
 - b. notified the person having the benefit of the development consent of any critical stage inspections and other inspections that are to be carried out in respect to the building work, and
4. the person having the benefit of the development consent, if not carrying out the work as an owner-builder, has,
 - a. appointed a principal contractor for the building work who must be the holder of a contractor licence if any residential work is involved, and
 - b. notified the principal certifying authority of any such appointment, and
 - c. unless that person is the principal contractor, notified the principal contractor of any critical stage inspection or other inspections that are to be carried out in respect of the building work .

Reason: *To ensure compliance with the requirements of the Environmental Planning and Assessment Regulations.*

(2) PCW Condition – Signage.

Site signage shall apply and must be erected on the site in a prominent, visible position for the duration of the construction. The signage must include:

1. Statement that unauthorised entry to the site is not permitted
2. Show the name of the builder or another person responsible for the site and a telephone number at which the builder or other person can be contacted outside working hours
3. The name, address and telephone contact of the Principal Certifying Authority for the work

Any structures erected to meet the requirements of this condition must be removed when it is no longer required for the purpose for which it was erected.

Reason: *To meet the minimum requirements of the Environmental Planning & Assessment Regulation.*

(3) PCW Condition – Notice of Commencement.

Prior to work commencing a 'Notice of Commencement of Building Work and Appointment of Principal Certifying Authority' shall be submitted to Council at least 2 days prior to work commencing.

Reason: *To meet the minimum requirements of the Environmental Planning & Assessment Regulation.*

(4) PCW Condition – Builders Toilets.

Provision being made for temporary WC accommodation on site prior to the commencement of excavation or other associated building works.

Reason: *To ensure minimum standards of hygiene for onsite workers.*

(5) PCW Condition – Residential Building Work.

Residential building work within the meaning of the *Home Building Act 1989* must not be carried out unless the principal certifying authority for the development to which the work relates (not being the council) has given the council written notice of the following information:

1. In the case of work for which a principal contractor is required to be appointed:
 - a. In the name and licence number of the principal contractor, and
 - b. The name of the insurer by which the work is insured under Part 6 of that Act.
2. In the case of work to be done by an owner-builder:
 - a. The name of the owner-builder and,
 - b. If the owner builder is required to hold an owner builder permit under the Act, the number of the owner-builder permits.

If arrangements for doing the residential building work are changed while the work is in progress so that the information notified under subclause (1) becomes out of date, further work must not be carried out unless the principal certifying authority for the development to which the work relates (not being the council) has given the council written notice of the updated information.

Reason: *Statutory compliance.*

(6) PCW Condition – Siting of Building.

The applicant is responsible to ensure that the building is sited on the allotment and constructed to the design levels approved by Council as specified on the approved site plan.

Reason: *To ensure the development is carried out on the correct allotment.*

(7) PCW Condition – Waste Storage During Construction.

Provision shall be made on site for the proper storage and disposal of waste such that no builders' waste shall be left in the open. Specific attention should be given to items which are subject to relocation by the action of wind, e.g. Paper, sheets of iron, ridge capping, cement and lime bags and the like.

Reason: *To ensure that the site is not a source of wind-blown litter.*

(8) PCW Condition – Soil Erosion Control.

Site erosion control measures shall be incorporated into site management during construction. Seepage and surface water shall be collected and diverted clear of the building site by a drainage system. Care shall be taken to ensure that no nuisance is created to adjoining properties or public space by way of sediment run off.

Reason: *To ensure that adequate measures are in place so that damage from sediment run off to adjoining sites and waterways is minimised.*

(9) PCW Condition – Second Hand Materials.

No second hand materials are to be used on any external surface of the building unless made available for inspection and separately approved by Council prior to erection.

Reason: *To ensure the external appearance of the building is maintained to an acceptable standard.*

(10) PCW Condition – Underground Services.

The applicant shall locate and identify all existing underground services prior to commencement of works and ensure there shall be no conflict between the proposed development and existing infrastructure including areas external to the development site where works are proposed.

Reason: *To ensure the utility services are protected and satisfactory for the proposed development.*

DURING CONSTRUCTION**(1) DUR Condition – Works to be undertaken in Accordance with the Approval.**

All proposed works to be undertaken are to be carried out in accordance with the conditions of development consent, approved construction certificate drawings and specifications.

Reason: ensure all works are carried out in accordance with the development consent.

(2) DUR Condition – Hours of Construction Site Works.

Construction site works including the entering and leaving of vehicles is limited to the following hours, unless otherwise permitted by Council:

Monday to Saturday from 7.00am to 7.00pm

Sundays and public holidays from 9.00am to 12.00pm

The applicant is responsible to instruct and control subcontractors regarding hours of work.

Reason: So that the development does not reduce the amenity of the area.

(3) DUR Condition – Footpath Storage.

Building materials not to be stored on Council footway or nature strip at any time.

Reason: To ensure an adequate level of public safety is maintained.

(4) DUR Condition – Waste Removal.

All debris and any waste fill are to be removed from the site and disposed of at Cootamundra Garbage Depot, in the building refuse section of the garbage depot. Please note that a separate fee applies for disposal of waste at Council's waste depot. You should contact Council's Works Operations Manager for an estimate of costs in this regard.

Reason: To ensure that the amenity and unsightly condition is minimised.

(5) DUR Condition - BCA Compliance.

All building work (other than work relating to the erection of a temporary building) must be carried out in accordance with the requirements of the Building Code of Australia (as in force on the date the application for the relevant construction certificate was made).

Reason: To ensure the building complies with the BCA.

(6) DUR Condition – Inspections.

The Principal Certifying Authority is to be given a minimum of 48 hours' notice prior to any critical stage inspection or any other inspection nominated by the Principal Certifying Authority via the notice issued under Section 91A of the Environmental Planning and Assessment Act 1979.

All building work (other than work relating to the erection of a temporary building) must be carried out in accordance with the requirements of the Building Code of Australia (as in force on the date the application for the relevant construction certificate was made).

Reason: To ensure that adequate time is given of required inspections.

(7) DUR Condition – Restricted Public Access.

It is the responsibility of the applicant to restrict public access to the building site, building works or materials or equipment on the site when building work is not in progress or the site is otherwise unoccupied in accordance with WorkCover Regulations.

Reason: *To ensure public safety is maintained.*

(11) DUR Condition – Storm Water.

Storm water is to be discharged to an approved point. The applicant is provide a stormwater plan demonstrating compliance with AS3500.

Reason: *To ensure that roof water is disposed of without nuisance to neighbours, without overloading Council's laneways system and so as to minimise input to the ground water system*

POST CONSTRUCTION

(1) POC Condition – Occupation of Building.

A person must not commence occupation or use of the whole or any part of the buildings unless an occupation certificate has been issued by the appointed Principal Certifying Authority.

Reason: *So that the development is substantially completed to a safe standard to allow use or occupation of said building.*

(2) POC Condition – Compliance Certificates.

Prior to occupation of the building an Occupation Certificate is to be obtained. If Council is requested to issue the Occupation Certificate, all relevant compliance certificates must be submitted.

Reason: *So that the development is substantially completed to a safe standard to allow use or occupation of said building.*

ONGOING USE

(1) USE Condition – Business Use.

The shed/carport not being let, adapted or used for separate occupation or commercial purposes.

Reason: *Development consent is required for any activity other than residential.*

(2) USE Condition – Clean and Tidy.

The premises are to be maintained in a clean and tidy condition at all times.

Reason: *So that the development does not reduce the amenity of the area.*

(3) USE Condition –Amenity General.

The development is to be conducted in a manner that will not interfere with the amenity of the locality by reason of the emission of noise, vibration, smell, fumes, smoke, vapour, steam, soot, ash, dust, waste water, waste products, grit, oil, by causing interference to television or radio reception or otherwise.

Reason: *So that the development does not reduce the amenity of the area.*

(4) USE Condition – Non Habitable Use.

The shed is not to be used for residential occupation without prior consent of Council.

Reason: *Health and safety prohibition.*

VOTING RECORD	
FOR RESOLUTION	AGAINST RESOLUTION
Cr Abb McAlister (Mayor) Cr Dennis Palmer Cr Leigh Bowden Cr David Graham Cr Gil Kelly Cr Penny Nicholson Cr Doug Phillips Cr Charlie Sheahan Cr Craig Stewart	Nil
ABSENT	DECLARED INTEREST
Nil	Nil

CARRIED**8.4.3 DEVELOPMENT APPLICATIONS APPROVED MAY 2020****RESOLUTION 192/2020**

Moved: Cr Dennis Palmer

Seconded: Cr Charlie Sheahan

The information on Development Applications Approved in May 2020 be noted.**CARRIED****8.4.4 ADOPTION OF RURAL LANDS STRATEGY****RESOLUTION 193/2020**

Moved: Cr Charlie Sheahan

Seconded: Cr David Graham

The Rural Lands Strategy, attached to the report, be adopted as exhibited.**CARRIED****8.5 REGULATORY SERVICES**

Nil

8.6 ASSETS**8.6.1 COOTAMUNDRA-GUNDAGAI REGIONAL COUNCIL PLANT AND FLEET REPLACEMENT PROGRAM****RESOLUTION 194/2020**

Moved: Cr David Graham

Seconded: Cr Doug Phillips

- 1. The Plant And Fleet Replacement Program, attached to the report, be adopted.**
- 2. A ten year Strategic Plan detailing the projected balance of funds in the plant reserve, incorporating the Plant and Fleet Replacement Program, be developed as part of a report to be prepared and submitted for consideration at the Ordinary Meeting to be held Tuesday, 28th July, 2020 .**

CARRIED

8.7 CIVIL WORKS**8.7.1 AERODROME CHARGES****RESOLUTION 195/2020**

Moved: Cr Penny Nicholson

Seconded: Cr Leigh Bowden

- 1. Council endorse a trial of the Avdata Airport Billing Service to ascertain the value of landing fees at the Cootamundra Aerodrome.**
- 2. A further report be prepared and submitted detailing the results of the Avdata Airport Billing Service at the end of the trial period for the consideration of Council.**
- 3. A consultation process on the development of annual fees for use of the aerodrome be undertaken with aerodrome users.**

CARRIED

8.7.2 CIVIL WORKS AND TECHNICAL SERVICES REPORT - JUNE 2020

Note: Cr Graham requested that the staff involved in work recently undertaken on the stormwater in Gundagai be commended for their excellent work.

RESOLUTION 196/2020

Moved: Cr Craig Stewart

Seconded: Cr Doug Phillips

The Civil Works and Technical Services Report for the month of June, 2020 be received.

CARRIED

8.8 TECHNICAL SERVICES

Nil

8.9 FACILITIES

Nil

8.10 WASTE, PARKS AND RECREATION

8.10.1 OPERATION OF THE COOTAMUNDRA MATERIALS RECOVERY FACILITY AND WALLENDREEN AND STOCKINBINGAL LANDFILLS CONTRACT

RESOLUTION 197/2020

Moved: Cr Leigh Bowden

Seconded: Cr Doug Phillips

The Contract, attached to the report, for the Operation of the Materials Recovery Facility and Wallendreen and Stockinbingal Landfills be endorsed.

CARRIED

9 MOTION OF WHICH NOTICE HAS BEEN GIVEN

9.1 NOTICE OF MOTION - CR LEIGH BOWDEN - LEAVE OF ABSENCE

RESOLUTION 198/2020

Moved: Cr Leigh Bowden

Seconded: Cr Doug Phillips

That Council grant a leave of absence to Councillor Bowden for the Ordinary Meeting to be held 28th July, 2020.

CARRIED

9.2 NOTICE OF MOTION - IDENTIFICATION OF LOCAL ARTS AND CULTURAL GROUPS IN THE LOCAL GOVERNMENT AREA

RESOLUTION 199/2020

Moved: Cr Leigh Bowden

Seconded: Cr Charlie Sheahan

That Council undertake research to identify the arts and cultural groups which exist in our LGA with a view to building and sustaining partnerships with them, supporting their activities and helping them to secure funding for cultural and arts development in the local government area.

CARRIED

10 QUESTIONS WITH NOTICE

10.1 QUESTIONS WITH NOTICE

RESOLUTION 200/2020

Moved: Cr Gil Kelly

Seconded: Cr Craig Stewart

The Questions with Notice from Councillors and related responses from Council officers be noted.

CARRIED

11 CONFIDENTIAL ITEMS

Nil

The Meeting closed at 8:53 PM.

The minutes of this meeting were confirmed at the Ordinary Council Meeting held on 28 July 2020.

.....
CHAIRPERSON

.....
GENERAL MANAGER

6 MAYORAL MINUTES

6.1 MAYORAL MINUTE - COUNCILLOR ENGAGEMENT

DOCUMENT NUMBER	329789
AUTHORISING OFFICER	Phillip McMurray, General Manager
REPORTING OFFICER	Marianne McInerney, Personal Assistant to the General Manager
ATTACHMENTS	Nil

To keep Councillors and the community aware of my engagements on behalf of Council I intend to provide regular updates through my Mayoral Minutes.

RECOMMENDATION

The information in the Mayoral Minute be received and noted.

30th June, 2020

Cr Dennis Palmer (Deputy Mayor), Cr's Bowden, Graham, Kelly, Nicholson, Phillips, Sheahan and Stewart, and I attended a Councillor Workshop with Phillip McMurray (General Manager) and senior Council staff.

1st July, 2020

Cr Palmer (Deputy Mayor) and Cr Stewart attended a presentation by Member for Cootamundra, Steph Cooke, MP for funding of \$153,203 for pavilion upgrades at the Cootamundra Showground.

In my stead, Cr Dennis Palmer (Deputy Mayor), Cr's Bowden and Sheahan attended the Cootamundra Development Corporation's 'Celebrate Coota' launch held at the Cootamundra Country Club. Member for Riverina, Steph Cooke, MP was the guest speaker of the evening.

2nd July, 2020

Cr Bowden attended a Cootamundra Tourism Action Group s355 Committee Meeting.

7th July, 2020

Cr Nicholson, Phillip McMurray (General Manager) and I met with Member for Cootamundra, Steph Cooke, MP, Members of the Historic Bridges committee, representatives from Transport for NSW and the Department of Crown Lands to discuss the Prince Alfred Bridge and Gundagai rail viaduct sites.

I attended the unveiling of a Mural of unique Aboriginal artwork, created by Gundagai High School students depicting community and unity, at the Gundagai Police Station with Member for Cootamundra, Steph Cooke, MP.

9th July, 2020

Cr Bowden attended a Cootamundra Development Corporation Board Meeting.

14th July, 2020

Cr Dennis Palmer (Deputy Mayor), Cr's Bowden, Graham, Nicholson, Sheahan and I attended a Councillor Workshop with Phillip McMurray (General Manager) and senior Council staff.

16th July, 2020

Cr Dennis Palmer (Deputy Mayor), Cr Kelly and I met with Member for Cootamundra, Steph Cooke, who presented a cheque to Cootamundra-Gundagai Regional Council for the sum of \$4,073,926.00 to be spent on local roads.

Cr Bowden attended a Cootamundra Creative Arts and Cultural Centre s355 Committee Annual General Meeting.

Cr Kelly and I inspected works being undertaken at the Cootamundra Ex-Servicemen's and Citizens Memorial Club.

21st July, 2020

Cr Bowden attended an Eastern Riverina Arts Extraordinary Board and Advisory Committee Meeting via Zoom.

23rd July, 2020

Cr Bowden attended an Ellwood's Hall s355 Committee Annual General Meeting.

7 REPORTS FROM COMMITTEES

Nil

8 GENERAL MANAGER'S REPORT

8.1 BUSINESS

8.1.1 COOTAMUNDRA-GUNDAGAI REGIONAL COUNCIL RECREATION NEEDS STUDY FINAL REPORT

DOCUMENT NUMBER	330652
REPORTING OFFICER	Greg Briscoe-Hough, Relief Governance Officer
AUTHORISING OFFICER	Phillip McMurray, General Manager
RELEVANCE TO COMMUNITY STRATEGIC PLAN	<p>1. A vibrant and supportive community: all members of our community are valued</p> <p>1.2 Public spaces provide for a diversity of activity and strengthen our social connections</p>
FINANCIAL IMPLICATIONS	There are no Financial implications associated with this report.
LEGISLATIVE IMPLICATIONS	There are no Legislative implications associated with this report.
POLICY IMPLICATIONS	There are no Policy implications associated with this report.
ATTACHMENTS	1. CGRC Recreation Needs Study Final 200707 ↓

RECOMMENDATION

1. The Cootamundra-Gundagai Regional Council Recreation Needs Study Final Report, attached to the report, be received and noted.
2. The Cootamundra-Gundagai Regional Council Recreation Needs Study Final Report be used in the consideration of future related budget and grant opportunities in implementing aspects of the study recommendations as required.

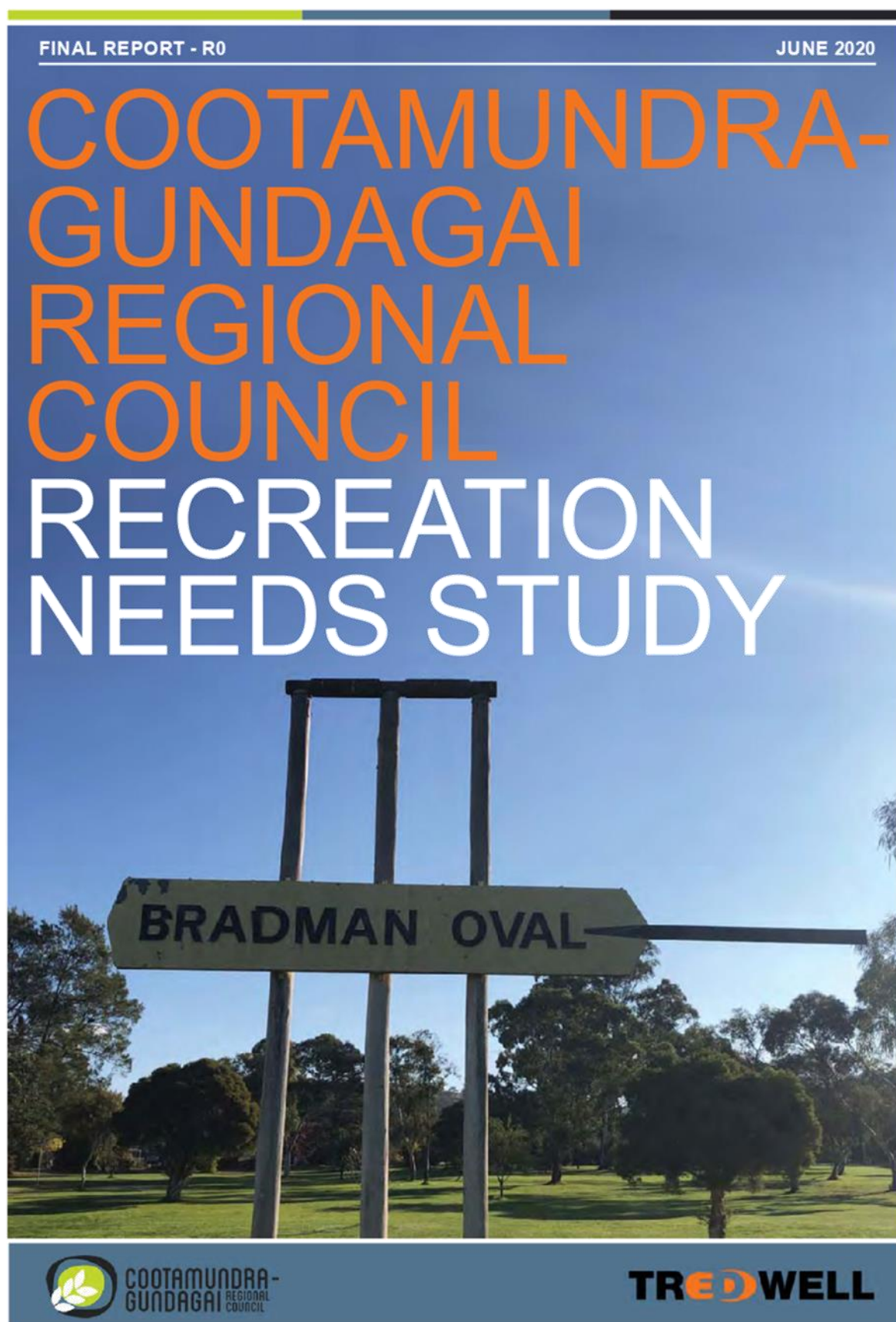
Introduction

Council received funding from the NSW Office of Local Government to prepare a Recreation Needs Study for the Cootamundra-Gundagai Regional Council (CGRC) Local Government Area.

Discussion

Tredwell Management Services was engaged to prepare a Recreation Needs Study for the Cootamundra-Gundagai region in 2019, with extensive consultation taking place in the second half of 2019.

The resulting Draft CGRC Recreation Needs Study was placed on Public Exhibition in March, 2020. A further two submissions were received, and the consultant addressed these issues in the Final Report.



Acknowledgements

The following people and organisations are acknowledged and thanked for their contribution to the Recreation Needs Study.

Miriam Crane, Manager Community and Culture, Cootamundra-Gundagai Regional Council

Andrew Brock, Manager Facilities, Cootamundra-Gundagai Regional Council

Mayor Abb McAlister, Cootamundra-Gundagai Regional Council

Cootamundra-Gundagai Regional Council Elected Members and Staff

Community workshop attendees

Community members

Survey respondents

Disclaimer

We make every reasonable effort to ensure the information we source for your report is true, correct and accurate and that we fully and properly represent our findings to you.

We endeavour only to work with reputable and experienced partners to obtain information and prepare our findings. Despite these efforts, the content and information provided by any third party is outside of our control and we do not make any warranty, representation or guarantee that such information is true, correct and free from errors or omissions.

We will take all reasonable steps to verify any information obtained by us from third parties however we are not liable, whether directly or indirectly, for any loss, cost, expense, claim or inconvenience arising as a result of your use of such information.

For further information

Tredwell Management Services

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00 Executive Summary

Project Overview

Cootamundra-Gundagai Regional Council was formed in 2016, after the merger of the former Gundagai Shire and Cootamundra Shire Councils. Because of this merger and changing sport and recreation needs and aspirations Council is striving to strategically plan for the region for the next 10 years.

Tredwell Management Services was engaged to prepare a Recreational Needs Study for the Cootamundra-Gundagai region.

The aspirations and key directions for the Cootamundra-Gundagai region have been identified by Council's key strategic document *Our Place, Our Future: Community Strategic Plan 2018-28*. This Recreation Needs Study aligns with this plan, focusing on the four key directions:

- A vibrant and supportive community
- A prosperous and resilient economy
- Sustainable natural & built environments
- Good governance

Project Scope

The Recreation Needs Study considers the following:

- Review of the relevant strategies, plans, documents, policies and information.
- Appraisal of participation trends and rates, along with a demographic analysis.
- Consultation with the community on current and perceived future usage of sports and recreation facilities.
- Design of strategies that will guide sport and recreation provision over the next 10 years.
- Detail of action plans for providing quality sport and recreation opportunities for the communities of Cootamundra-Gundagai as well as visitors.

Our Region

The Cootamundra-Gundagai Council area covers an area of 3,981 square kilometres of the Riverina region incorporating the towns of Cootamundra and Gundagai, as well as the villages of Coolac, Adjungbilly, Muttama, Wallendbeen, Stockinbingal, Nangus and Tumblong.

It has a population of 11,141 representing 6.7% of the Riverina population. Future population trends (growth or decline) are likely to continue in a similar pattern to the 2011 to 2016 movements.

Key Directions

The strategic direction for sport and recreation is guided by a number of state, regional and local policies and plans, as well as peak body strategic directions. Partnerships and cross-agency collaboration allow planning for sport and recreation facilities, programs and services to support various strategic outcomes such as health and local economic development.

Key points included in many of these strategic documents are the importance of:

- Well managed facilities that meet the needs of users.
- A strategically focused and empowered sport and recreation sector.
- More people participating in sport and active recreation.

More people participating in physical activity is the desired outcome as it is a key risk factor contributing to disease burden in Australia. 1 in 2 adults (55%) did not meet the physical activity guidelines in 2017-2018 (Australian Institute of Health and Welfare, Australian Government).

The CGRC Community Strategy acknowledges the issues facing the region and strategically plans to turn these into opportunities to achieve the community's vision. Key issues identified are:

- The Merging of Two Councils
- Employment and Investment
- Tourism and Promotion
- Ageing Population
- Changing Climate
- Land Tenure

00 Executive Summary

Roles in Recreation Provision

While the Council takes a lead role in facilitating sport and recreation opportunities within the community, it is supported by federal, state, peak governing bodies, other services providers and community, including many volunteers. Successful delivery of sport and recreation facilities, programs and services are dependent on partnerships and ongoing cooperation between all levels of government and the community.

Trends

The key trends which are likely to impact on recreation include:

- Increasing popularity of individualised sport and recreation activities.
- Increasing popularity of adventure/ extreme/ lifestyle sports.
- Rising cost of sport participation.
- Growing cohort of older Australians.
- Inactivity in children is growing.
- Australians having less time available for recreation.
- Participation rates in traditional organised sports declining.
- Modified formats of the more traditional organised sports are also increasing in popularity (e.g. T20, AFL 9s).
- The emergence of female participation in traditionally male dominated sports.
- Technological advances have also introduced a wide range of fitness apps (e.g. Map My Ride/Run, STRAVA).
- Sport becoming increasingly professional & commercial.
- Community sporting clubs moving towards becoming an organisations with corporate structures and formal forms of governance.
- Potential impacts of climate change.
- Public/private/community partnerships with schools (private and public), private providers and across local/state/federal levels of government.

Benefits & Motivators

Sport and recreation provide a wide range of individual and community benefits (i.e. economic, environmental, leadership).

AusPlay results found that the key motivator for Australians to be active is *physical health or fitness*, followed strongly by *fun/enjoyment*.

Facility Inventory

Cootamundra and Gundagai are the primary hubs for recreation opportunities across the LGA. They provide access to core recreation facilities, such as ovals (i.e. cricket, rugby), pitches (i.e. soccer), courts (i.e. tennis, netball), courses (i.e. golf, horse), aquatic facilities, showgrounds and youth precincts (i.e. skateparks) and cater for social to elite needs by offering a variety of programs, events and competitions to the community and visitors.

The smaller villages across the region typically have a community hall, a court(s), oval, playground and associated amenities. These recreation facilities vary considerably across the region, often dependent on current population numbers and the availability of individual community members to participate in and maintain these facilities.

An inventory of sport and recreation facilities in the Cootamundra-Gundagai area was completed as part of this study. Information was drawn from site visits, Council records, strategic documents, sporting and recreational groups and from community members. The review has focused on Council owned facilities and key community owned facilities.

The review identified over 50 key recreation sites and multiple trails across the Cootamundra-Gundagai region.

Community Profile

A Community Profile Page (Appendix 1) is provided for each town or village showcasing important information & data such as:

- Key Facilities
- Clubs & Organisations
- Challenges and Opportunities
- Consultation Vision/Themes

00 Executive Summary

Consultation

The engagement mechanisms used in the development of the Recreation Needs Study included an online user-group survey and community survey, community workshops and key stakeholder meetings/ interviews.

The online user group survey indicated that their highest club priorities related to the following:

- Facility improvements
- Increase (and/or stabilise) participation numbers and memberships
- Junior development & player pathways
- Increase number of volunteers, coaches and umpires
- Financial sustainability

Community workshops were held in eight key towns of Coolac, Muttama, Wallendbeen, Gundagai, Stockingbingal, Nangus, Tumlong & Cootamundra. These were well attended and provided significant input into the study.

The workshop format was centred around the "Community Wheel" interactive workshop tool. This provided attendees with the opportunity to rate the following aspects of sport and recreation within their local area:

- Access
- Recreation and Sport Clubs and Associations
- Facilities
- Economic Development
- Programs and Activities
- Community Governance

The views expressed in these workshops are detailed on each village/town community profile.

The community survey was made available online and in hard copy. The survey responses provided valuable insight into the nature of participation across the region as well as the issues and opportunities relating to recreation facilities, programs and services.

The survey noted that 95% of respondents Agree or Strongly Agree that "Recreation is an important aspect of the community"

Vision & Facility Planning Principles

A vision has been created that seeks to reflect the aspirations of the community in relation to planning for recreation development.

"A healthy community through thriving recreational opportunities supported by active towns and villages with high quality facilities, clubs and programs".

Facility Planning Principles

1. Maximum community participation
2. Shared precincts and community hubs
3. Sustainability
4. Partnerships
5. Working together with our community
6. Placemaking
7. Effective Management & Maintenance

Strategic Recommendations & Action Plan

The Strategy and Action Plan, with the associated costs and partners has been prepared with the intention of remaining flexible in order to adapt to dynamic influences such as community needs, funding opportunities and technological advances.

The Strategies for Cootamundra-Gundagai and the outlying villages are detailed below:

1. Strategic Precinct Development

Strategically plan for the development and enhancement of key precincts.

2. Existing sport and recreation facilities.

Review, enhance and repurpose existing facilities to meet community recreation and sporting needs

3. Optimal usage

Optimise usage of recreation facilities and open spaces

4. Facility Management

Develop and adopt an equitable and sustainable approach to facility management and maintenance.

00 Executive Summary

5. Accessibility

Improve the accessibility of recreation opportunities for all members of the community.

6. Volunteering

Assist clubs and associations in developing their volunteer bases

7. Partnerships

Work collaboratively with clubs, associations, schools, state and federal governments to develop and provide recreation opportunities in the region.

8. Young people

Encourage young people to safely participate in recreation activities within their community

9. Events, programs and services

Facilitate and support events, programs and services that encourage an active community, build on the unique characteristics of the region and support regional development.

10. Resourcing

Obtain the necessary resources to effectively coordinate the implementation of the Recreation Needs Study

11. Communication

Develop a range of informative and innovative communication initiatives to keep the community engaged and informed about recreation opportunities

12. Inclusion

Develop programs and strategies to help address barriers and create opportunities for inactive and disadvantaged people and communities to participate in recreation activities.

13. Pathways

Develop programs and strategies to support local clubs and associations to improve player development and pathways for their activity

01 Context



01 Context

Project Overview

Cootamundra-Gundagai Regional Council was formed in 2016, after the merger of the former Gundagai Shire and Cootamundra Shire Councils. The Council strives to provide community services that meet or exceed community expectations.

Because of this merger and changing sport and recreation needs and aspirations Council is striving to strategically plan for the region for the next 10 years. Tredwell Management Services have been engaged to prepare a Recreational Needs Study for the Cootamundra-Gundagai region.

The aspirations and key directions for the Cootamundra-Gundagai region have been identified by Council's key strategic document *Our Place, Our Future: Community Strategic Plan 2018-28*. This Recreation Needs Study aligns with this plan, focusing on the four key directions:

- A vibrant and supportive community
- A prosperous and resilient economy
- Sustainable natural & built environments
- Good governance

Council recognises the importance of sport and recreation to Cootamundra-Gundagai residents and visitors and is committed to fostering partnerships with key stakeholders to deliver sustainable outcomes.

A range of sport and recreation opportunities are currently offered through Council or privately-owned facilities including stadiums, swimming pools, sports grounds and playgrounds. These facilities provide numerous options for residents and visitors to participate in organised activities such as cricket, rugby, football, soccer, touch, basketball, netball, tennis, swimming, squash, golf, bowls, croquet, skateboarding, rodeo, racing, pony club, dance, martial arts, yoga and darts. Many of these opportunities are planned for, and provided by, volunteers who give up their time to serve the community.

There are also a variety of natural settings including rivers, dams and parks with trails, tracks, signage, shelters, barbecues, playgrounds, amenities and campgrounds to

enjoy. The region is also within proximity to many locations supporting popular recreational pursuits such as the Burrinjuck, Blowering Dams, Jindalee National Park and the Snowy Mountains snowfields. Some are managed by Council while others are managed by NSW National Parks and Wildlife Service.

Participation in and access to adequate sport and active recreation opportunities is a priority because it benefits the wellbeing and health of individuals, the social cohesion of communities as well as boosting productivity and the economy (Office of Sport).

This Recreation Needs Study identifies a vision and strategic plan to embrace sport and recreation opportunities into the future.

Project Scope

The Recreation Needs Study considers the following:

- Review of the relevant strategies, plans, documents, policies and information
- Appraisal of participation trends and rates, along with a demographic analysis
- Consultation with the community on current and perceived future usage of sports and recreation facilities
- Design of strategies that will guide sport and recreation provision over the next 10 years
- Detail of action plans for providing quality sport and recreation opportunities for the communities of Cootamundra-Gundagai as well as visitors.



01 Context

Our Region

Cootamundra-Gundagai Region

The Cootamundra-Gundagai Council area covers an area of 3,981 square kilometres of the Riverina region incorporating the towns of Cootamundra and Gundagai, as well as the villages of Coolac, Adjungbilly, Muttama, Wallendbeen, Stockinbingal, Nangus and Tumblong.

The Wiradjuri people are the Traditional Custodians of the ancestral lands of the region. The first white settlers moved to the area for gold mining and agriculture. Inevitably gold attracted bushrangers to the district, resulting in Gundagai becoming iconic in Australian folklore.

The region has a special interest, strong connections and a proud history of sport and recreation achievements. The region has always been seen as having a strong sporting culture, particularly in traditional sports and this is represented through the number of sporting infrastructure.

There are several internationally recognised attractions. Cootamundra has strong connections with cricket as it is Bradman's birthplace and has the Captain's Walk that features 42 bronze statues of Australian Test Captains, along with Unaarimim the leading aboriginal player in the first Australian cricket team. Gundagai is famous for the 'Dog on the Tuckerbox' which sits 8kms north of Gundagai with a trail connecting the monument with the town.

From a recreation perspective, the region offers a diversity of outdoor sport and recreation pursuits including bushwalking, mountain biking, cycling & camping. The majority of the formalised facilities, programs and services are located within the two major townships of Cootamundra and Gundagai.

Villages complement these towns with smaller sports hubs that often include an oval, tennis court, cricket net, hall & playground.

Historically, the Cootamundra-Gundagai region has had a strong sporting culture, however many of the villages are being impacted on by a declining population as the size of rural landholdings is increasing, with fewer landholders managing larger properties and an aging population with more people aged 65 and over. Villages are transitioning from traditional sport to cater for more flexible recreational activities with facilities such as pump tracks, adventure playgrounds and recreational vehicle parks.

Location

Located 160kms (approx. 2hrs) north-west of Canberra and 380kms (approx. 4hrs) south-west of Sydney, the Council area is surrounded by rich agricultural lands and incorporates the tranquil Murrumbidgee River.

Many of the towns and villages are accessible via three main roads; the Hume Highway M31, Olympic Highway A41 and the Burley Griffin Way B94. Cootamundra is strategically located on the main Sydney-Melbourne train line and has an active bus/train interchange. The link to these transport corridors presents benefits, such as a high standard of driving conditions, accessibility to facilities and services, tourism opportunities as well as challenges, such as movement constraints (pedestrians, cyclists).



Figure 1: Cootamundra-Gundagai Regional Council Location Map

01 Context

Towns & Villages

The towns and villages have distinct historical contexts and current issues and opportunities relating to sport and recreation.

For this reason, the Recreation Needs Study is broken down into recommendations relating to these villages and their surroundings areas as precincts. The village precincts are:

- Adjungbilly
- Coolac
- Muttama
- Nangus
- Stockinbingal
- Tumblong
- Wallendbeen

Figure 1 illustrates the Cootamundra-Gundagai Regional Council area and its key features.



Figure 2: Cootamundra-Gundagai Regional Council key features map

01 Context

Demographics

Regional Context

Cootamundra-Gundagai is part of the Riverina region of south-western New South Wales, which extends from the foothills of the Snowy Mountains north west through the Murrumbidgee River catchment area to the flat dry inland plains of Hay and Carrathool. The Riverina region has an economy based on agricultural production, food and beverage manufacturing and wood processing.

The Riverina covers an area of 80,586sq kms and services a population of 169,856, equivalent to around 2.2% of the residents living within NSW. It comprises the regional cities of Wagga Wagga and Griffith and the local government areas of Bland, Carrathool, Coolamon, Cootamundra-Gundagai, Griffith, Hay, Junee, Leeton, Lockhart, Murrumbidgee, Narrandera, Snowy Valleys, Temora and Wagga Wagga.

The Cootamundra-Gundagai Regional Council has a population of 11,141 representing 6.7% of the Riverina population. Due to the merger of the former Gundagai Shire Council and Cootamundra Shire Council the LGA historical population statistics are identified separately in the table below.

Table 1: Census QuickStats Populationⁱ

	2006	2011	2016
Riverina 113 (SA4)	131,682	↑150,120	↑155,934
Cootamundra-Gundagai LGA13510	-	-	11,141
Gundagai LGA13500	3,693	↓3,662	-
Cootamundra LGA12200	7,315	↑7,334	-

Population projections by Regional Development Australia Riverina NSW expect the Riverina's population to grow by 14.5% from 2018 to 2036, to reach a total of 187,500. By 2036, over 25% of the region's population is expected to be aged 65 or more, compared to 21.6% in NSW as a wholeⁱⁱ.

The 2016 New South Wales State and Local Government Area Population Projections indicates that the Cootamundra-Gundagai Regional Council population, along with most bordering councils are projected to decline until 2036. The exception is Wagga Wagga City Council that is projected to have an annual growth rate of 0.9%.

Table 2: LGA Population projectionsⁱⁱⁱ

LGA	2016	2026	2036
Cootamundra-Gundagai Regional Council	11,250	↓10,800	↓10,100
Temora Shire Council	5,850	↓5,550	↓5,100
Hilltops Council	19,150	↑19,350	↓19,050
Snowy Valleys Council	14,600	↓14,150	↓13,400
Wagga Wagga City Council	65,850	↑72,650	↑77,950
Junee Shire Council	6,200	↓6,150	↓5,850

01 Context

Cootamundra-Gundagai Region

Demographic indicators vary across towns and villages as demonstrated in Table 3. There is significant variance in median weekly household income. This is likely to be influenced by the employment offered within a town or village, as well as the most prominent stage of life. For example, the village of Muttama has the lowest median age of 33 and the highest median weekly household income of \$1,416. Whereas, Stockinbingal has a relatively high median age of 50 and a lower median weekly household income of \$772.

Future population trends (growth or decline) are likely to continue in a similar pattern to the 2011 to 2016 movements. The population growth is largely occurring in the regional towns and decreasing in the villages. The villages are heavily influenced by localised employment opportunities and by examining historical trends there has been a change in land use. The size of rural landholdings is increasing, with fewer landholders managing larger properties.

However, the villages offer lifestyle properties, small hobby farms/acreage blocks that are often within a practical commute to employment centres.

Table 3: Demographic breakdown^{iv}

	Population		Median Age	Median weekly house-hold income
	2011	2016		
NSW (excl. Sydney)	2512947	2643536	43	\$1,168
Wagga Wagga (LGA)	59,458	↑62,385	35	\$1,354
Cootamundra-Gundagai Regional Council	10,996	↑11,141	47	\$964
Cootamundra (SA2)	7,444	↑7,570	49	\$920
Gundagai (SA2)	3,577	↑3,597	44	\$1,087
Stockinbingal (SSC)	448	↓374	50	\$772
Wallendbeen (SSC)	305	↓260	52	\$1,224
Muttama (SSC)	-	131	33	\$1,416
Coolac (SSC)	365	↓216	38	\$1,089
Adjungbilly (SCC)	-	81	36	\$1,375
Nangus (SCC)	410	↓205	40	\$1,125
Tumblong (SCC)	338	↓196	40	\$1,339

Source: ABS QuickStats – Census Data

01 Context

The key features of the Cootamundra-Gundagai region and the potential implications for sport and recreation facilities, programs and services are outlined in Table 4: Cootamundra-Gundagai community demographic features & implications.

Table 4: Cootamundra-Gundagai community demographic features & implications^v

Features	Potential Implications
Population growth in larger towns, regional centres	The larger towns/regional centres need to offer fit for purpose facilities/services that meet the needs of the region's recreation requirements. <i>Sport and recreation facilities, programs and services bring people together and contribute to a stronger, healthier and more inclusive NSW (Office of Sport, NSW Government)</i>
Population decline in villages	The network of sport and recreation facilities, programs and services must be sustainable. Facilities and programs need to be highly valued among communities and visitors, widely used and adaptable to changing trends and preferences.
Easy access to transportation routes	The link to main transport corridors presents benefits, such as a high standard of driving conditions to access facilities and services, tourism opportunities as well as challenges, such as movement constraints (pedestrians, cyclists).
86% of people were born in Australia	Recreational preferences will typically be traditional Australian sports such as cricket, netball, tennis & rugby, rather than global sports that are gaining popularity in urban cities. It is however important that recreation opportunities cater for people from different cultural backgrounds, including both residents and visitors.
Ageing Population (median age in CGRC is 47 years)	Preferences vary across age groups and life stages and it is important that sport and recreation provision is relevant to the region's population through provision of adaptable facilities which host a wide range of activities.
Less people aged under 15 ^{vi}	Most organised sporting activities are participated in by children and young adults, having a low proportion of people within this age group is likely to make it difficult to recruit and maintain club memberships and active participants.
Strong community pride (27% did voluntary work compared with NSW 18%)	It is important that investment into sport and recreation is strategically planned to ensure that resources are targeted towards areas where investment will be highly valued by the community. There is a wide range of competing funding priorities and it is vital that investment is well planned, and funds are efficiently utilised.
27% of homes without an internet connection	Sport, recreation and open space facilities and programs need to be promoted through a range of mechanisms, without relying solely on the internet for communication (NSW rate is 14.7%).
59% of NSW adults participate in sport or physical activity at least 3/week ^{vii}	Physical inactivity is a powerful risk factor associated with chronic diseases and mental health problems. Provision of accessible and relevant sport and recreation opportunities are an important element of encouraging healthy lifestyles. The proportion of people who are obese and overweight has been increasing over the last 20 years.
Opportunity for growth in tourism	Surrounded by natural beauty and attractive rural landscapes including the Murrumbidgee River and a variety of open parklands the provision and promotion of recreation facilities, such as specialised trail networks, is likely to attract more visitors to regions.
Decrease in club participation	People are being inundated by new forms of entertainment, time poor and have preferences for greater flexibility. This means that sport needs to work around people's busy lifestyles. Non-organised forms of physical activity such as running with headphones on and pursuing new adventure sports are increasingly favourable.

01 Context

Key Directions

The strategic direction for sport and recreation is guided by a number of state, regional and local policies and plans, as well as peak body strategic directions. Partnerships and cross-agency collaboration allow planning for sport and recreation facilities, programs and services to support various strategic outcomes such as health and local economic development. The following strategic documents may influence the directions of recreation and sport in the Cootamundra-Gundagai Region and have been reviewed to inform this Plan.

State & Regional Documents

- *Office of Sport Strategic Plan 2018-2022*
- *Riverina Murray Sport and Active Recreation Plan 2018 -2023*
- *NSW State Health Plan: Towards 2021*
- *Her Sport Her Way 2019-2023*
- *Healthy, Safe and Well: A Strategic Health Plan for Children, Young People and Families 2014-24*
- *Riverina Murray Regional Plan 2036*
- *Riverina Murray Destination Management Plan 2018*

Local Documents

- *Our place Our future Community Strategic Plan 2018-28*
- *Villages Strategy 2018*
- *Economic Development Strategy 2017*
- *Murrumbidgee Valley Rail Trail Feasibility Study 2009*
- *Gundagai Rail Trail – Trail Development - Draft Report 2018*
- *Gundagai Railway Bridge and Viaducts – Conversion to Rail Trail Feasibility Report 2018*
- *The Arts Centre Cootamundra, Strategic Plan 2019-2022*
- *Cootamundra Gundagai Regional Council Fees and Charges 2018-19*

Key points included in many of these strategic documents are the importance of:

- Well managed facilities that meet the needs of users
- A strategically focused and empowered sport and recreation sector
- More people participating in sport and active recreation

More people participating in physical activity is the desired outcome as it is a key risk factor contributing to disease burden in Australia. 1 in 2 adults (55%) did not meet the physical activity guidelines in 2017-2018 (Australian Institute of Health and Welfare, Australian Government).

The World Health Organization report titled “*Global Action Plan on Physical Activity 2018-2030 – More Active People for a Healthier World*” also notes that the global progress to increase physical activity has been slow, largely due to lack of awareness and investment. To reverse the current trends the global action plan sets out four strategic objectives:



- 1. Create active societies**
- 2. Create active environments**
- 3. Create active people**
- 4. Create active systems**

The *Office of Sport Strategic Plan 2018-2022* and the *Cootamundra-Gundagai Regional Council Our Place Our Future Community Strategic Plan 2018-28* and the *Villages Strategy* are summarised within this chapter. All other strategic documents are contained in Appendix 2.

01 Context

Office of Sport Strategic Plan 2018-2022



The NSW *Office of Sport Strategic Plan 2018-2022* states that *the sport and active recreation sector contributes around \$10billion annually to the NSW Gross State Product.*

It notes that the value of sport and active recreation *is important, contributing significantly to our health, economy, social wellbeing and the liveability of our cities and communities.*

The sport and active recreation sector is a rapidly evolving sector with significant challenges and opportunities. These challenges and opportunities are;

- Shifting participation landscape
- Sector sustainability
- Access to places and spaces
- Integrity in sport
- Customer expectations
- High performance success
- Availability and analysis of data
- Partnerships

Five priorities are outlined in the *Sport Strategic Plan* with each having a goal and description of what the office of Sport do, their strategic initiatives, challenges and targets.



Places & Spaces

Well managed facilities that meet the needs of users and investors

Sector Performance

A strategically focused and empowered NSW sport and active recreation sector

Participation

More people in NSW participating in sport and active recreation

High Performance Pathways

More NSW sporting success and NSW being a valued partner in Australia's international success

Our Capability

The Office of Sport has the capability to make a valued contribution to the sector.

The *Sport Strategic Plan* sets targets such as;

- 100% utilisation of facilities across NSW
- 80% of State Sporting Organisations with a sound organisational health rating
- 65% of NSW adult population participating in regular physical activity by 2025
- 30% of NSW children participating in regular physical activity outside of school by 2020

01 Context

Our Place Our Future Community Strategic Plan 2018-28



The Cootamundra-Gundagai Regional Council Community Strategic Plan 2018-28 was created in consultation with the community to provide a document that identified the community's priorities and aspirations for the 10 years (2018-28) and how they aim to reach those objectives.

Our Vision

A vibrant region attracting people, investment and business through innovation, diversity and community spirit

Four Key Directions

The plan is structured around four key directions that identify where Council wants to be:

- A vibrant and supportive community: all members of our community are valued and connected
- A prosperous and resilient economy: we are innovative and 'open for business'
- Sustainable natural and built environments: we connect with the places and spaces around us
- Good governance: an actively engaged community and strong leadership team

The objectives are shown in Table 5.

Table 5: CGRC Key Directions & Objectives

Objectives	
A Vibrant and Supportive Community	1.1 Our community is inclusive and connected 1.2 Public spaces provide for a diversity of activity and strengthen our social connections 1.3 Our community members are healthy and safe
A Prosperous and Resilient Economy	2.1 The local economy is strong and diverse 2.2 Strategic land-use planning is coordinated, and needs based 2.3 Tourism opportunities are actively promoted 2.4 Our local workforce is skilled and workplace ready
Sustainable Natural and Built Environments	3.1 The natural environment is valued and protected 3.2 Our built environments support and enhance livability
Good Governance	4.1 Decision-making is based on collaborative, transparent and accountable leadership 4.2 Active participation and engagement in local decision making 4.3 Cootamundra-Gundagai Regional Council is a premier local government Council

01 Context

Challenges and Opportunities

The CGRC Community Strategy acknowledges the issues facing the region and strategically plans to turn these into opportunities to achieve the community's vision. Key issues identified are:

The Merging of Two Councils

In 2016 the former Cootamundra and Gundagai Shire Councils were amalgamated.

Employment and Investment

The small number of key employers has been identified as a risk to the economy and employment options in the future. To ensure our future sustainability and economic resilience, we need to encourage and incentivise a diversity of investment.

Tourism and Promotion

Increased promotion of the region should be anchored in existing strengths such as heritage and historic events, sporting success, natural beauty, food production and proximity to population centres. Importantly a whole-of-region approach was favoured with calls for increased co-ordination of events and tourism opportunities

Ageing Population

While some groups within our community identified the trend of an ageing population as a potential threat to the long-term viability of our region, most of our community members feel strongly that we are well equipped to turn this challenge into an opportunity.

Changing Climate

Opportunities to strengthen our already sound response include increasing community awareness and education, investigating the potential for innovative renewable energies and protecting the agricultural base of the region.

Land Tenure

Scope for innovation in how land is managed by Council including zoning, using Crown land for alternative purposes and encouraging business.

Our Plan for Action

Distinct outcomes are identified under each objective and the plan outlines strategies to achieve them.

The strategy most relevant to the Recreation Needs Study are outlined below.

1.1 Our Community is inclusive and connected

- 1.1a A range of programs, activities and events are delivered and promoted across the region to create opportunities for all members of our community to come together and strengthen community cohesion
- 1.1b Cultural and arts facilities and services are promoted and supported
- 1.1c Local groups, clubs, and volunteer organisations are recognised, promoted and supported
- 1.1d. Recognise and value the importance and uniqueness of the history and heritage of our area and its communities
- 1.1e. Develop and implement a range of activities which promote a culture of accessibility and inclusiveness

1.2 Public spaces provide for a diversity of activity and strengthen our social connections

- 1.2a Maintain and enhance the amenity of our main streets and public spaces so that they are attractive, clean and people feel safe
- 1.2b Promote our sense of identity and enhance the attractiveness of our region by investing in town and village entrances
- 1.3c Encourage the wide-spread use of open spaces and community facilities by ensuring they are welcoming, accessible, maintained and managed for everyone to enjoy, and that they continue to meet the needs of our community

1.3 Our Community members are healthy and safe

- 1.3a A broad range of services are provided and supported to meet the needs of all members to promote personal health and well-being and encourage a healthy lifestyle

01 Context

- 1.3b Provide opportunities for the recreational use of parks, sporting facilities and swimming pools by ensuring they are promoted, accessible, safe, maintained and managed, and meet the needs of all age groups
- 1.3c Work with key partners and members of our community to maintain low levels of local crime and deliver community and road safety
- 1.3d Deliver dependable emergency service management practices and responses which protect our community members

2.3 Tourism opportunities are actively promoted

- 2.3a Develop and implement strategies which provide opportunities for increased tourism
- 2.3b Actively promote the local government area and local programs, activities and events to attract visitors to the region
- 2.3c Invest in improvements to visitor amenity and experiences

3.1 The natural environment is valued and protected

- 3.1a Develop and implement land-use strategies and management practices which enhance and protect our natural environments and biodiversity
- 3.1c Investigate and implement sustainable waste and water strategies

3.2 Our built environments support and enhance liveability

- 3.2c Deliver and maintain infrastructure to meet the current and future needs of our community

4.2 Active Participation and engagement in local decision-making

- 4.2a Ensure opportunities for genuine and robust community consultation and engagement are provided to all members of our community

Villages Strategy 2018



In 2018 Council, released the Cootamundra-Gundagai Regional Council Village Strategy. The purpose of the strategy is to provide clear, strategic indicators for the development of villages of Cootamundra-Gundagai Regional Council Local Government Area over the next 30 years and beyond. The plan aims to inform residential and economic growth and is based on extensive community consultation and planning analysis to provide a blueprint for village planning and associated projects.

A key process in the preparation of Council's *Recreation Needs Study* was the review of the actions and works items outlined in the *Village Strategy 2018*. The actions have a description, timeframes of short, medium, long term or ongoing, an estimated cost, funding and responsibility details. Several of the recreation works items have been actioned, including the:

1. Nangus Playground Expansion
2. BMX Pump Track at Stockinbingal.
3. Playground upgrade at King George V Park
4. Exercise equipment in Barry Grace Oval

There are many other itemised projects that have a recreation focus that will be re-iterated within this *Recreation Needs Study*.

01 Context

Roles in Recreation Provision

Council's Role

Council has a key role in driving the community forward and an important role in facilitating strong, active and healthy communities. The Recreation Needs Study will assist the Council to strategically plan for the future of recreation and to ensure it is reflective of the communities' needs. Delivery of this Study is based on achieving strong partnerships and collaboration between all levels of government, business, educational institutions, community groups and individuals. The role of Council in sport and recreation is outlined in Table 6.

Table 6: Council's role in sport and recreation

Role	Initiatives
Partnerships and Advocacy	Advocating on behalf of the community and clubs Partnering with other organisations and stakeholders Strengthening relationships with community organisations
Planning	Strategic planning Master planning Policy development
Facility Management	Asset management Asset maintenance Leasing and licensing Compliance with legislation and industry standards
Service Provision	Development and training opportunities for community organisations Information provision e.g. website/social media, newsletters and directories Community organisation liaison and engagement Facilitating special events Delivering inclusive programs
Funding	Providing grants, scholarships and loans Seeking and providing capital investment Accessing external funding

While the Council takes a lead role in facilitating sport and recreation opportunities within the community, it is supported by federal, state, peak governing bodies, other services providers and community, including many volunteers. Successful delivery of sport and recreation facilities, programs and services are dependent on partnerships and ongoing cooperation between all levels of government and the community.

The towns and villages of Cootamundra-Gundagai Shire have a strong culture of volunteering that plays an integral part in the activities on offer. These roles vary from administration and facility maintenance to coaching or officiating.

They are supported to various levels by the **service providers** such as Council, sport and recreation clubs, schools, private providers, not-for-profit organisations (e.g. Hall Committees) and local businesses.

Supporting the local sport and recreation clubs and providers are **peak governing bodies**.

State bodies, such as the Office of Sport NSW Government. The Office of Sport offers a range of services and support in NSW to promote an active and healthy lifestyle. From training programs to grants, they work closely with individuals to build strong, inclusive and active communities. Each year the Office of Sport provides millions in government grants to nurture sporting talent, help build sports facilities and develop the industry.

The **Federal government** supports sport and recreation in Australia from grassroots to elite; increasing participation in activities to promote physical and mental health; and utilising sport and recreation as a vehicle to address disadvantage and social inclusion challenges. Cootamundra-Gundagai Regional Council has been a recipient of the Stronger Communities Programme with many community groups upgrading or renewing infrastructure. These relationships are highlighted in Figure 3: Role of Stakeholders.

01 Context

Cootamundra- Gundagai Regional Council takes a lead role in facilitating recreation opportunities within the community and is supported by federal, state, peak governing bodies, other services providers and community, including many volunteers as illustrated in Figure 3: Role of Stakeholders.



Figure 3: Role of Stakeholders

01 Context

Benefit of Sport and Recreation

Sport and recreation provide a wide range of benefits to individuals and communities. These benefits have been identified through many government, university and private company research reports and studies over a long period of time. These benefits can contribute towards the Cootamundra-Gundagai Regional Council strategic objectives.

Future Direction	Benefit
Economy	Eases pressure on the health system
	Promotes productivity through a healthy workforce and work/life balance
	Creates employment opportunities (employing more than 220,000 people and attracting 1.8 million volunteers)
	Contributes to economic growth through investment, employment, events and tourism
Community	Creates a strong sense of community through sporting clubs, events and networks
	Contributes to social capital
	Creates opportunities for, and promotes, volunteering and networking
	Promotes an inclusive society by drawing together people of different races, religions and cultures
	Brings people together, providing opportunities for social interaction
	Improves learning and ability to cope with stress
	Reduces anti-social behaviour in the community through providing positive alternatives
	Fosters community pride and support
	Promotes healthy, active lifestyles and improves physical and mental health
	Provides a sense of belonging, ownership and responsibility within community spaces
Environment	Helps to sustain the environment through protecting open space and promoting active lifestyles including active modes of transport
	Enhances the use and efficiency of community infrastructure through adaptable and flexible design, reducing duplication and ad-hoc provision
	Integrates long and short-term environmental sustainability considerations into facility design
Leadership	Empowers, inspires and motivates individuals
	Contributes to higher levels of self-esteem and self-worth
	Promotes fair, inclusive competition and achievement
	Creates new skills and opportunities such as teamwork and leadership

















Every dollar spent in sport returns \$7 of total benefits to Australia (Intergenerational Review of Australian Sport 2017)

01 Context










Trends and Participation

Sport and Recreation Trends

A variety of reports and studies over recent times have identified a raft of trends that are likely to influence Australian sport and recreation over the coming years. These trends are outlined below.

Trends	Description
	Increasing popularity of individualised sport and recreation activities (such as yoga, gym, aerobics and jogging) that align with time-poor, increasingly busy lifestyles.
	Increasing popularity of adventure/ extreme/ lifestyle sports.
	Activities are becoming more geared towards ageing and more culturally diverse Australian population, changing both the types of sports we play and how we play them.
	Governments are increasingly incorporating recreation into various policies to tackle a range of issues from childhood obesity through to community wellbeing & female participation.
	Higher salary levels at the elite level, placing pressures on less financially backed sports.
	Greater pressures on loosely organised community sporting clubs to become organisations with corporate structures and formal forms of governance.
	Rising cost of sport participation which is now becoming a barrier for some members of the community.
	Inactivity in children is growing, linked to a decline in sport in schools, less active commuting, increased screen time and changing recreation behaviours.
	Sport and physical activity opportunities will need to be diversified and expanded to meet the needs of the growing cohort of older Australians.
	Australians now have less time available for recreation, and a smaller proportion of that time is spent being physically active; traditional sport formats require a significant time commitment and may be adversely impacted by this trend.
	Sport is becoming increasingly professional & commercial; the benefits from this trend however are being shared unevenly, resulting in potentially negative impacts on 'smaller' sports, such as declining participation rates & reducing the diversity overall.
	Sport is being transformed by technology; social technologies have created online sports communities outside traditional club structures.
	The community's sporting and recreational preferences are continually changing over time, and this has a direct impact on how the sport, recreation and open space facility network will be utilised.
	Broadly speaking, participation rates in traditional organised sports are declining, with preferences trending towards activities such as walking and cycling/mountain biking and other informal recreation activities that can be undertaken as and when the participant desires, offering them greater flexibility and control.

01 Context

	Modified formats of the more traditional organised sports are also increasing in popularity (e.g. T20, AFL 9s), as are other sports previously considered as extreme or niche interest activities (e.g. BMX and skateboarding).
	Technological advances have also introduced a wide range of fitness apps that promote participation in physical activity and provide a platform where the individual user can promote and compete against themselves or other individuals on specific challenges (e.g. Map My Ride/Run, STRAVA).
	The emergence of nature-based tourism and increasing visitor numbers will place additional pressures on certain open spaces across the region, particularly the extensive network of national parks, higher profile regional open spaces and other popular and accessible locations.
	The open space network plays a critical role in the facilitation of structured and unstructured sport and recreation. Open space is becoming increasingly linked to climate change adaptation policies, with forward planning required to ensure that open spaces are resilient to the challenges arising from climate change and adaptive measures implemented wherever possible.
	Potential impacts of climate change include the risk of increased summer temperatures, prolonged periods of extreme/high temperatures and droughts, increased rainfall intensity and damaged infrastructure through extreme heat and flooding. All these factors will impact upon the delivery facilities and programs that support structured and unstructured physical participation.
	The emergence of female participation in traditionally male dominated sports has exploded in recent years. This is placing pressure on facilities both from a capacity (grounds/courts/ pavilions) and functionality perspective (e.g. changeroom design and access). Ensuring existing and newly developed facilities are universally accessible is essential and ensuring sporting organisations governance arrangements and cultures are inclusive and supportive of female participation.
	The Visitor Economy is now recognised at all levels of government as an intrinsic, sustainable and driving part of economic development, creating long term improvements in the liveability of cities, towns and rural life and significantly improving the prosperity of Australian communities. The open space network, sport and recreation facilities form a critical component of the infrastructure that supports the Visitor Economy, facilitating access to visitor destinations and experiences, offering sport and recreation participation opportunities and playing host to a wide range of community events.
	Public/private/community partnerships with schools (private and public), private providers and across local/state/federal levels of government are essential moving forward to ensure resources are maximised and sustainable services are provided. Examples include publicly accessible school facilities and private public partnerships for the delivery of infrastructure such as stadiums and aquatic facilities.
	Asset management is a key requirement and focus of local government who own and control vast amounts of infrastructure including sporting facilities, open spaces and recreation areas. Ensuring contemporary asset management principles are applied is a necessity as is identifying lifecycle costings for proposed new facilities.

01 Context

NSW Participation Rates

The Australian Sports Commission (ASC) administers *AusPlay*, a national population tracking survey that captures adults' and children's sport and physical recreation participation data. A distinction is made between sport related activities (e.g. team sports, golf) and non-sport related physical activities (e.g. gym activities, bushwalking).

AusPlay results found that the key motivator for Australians to be active is *physical health or fitness*, followed strongly by *fun/enjoyment*.

In line with the national trends in sport, the top five activities among NSW adults in 2018 were primarily individual fitness pursuits that fit into people's increasingly busy lifestyles. While organised sport is less popular, soccer, golf and tennis still feature within the top ten activities. The top ten adult activities in NSW are detailed in Table 7.

Table 7: NSW Top 10 Adult Sport & Physical Activities^{viii}

	Activity	NSW Adult Participation Rate
1	Walking (recreational)	44.2%
2	Fitness / Gym	35.4%
3	Swimming	18%
4	Athletics (including jogging and running)	14.7%
5	Cycling	9.9%
6	Football/soccer	6.3%
7	Bush walking	5.9%
8	Yoga	5.6%
9	Golf	5.1%
10	Tennis	4.9%

Children participate in sport and physical recreation at different rates than adults. For example, their involvement in swimming is 20% higher than that of adults and is overall generally higher in organised sports such as soccer, netball, tennis, Australian football, basketball etc. Children also participate in activities such as gymnastics and dancing at higher levels. The top 10 organised activities for children in NSW are detailed in Table 8.

Table 8: NSW Top 10 Children Organised Sport & Physical Activities

	Activity	NSW Children Participation Rate
1	Swimming	38%
2	Football/soccer	18.8%
3	Gymnastics	10.9%
4	Dancing (recreational)	10.7%
5	Netball	8.3%
6	Athletics (including jogging and running)	7.7%
7	Tennis	6.1%
8	Australian football	5.5%
9	Basketball	4.4%
10	Cricket	3.9%

01 Context

Local Participation

Cootamundra-Gundagai region has a proud culture relating to recreation and has strong leagues and associations in the traditionally popular sports of Australian regional areas, such as cricket, rugby, tennis, lawn bowls and horse events (i.e. racing, rodeo, gymkhana).

Individualised sport and fitness activities have shown to be popular with the respondents who completed the survey. This is in line with trends across Australia and The Future of Australian Sport's identified megatrends.

The top three activities that individuals regularly participate in according to the online survey are:

Daily (at least 5 days per week)

- Walking
- Cycling
- Swimming/Diving

At least weekly

- Walking
- Fitness/Gym
- Arts and Crafts

At least monthly

- Walking
- Swimming/Diving
- Arts/Crafts and Bushwalking

At least yearly

- Bushwalking
- Fishing
- Swimming/Diving

Active Exchange

Active Exchange is a platform that matches the resident profile of suburbs (and LGA's) with demand for specific programs and sports, acting as a match making toolkit to grow active communities.

The following table outlines the predicted participation demand for select sports in the Cootamundra-Gundagai Regional Council area.

Table 9: Active Exchange Club Participation Demand Forecast

Club Participation Demand	Number
Athletics	19
Little Athletics	175
Baseball	3
Basketball	225
Football	1713
Hockey	3
Ice Hockey	1
Ice Skating	1
Netball	450
Squash	17
Swimming	228
Tennis	154

02

Community Profile



02 Community Profile

Facility Inventory

Cootamundra and Gundagai are the primary hubs for recreation opportunities across the LGA. They provide access to core recreation facilities, such as ovals (i.e. cricket, rugby), pitches (i.e. soccer), courts (i.e. tennis, netball), courses (i.e. golf, horse), aquatic facilities, showgrounds and youth precincts (i.e. skateparks) and cater for social to elite needs by offering a variety of programs, events and competitions to the community and visitors.

The smaller villages across the region typically have a community hall, a court(s), oval, playground and associated amenities. These recreation facilities vary considerably across the region, often dependent on current population numbers and the availability of individual community members to participate in and maintain these facilities.

An inventory of sport and recreation facilities in the Cootamundra-Gundagai area was undertaken as part of this study. Information was drawn from site visits, Council records, strategic documents, sporting and recreational groups and from community members. The review has focused on Council owned facilities and key community owned facilities.

The review identified over 50 key recreation sites and multiple trails across the Cootamundra-Gundagai region. A snapshot of these recreation facilities are detailed in:

- Table 10 – Gundagai
- Table 11 – Cootamundra
- Table 12 – Villages

Table 10: Gundagai Recreation Inventory

Location	Key Facilities	Status	
		Used	Disused
Gundagai			
Anzac Park	Rugby League Field	1	
GYC	Netball Court	3	
	Basketball Court	1	
Gundagai Golf & Bowls Club	Golf Course	1	
	Bowls Green	2	
	Tennis Court	2	1
Cauvarel's Building	Craft Workshop	1	
Heydon Park	Hockey Field		1
Owen Vincent Oval	Senior Soccer Pitch	1	
	Junior Soccer Pitches	2	
	Cricket Oval	1	
	Cricket Nets	2	
Stan Crowe Oval	Cricket Oval	1	
	Rugby League Field	1	
	Athletics track (grass)	1	
Yarri Park	Skate Park	1	
War Memorial Olympic Pool	Outdoor Pool	3	
	Gym	1	
Gundagai Showgrounds and Racecourse	Rodeo Main Arena	1	
	Campdraft Arena	1	
	Pony Club Arena	1	
	Racecourse	1	
Trails	Dog on the Tuckerbox	2	
	Heritage		
Carberry Park	Passive Recreation Parks with Playground	1	
Friendship Park		1	
Lindley Park		1	
Palmer Park		1	
Tumut Reserve	Reserve	1	
Tumut Road	Scout Hall	1	
First Ave	Community Garden	1	

02 Community Profile

Table 11: Cootamundra Recreation Inventory

Location	Key Facilities	Status	
		Used	Disused
Cootamundra			
Albert Park	Cricket Oval	1	
Arts Centre	Arts Centre	1	
Bradman Oval	Cricket Oval	1	
	Cricket Nets	2	
Clarke Oval	AFL/Cricket Oval	1	
Cootamundra Pool	Indoor Pool	1	
	Outdoor Pools	3	
	Volleyball Court	2	
Gordon Vesperman Park	Skate Park	1	
	Exercise Equipment	1	
Cootamundra Sports Stadium	Multiuse Court	2	
Fisher Park	Rugby Field	1	
	Velodrome	1	
Nicholson Park	Rugby - Michael Dabin Field	1	
	Rugby - Ned Miller Field	1	
	Rugby - Barry Crick Field	1	
	Tennis Court	6	
	Hot Shot Court	4	
	Netball/Basketball Court	1	
O'Connor Park	Senior Soccer Pitch	1	
Mitchell Park	Junior Soccer Pitches	4	
Country Club Oval	Rugby Union Field	2	
Mountain Bike Park	MTB Track	1	
Apex Park	Dog Park	1	
Harolds Conkey Park	Passive Recreation Parks with Playground	1	
Kingstone Park		1	
Jubilee Botanical Park		1	

Location	Key Facilities	Status	
		Used	Disused
Cootamundra			
Trails	Captains Walk Pioneer Park Bird Walk Migurra Reserve	4	
Racecourse Lane	Racecourse	1	
Pinkerton Rd	Showgrounds	1	
Cameron Square	Cricket Net	1	
Back Brawlin Rd	Firearms Range	1	
State Model Flying Field	Flying Field	1	
Ursula St	Squash Centre	1	
Ex-Services Club	Bowling Green	1	
Parker St	Scouts Hall	1	
Parker St	Army Cadet Unit Drill Hall	1	
Thompson St	Cootamundra Guides Hall	1	
Sutton St	Men's Shed	1	
Airport	Drag Strip	1	
Private Gyms	Gym	2	
Thompson St	Community Garden	1	

02 Community Profile

Table 12: Village Recreation Inventory

Key Facilities	Status	
	Used	Disused
Coolac		
Memorial Hall	1	
Cricket Oval	1	
Cricket Nets	2	
Tennis Courts		2
Tennis Clubrooms		1
Adjungbilly		
Community Hall	1	
Tennis Court	1	
Muttama		
Hall	1	
Tennis Courts		4
Oval		1
Nangus		
Public Hall	1	
Tennis Courts	2	
Netball Court	1	
Oval	1	
Stockinbingal		
Cricket Oval	1	
Pump Track	1	
Tennis Courts	2	
Bowling Green	1	
Ellwood's Hall	1	
Tumblong		
War Memorial & Citizens Hall	1	
Tennis Courts		2
Wallendbeen		
Memorial Hall	1	
Cricket Oval	1	
Outdoor Exercise Equipment	1	
Tennis Courts	3	
Rage Cage	1	

Facility Classification

To assist in the planning of sport and recreation facilities, it is common practice to define facilities under a facility classification hierarchy. This is particularly important when assessing service levels for each class of facility and in obtaining external funding, as many of the funding programs are aligned to one or more facility classes.

A commonly used hierarchy, based on State Government standards, is to classify sport and recreation facilities in one of the following four (4) scales:

- State
- Regional
- District and
- Local

The definitions of each of these classifications are provided in Appendix 4 and facilities identified within the profile pages have been classified using these definitions.

Condition Rating

The recreational facilities were assessed on condition and usage. The usage level indicator, relative to capacity was noted as High, Moderate, Low or Disused.

The following scale was used to indicate current overall facility condition.

Facility condition scale
Very Poor / Unserviceable
Poor
Satisfactory
Good
Excellent

A Community Profile Page is provided for each town or village showcasing important information & data such as:

- Key Facilities
- Clubs & Organisations
- Challenges and Opportunities
- Consultation Vision/Themes

Refer to Appendix 1 for details.

03

Consultation



03 Consultation

The engagement mechanisms used in the development of the Recreation Needs Study included:

- Online user-group survey
- Community workshops
- Online community survey
- Key stakeholder meetings/ interviews

The marketing and promotion of the project included providing information through various platforms including the Cootamundra-Gundagai Regional Council website, Facebook, interviews and details on local radio and the distribution of flyers throughout the community including through email to clubs and community members on Council's Community Stakeholder Database.

Online user-group survey

The online user group survey was targeted at all sport and recreation clubs/organisations across the Cootamundra-Gundagai Regional Council. Fifteen user groups responded to the survey, providing information about their group's participation, facilities, programs and surveys.

Respondent groups indicated that their highest club priorities related to the following:

- Facility improvements
- Increase (and/or stabilise) participation numbers and memberships
- Junior development & player pathways
- Increase number of volunteers, coaches and umpires
- Financial sustainability

Community workshops

Community workshops were held in eight key towns of Coolac, Muttama, Wallendbeen, Gundagai, Stockingbingal, Nangus, Tumlong & Cootamundra. These were well attended and provided significant input into the study.

**RECREATION NEEDS STUDY
PLANNING FOR OUR FUTURE**

Council is working with Tredwell to undertake a Cootamundra-Gundagai Recreation Needs Study. This plan will provide strategic direction for sport & recreation over the next ten years.

WE NEED YOUR LOCAL KNOWLEDGE!
We need your help to better understand the current and future recreation and sporting needs of your community. Come and share your views and knowledge at one of the following community workshops.

COOLAC / ADJUNGBILLY Monday 6th May 6 - 7:30pm Coolac Memorial Hall	STOCKINGBINGAL Wednesday 8th May 6:30 - 8pm Elwood's Hall
MUTTAMA Tue 7th May 6 - 7:30pm Muttama Memorial Hall	NANGUS Thursday 9th May 4:30 - 6pm Nangus Public Hall
WALLEDBEEN Wednesday 8th May 4:30 - 6pm Wallendbeen Memorial Hall	TUMBLONG Thursday 9th May 6:30 - 8pm Tumblong Hall
GUNDAGAI Monday 13th May 6:30 - 8pm Council Chambers 258 Sheahan Street, Gundagai	COOTAMUNDRA Tuesday 14th May 6:30 - 8pm Stephen Ward Rooms Cootamundra Library, Wallerawang St

FURTHER INFORMATION
E: admin@tredwell.com.au
Ph: 0423 307 810

TREDWELL

Figure 4: Workshop Promotional Flyer

The workshop format was centred around the "Community Wheel" interactive workshop tool. This provided attendees with the opportunity to rate the following aspects of sport and recreation within their local area:

- Access
- Recreation and Sport Clubs and Associations
- Facilities
- Economic Development
- Programs and Activities
- Community Governance

Attendees were also asked to identify challenges/opportunities, think about their recreation vision for their town/village and provide suggestions for the future.

The views expressed in these workshops are detailed on each village/town community profile.

03 Consultation

Community survey

The community survey was made available online and in hard copy, attracting 51 responses from community members. The survey responses provided valuable insight into the nature of participation across the region as well as the issues and opportunities relating to recreation facilities, programs and services.

Respondents provided a good level of information about their experience with sport and recreation across the region, including information and suggestions relating to specific facilities, programs and services.

- 47% - Opportunities for older people to participate in recreational activities
- 40% - Opportunities for people from culturally and linguistically diverse backgrounds to participate in recreational activities
- 38% - Opportunities for low income families to participate in recreational activities



Figure 5: Online Community Survey Flyer

The survey asked the respondents to indicate their level of agreement (agree or strongly agree) with several pre-set statements. The results showed:

- 95% - Recreation is an important aspect of the community
- 68% - Plenty of opportunities to be involved with the recreation activities that they enjoy
- 33% - Existing recreation facilities meet their needs
- 60% - Existing recreation facilities are generally in good condition
- 65% - Existing recreation facilities are generally easily accessible and affordable
- 79% - Use of school facilities for community recreation should be promoted and encouraged
- 62% - Opportunities for young people to participate in recreational activities



04 Strategic Planning

Our Challenges and Opportunities

The following key challenges and opportunities have been identified for recreation in the Cootamundra-Gundagai Regional Council area through the development of this Plan.

Table 13: Challenges and opportunities

Challenges and opportunities for recreation	
Council Amalgamation	The amalgamation of the Cootamundra-Gundagai Councils in 2016 presents the opportunity to ensure consistency across the region for provision and management of recreation.
Focus on community recreation hubs in each town/village	Each of the eight main towns/villages in the Cootamundra-Gundagai Regional Council area has an established precinct offering a range of recreation activities. This presents the opportunity to focus on the development and activation of these existing sport and recreation precincts.
Current economic conditions	The 2019 seasonal climate summary from the Department of Primary Industry shows 97 per cent of the state is in some form of drought. Recreation can provide many positive opportunities to communities impacted by drought (i.e. social, health & economic).
Strategically located with good transport routes	Many of the towns and villages are accessible via three main roads; the Hume Highway M31, Olympic Highway A41 and the Burley Griffin Way B94. Cootamundra is strategically located on the main Sydney-Melbourne train line and has an active bus/train interchange. The link to these transport corridors presents benefits, such as a high standard of driving conditions, accessibility to facilities and services, tourism opportunities as well as challenges, such as movement constraints (pedestrians, cyclists).
Ageing built infrastructure	Many of the facilities built within the villages which are used today were constructed to serve a larger population in the past. Many of these aged facilities have since weathered, requiring extensive maintenance, upgrade and/or replacement (i.e. community halls).
A transitioning population	With a transitioning population, it is vital to ensure that facilities, programs and services are well planned for now and into the future. This includes substantiating the need and feasibility of facility developments & enhancements.
Necessity for strategic resource allocation	A strategically planned approach to facility provision is required to ensure asset management of sport and recreation infrastructure maximises community benefit.
Need for cooperation for the shared use of facilities	To optimise the use of resources, cooperation and collaboration is required between providers including Council, the private sector, schools and clubs to achieve the shared use facilities.
High facility standards and community expectations	Today's society places high expectations upon community facilities including sport and recreation infrastructure. Clubs and service providers are required to meet high facility standards and risk management measures.
Maintaining the sustainability of facilities, clubs and programs	It is essential for sport and recreation service providers and users to ensure that facilities and clubs remain viable and are self-supporting. This encompasses financial, social and environmental sustainability.
Necessity for good governance	Sport and recreation providers including clubs/organisations must proactively engage effective governance models.

04 Strategic Planning

Challenges and opportunities for recreation	
The need to cater for emerging activities	Sport and recreation provision needs to be dynamic to adapt to changing demand. Participation and interest in sports can be influenced by a range of factors including demographic and cultural influences, trends and popular culture.
The need to provide for a diverse population	Organisations involved in sport and recreation need to proactively foster the integrity and values of inclusivity which make sport a fundamental part of Australian and NSW culture.
Need to consider life-cycle costing and asset management	Facilities need to be planned, built, operated and maintained with appreciation of the associated costs. Where necessary, facility users may require sinking funds for facility maintenance and replacements.
Health issues created by physical inactivity	Increased participation in sport and other physical activities is needed to improve health outcomes.
Balancing the needs of the informal recreational activities and competitive sports	While it is important to cater for the increasing popularity of informal recreational activities, it is also important to provide opportunities for residents to be involved in organised, competitive sports as both bring benefits to communities and individuals.
Balancing the needs of the local community and elite sport	There is a need to cater for all levels of community sport whilst ensuring that elite sport pathways exist.
Information collation and transfer	Up to date and accurate information is required to make sound decisions relating to sport and recreation development.
Technology and innovation advances	The Cootamundra-Gundagai communities must embrace opportunities to progress recreation development through new and emerging technologies.
Volunteer management and support	Volunteers are an invaluable resource to sport and recreation organisations. It is imperative that volunteers are effectively recruited, managed, supported and valued in their role. It has become evident through consultation that there is currently an over-reliance on core groups of volunteers.

04 Strategic Planning

Our Planning Principles

The following principles have been developed to guide the development, future provision and management of sport and recreation facilities, programs and services for Cootamundra-Gundagai.

Table 14: Our planning principles

PRINCIPLE 1 Maximum Community Participation	<ul style="list-style-type: none"> ➤ Facilities, clubs and programs offer a range of accessible recreational opportunities targeted to the needs of our communities and deliver associated health benefits to all people regardless of age, socio-economic status or ability ➤ Focus is primarily on delivering grassroots and local community-based recreation facilities, clubs and programs that maximise community participation and support elite pathways.
PRINCIPLE 2 Shared Precincts and Community Hubs	<ul style="list-style-type: none"> ➤ Where appropriate and practical, facilities are clustered and co-located with compatible users to optimise use whilst maintaining organisational identity and individual needs through adaptable and flexible designs
PRINCIPLE 3 Sustainability	<ul style="list-style-type: none"> ➤ Facilities, clubs and programs effectively integrate long and short-term economic, environmental, social and cultural considerations ➤ Facility and program developments strategically align with Council strategies to meet current and future community needs and provide value-for-money
PRINCIPLE 4 Partnerships	<ul style="list-style-type: none"> ➤ Collaborative approaches are used to plan, deliver and manage facilities, clubs and programs with the community, government, clubs, associations, educational institutions and private sector ➤ Partnerships are utilised to achieve community outcomes beyond sport and recreation
PRINCIPLE 5 Working Together with Our Clubs & Community	<ul style="list-style-type: none"> ➤ Clubs and the wider community are effectively engaged in the planning and design of recreation facilities and programs ➤ An inclusive recreation and sporting culture is achieved through club development programs, positive relationships and provision of facilities that support opportunities for all
PRINCIPLE 6 Placemaking	<ul style="list-style-type: none"> ➤ Placemaking approaches are used to achieve quality places for recreation that are based on best-practice and informed by the community
PRINCIPLE 7 Effective Management & Maintenance	<ul style="list-style-type: none"> ➤ Facilities are managed and maintained in a manner that promotes safe condition, minimises financial liability and complies with relevant legislation, policies and standards

04 Strategic Planning

Our Vision

A vision has been created that seeks to reflect the aspirations of the community in relation to planning for recreation development. The achievement of this vision requires partnerships between Council and the wider Cootamundra-Gundagai community, state and federal organisations, agencies and governments.



“A healthy community through thriving recreational opportunities supported by active towns and villages with high quality facilities, clubs and programs”.

Partnerships

Sport and recreation planning is multifaceted and interrelated. Consideration needs to be given to the three major components of planning; facilities, clubs and programs. These components cannot be considered in isolation.

The **facilities** component includes:

- Planning (strategies, feasibility studies, master plans, reviews)
- Delivery (upgrades, new facilities, repurposing, collocation, multi-purpose, accessible)
- Management (governance, leasing, programming, asset management, maintenance)

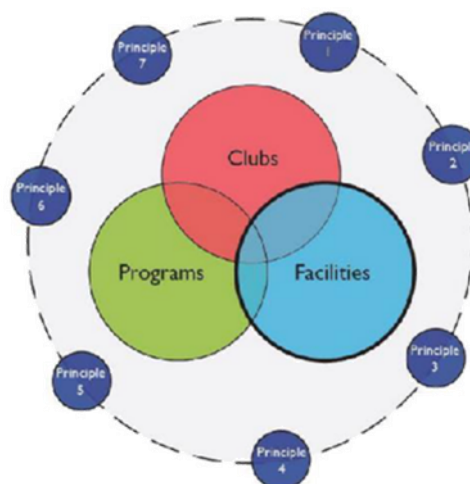
The **clubs/user groups** component includes:

- Club development
- Communication
- Engagement
- Accessibility
- Volunteering
- Partnerships
- Training and development

The **programs** component includes:

- Special population groups
- Events, programs and services
- Resourcing
- Communication and marketing
- Inclusion
- Pathways

The planning principles, as outlined in the previous section are relevant to the three components of sport and recreation planning, facilitate decision making and prioritisation and underpin the Strategy and Action Plan. The needs of the Cootamundra-Gundagai community are instrumental also in informing the plan.



04 Strategic Planning

Strategy and Action Plan

The following tables detail the strategies and actions for developing recreation in the Cootamundra-Gundagai Regional Council. Each of the three components of sport and recreation planning; facilities, clubs and programs, have been addressed through a series of strategies and actions which are guided by this Plan's principles and strive to achieve the vision for recreation in the Cootamundra-Gundagai Regional Council.

The Strategy and Action Plan has been prepared with the intention of remaining flexible in order to adapt to dynamic influences such as community needs, funding opportunities and technological advances.

Strategies and actions for Cootamundra-Gundagai and the outlying villages are illustrated on the profile pages and subsequent tables.

Each strategy is priorities and a rationale for the strategy is also provided. Listed actions have an identified time frame, partners and an estimate of resource needs.

In assessing the priority for each of the strategies, the following factors were taken into consideration:

- Alignment with the Vision
- Alignment to Strategic Plans
- Identified Need
- Community Support
- Level of Planning Undertaken
- Feasibility
- Safety

The Action Plan provides the following broad timeframes:

- Immediate (first 12 months and includes little wins and already planned and funded projects)
- Short (1 – 3 years)
- Medium (4 – 7 years)
- Longer (8+ years)
- Ongoing

The timeframe identified for the completion of each action is indicative and should be reviewed annually. The staging of investment will allow maximum value from the existing facilities as well as the sustainable provision of new facilities, services and programs.

Partners have been identified who may be able to assist Council with the delivery of the action. It is acknowledged that without partner support many of the actions identified will not likely be achieved. The lead partner(s) are identified in bold (e.g. CGRC) and the assisting partners are also identified.

An estimate of the resources required to implement each action has been identified to assist the Cootamundra-Gundagai Regional Council with its budgeting processes. These are broad indicative estimates and should be reviewed prior to implementation. There has been no financial commitment from the Cootamundra-Gundagai Regional Council to implement the actions identified and relevant actions will be considered as part of normal annual business planning/budgeting and long-term financial planning processes. The Action Plan provides the following indicative resource requirements:

- | | |
|--------------|-----------------------|
| • Low (L) | \$0 – \$100,000 |
| • Medium (M) | \$100,000 – \$500,000 |
| • High (H) | \$500,000+ |

Funding for the projects can be sourced through various funding programs as outlined in the section *Potential Funding Opportunities*

04 Strategic Planning

Strategy and Actions - Facilities

Overall Objective: Support the development of sustainable and fit-for-purpose facilities that optimise participation and meet the needs of the community.

1. Strategy: Strategic Precinct Development

Strategically plan for the development and enhancement of key precincts.

Rationale: Due to a number of reasons including ageing infrastructure, changing community preferences and demographics, the emergence of some sports and recreational activities, and the need to provide functional, efficient and fit-for-purpose facilities, the Cootamundra- Gundagai Regional Council will need to continue to plan for the development and enhancement of key sport and recreation precincts.

It is proposed that resources primarily be directed towards future investment in facilities at these locations, with a focus on projects that have multiple uses, address ageing infrastructure, demonstrate need/demand and are well located/accessible. This does not prohibit investment in other facilities outside these hubs where there is a clear and demonstrable benefit to the community such as within the villages (this is further addressed in Strategy 2) where it is considered to be of strategic importance to the critical delivery of sport and recreation activities for the Village and the wider region.

Actions	Timeframe	Partners	Resources
<p>Cootamundra Sporting Precinct: Undertake a Master Plan for the Precinct that includes Fisher Park, the indoor Sports Centre and Nicholson Park consider:</p> <ul style="list-style-type: none"> Consolidation and refurbishment of the existing Sports Centre, changerooms, Frank Smith Grandstand and associated amenities into a multi-purpose community sporting hub facility. Rationalisation of other aging built facilities Future level of outdoor court provision specifically netball/basketball courts Playing surfaces Resurfacing of the velodrome Traffic movement and parking Future sports lighting requirements Increased recreational use of the site Connection with CBD, aquatic centre and Clarke Oval Safety and security 	Medium	<ul style="list-style-type: none"> CGRC Community organisations/ User groups (<i>existing and potential users</i>) Local Schools Peak bodies NSW Sport Broader community 	H

04 Strategic Planning

1. Strategy: Strategic Precinct Development			
Strategically plan for the development and enhancement of key precincts.			
<p>1.1. Cootamundra Pool Precinct: Undertake a Master Plan for the precinct of the Cootamundra Pool, Clarke Oval and Gordon Vesperman Park considering:</p> <ul style="list-style-type: none"> Swimming pool upgrades to ensure compliance with NSW Public Health Act and Regulations and Royal Lifesaving Guidelines for Safe Pool Operations including separate plant for each pool and meeting required turnover times. Provision of disability access and wet deck edges Replacing toddlers pool with splashpad Future need and function of old grandstand Linkage to beach volleyball courts Further integration of the swimming pool site with adjoining recreation facilities at Gordon Vesperman Park Provide support infrastructure for Clarke Oval multipurpose-hall facility such as parking, drainage and access road. Traffic and pedestrian movement at Clarke Oval Improved spectator seating at Clarke Oval Future sports lighting requirements at Clarke Oval Public toilet provision at Clarke Oval Connection and linkages with Fisher Park, Nicholson Park and Sports Centre. Extension of existing walking path to create a fitness loop trail around the precinct. Safety and security 	Short	<ul style="list-style-type: none"> CGRC Community organisations/ User groups (<i>existing and potential users</i>) Local Schools Peak bodies Royal Lifesaving NSW Sport Broader community 	H
<p>1.2. Cootamundra Showgrounds: Undertake a Master Plan for the showgrounds precinct that considers:</p> <ul style="list-style-type: none"> Upgrade of harness racing track Further activation of the site Signage and wayfinding Traffic management, pedestrian movement and parking Consolidation of ageing-built facilities Delineation of spaces (i.e. trotting track, caravan/camping, arena) Amenities 	Short	<ul style="list-style-type: none"> Cootamundra Showground Users Committee CGRC Community organisations/ User groups (<i>existing and potential users</i>) Peak bodies NSW Sport Broader community 	M

04 Strategic Planning

1. Strategy: Strategic Precinct Development			
Strategically plan for the development and enhancement of key precincts.			
<p>1.3. The Arts Centre Cootamundra: Undertake a Master Plan for the Arts Centre Precinct to enhance and develop The Arts Centre as a regionally significant cultural facility considering:</p> <ul style="list-style-type: none"> • Business development opportunities and value adding • Asset management including maintenance • Further promotion and marketing • Traffic management and parking around and on the site • Attracting additional events and activities to the Centre 	Ongoing	<ul style="list-style-type: none"> • Creative Arts Inc • CGRC • Community organisations/ User groups (<i>existing and potential users</i>) • Adjoining businesses • Broader community 	M
<p>1.4. Gundagai Sporting Precinct: Undertake a Master Plan for the precinct that includes Anzac Park, Owen Vincent Oval and Stan Crowe Oval considering:</p> <ul style="list-style-type: none"> • Better integration of new clubrooms with surrounding playing fields • Relocation of cricket nets • Consolidation of aging built facilities at Anzac Park into a multi-purpose facility • Traffic movement and parking • Wayfinding and pedestrian access across the site • Future sports lighting requirements • Exercise equipment • Connection with town centre, Yarri Park & Heydon Park • Safety and security 	Medium	<ul style="list-style-type: none"> • CGRC • Community organisations/ User groups (<i>existing and potential users</i>) • Peak bodies • NSW Sport • Broader community 	H

04 Strategic Planning

1. Strategy: Strategic Precinct Development			
Strategically plan for the development and enhancement of key precincts.			
<p>1.5. Gundagai Showgrounds and Racecourse: Progressive upgrades of the precinct including:</p> <ul style="list-style-type: none"> • General building upgrades in line with recently complete audit • Refurbish main pavilion and stage area to cater for functions and events (i.e. weddings) • Upgrade Rodeo Arena to include LED lighting • Improved pedestrian access and wayfinding • Improved fencing • Amenities block upgrade in accordance with current plans • Delineation of event spaces (i.e. horses/cattle, dogs/sheep) • Events space for marquees and tents • Upgrade of poultry pavilion • Mains power for campsites • Trail linkage showcasing Australia's longest and State Heritage Listed timber viaduct 	Ongoing	<ul style="list-style-type: none"> • Gundagai Showgrounds & Racecourse Trust • CGRC • Community organisations/ User groups (<i>existing and potential users</i>) • Peak bodies • NSW Sport • Broader community 	M

04 Strategic Planning

1. Strategy: Strategic Precinct Development			
Strategically plan for the development and enhancement of key precincts.			
<p>1.6. Gundagai Town Centre Sporting Precinct: Undertake a Master Plan for the precinct of the Olympic Pool, GYC (netball) and District Services Club (lawn bowls, golf, tennis, squash) considering:</p> <ul style="list-style-type: none"> Swimming pool upgrades to ensure compliance with NSW Public Health Act and Regulations and Royal Lifesaving Guidelines for Safe Pool Operations including separate plant for each pool and meeting required turnover times. Also consider the following at the swimming pool <ul style="list-style-type: none"> Disability access, re-tiling and wet deck edges Replacing toddlers pool with splashpad Refurbish entry, changerooms, kiosk and clubrooms to improve functionality, meet Australian Building Code and universal accessibility standards Increased shade Diving board depth requirements and starting block replacements A streetscape plan focusing on Sheridan Lane to improve pedestrian crossing points/movement, traffic management and parking. Covering existing netball court(s) Integrating new netball clubrooms (GYC) in refurbished swimming pool facilities Encourage multiuse of all outdoor courts (e.g. multi-line marking, emerging sports such as Pickle Ball) Investigating the cause of subsidence issues at the rear of Services Club tennis courts and rectify accordingly 	Immediate	<ul style="list-style-type: none"> CGRC District Services Club Gundagai Netball Club Community organisations/ User groups (<i>existing and potential users</i>) Peak bodies Royal Lifesaving NSW Sport Broader community 	H

04 Strategic Planning

1. Strategy: Strategic Precinct Development			
Strategically plan for the development and enhancement of key precincts.			
<p>1.7. Plan for and develop a tourism and recreation trail network that links existing trails, key attractions within Gundagai and surrounds including:</p> <ul style="list-style-type: none"> • The Dog on the Tuckerbox Trail linking through to the old railway corridor at Ann Street • Development of the Gundagai Rail Trail (Section 1: Ann St to Sheridan St) in line with the Gundagai Town Cycleway plan and Gundagai Rail Trail Feasibility Study. • Gundagai Heritage Trail linkages through the town along Shendan Street • Sheridan St turning South onto Otway St, cross the Morley's Creek, follow east to Middleton Dr onto the Ol Bell Drive through to the Show Grounds & Racecourse Precinct. • Future connections could include Rotary Look Out (scenic views), Tumut Reserve (kayaking and canoeing), Mount Kimo (bushwalking, mountain biking), Mudjarn Nature Reserve(birdwatching), The Jackalass alluvial field at South Gundagai (heritage) and Gocup Road in the South (future rail trail). <p>This will require determining</p> <ul style="list-style-type: none"> • Most appropriate alignments for the trail sections • Signage and wayfinding strategy • Trail facilities (e.g. amenities, parking) • End of trip facilities • Identifying points of interest (i.e. lookouts, heritage sites, cafes, pubs) • Integration with existing and/or future trail networks • Mapping and marketing plan 	Short	<ul style="list-style-type: none"> • CGRC • NSW Parks and Wildlife Service • Gundagai Showgrounds & Racecourse Trust • Eastern Riverina Rail Trail Alliance • Destination NSW • Peak bodies • Local businesses • Broader community 	H

04 Strategic Planning

1. Strategy: Strategic Precinct Development			
Strategically plan for the development and enhancement of key precincts.			
<p>1.8. Plan for and develop a tourism and recreation trail network that links existing trails, key attractions within Cootamundra and surrounds including, but not limited to:</p> <ul style="list-style-type: none"> • Captains Walk • Bird Walk (Muttama Creek) • The Arts Centre • Heritage Centre • Mountain Bike Track • Pioneer Park • Migurra Reserve • WWII Fuel Depot Site (no.3 IAFD) • Wattle Arboretum <p>This will require determining</p> <ul style="list-style-type: none"> • Most appropriate alignments for the trail sections • Signage and wayfinding strategy • Trail facilities (e.g. amenities, parking) • End of trip facilities • Points of interest (i.e. heritage/cultural sites, cafes, pubs, restaurants) • Integration with existing and/or future trail networks • Mapping and marketing plan 	Medium	<ul style="list-style-type: none"> • CGRC • NSW Parks and Wildlife Service • Destination NSW • Peak bodies • Muttama Creek Regeneration Group • Dudauman Frampton Group Landcare Group • Cootamundra Cycling Club • Creative Arts Inc. • Local businesses • Broader community 	M

04 Strategic Planning

2. Strategy: Existing sport and recreation facilities.			
Review, enhance and repurpose existing facilities to meet community recreation and sporting needs.			
Rationale: There are many existing recreation facilities within the Cootamundra-Gundagai Regional Council region. Some are nearing the end of their useful life and will require upgrading, consolidation or redevelopment to ensure they are safe, fit-for-purpose and sustainable and meet the future recreation needs of the community.			
Actions	Timeframe	Partners	Resources
2.1. Coolac: Recreation Ground - – Undertake progressive refurbishment including: <ul style="list-style-type: none"> • Providing access to a water supply (e.g. town water, bore, rainwater) • Definition of site areas such as oval/access/movement • Installation of a playground • Upgrading courts to a multipurpose court • Installation of a BBQ • Decommissioning tennis clubrooms, tennis court lighting, old playground equipment, cricket portable backstop • Providing safety lighting • Installation of goals for recreation use (e.g. AFL/NRL) • Fitness stations • Camping/RV designated area • Cricket net landscape works • Upgrading park signage in-line with corporate style 	Ongoing	<ul style="list-style-type: none"> • Coolac Hall Management Committee • CGRC • Coolac Cricket Club • Community organisations/ User groups (<i>existing and potential users</i>) • Peak bodies • NSW Office for Sport • Broader community 	M
2.2. Coolac: Upgrade the Memorial Hall including: <ul style="list-style-type: none"> • Upgrade of kitchen and storeroom • Installation of solar power and insulation 	Short	<ul style="list-style-type: none"> • Coolac Hall Management Committee • CGRC • Broader community • Community organisations/ User groups (<i>existing and potential users</i>) 	L

04 Strategic Planning

2. Strategy: Existing sport and recreation facilities. Review, enhance and repurpose existing facilities to meet community recreation and sporting needs.			
2.3. Coolac: Investigate the feasibility of creating a link/loop trail that showcases the local heritage and culture. This will require: <ul style="list-style-type: none"> • Determining the most appropriate alignments for the trail sections • Signage and wayfinding strategy • Trail facilities (e.g. amenities, parking, end of trip) • Points of interest (i.e. heritage/cultural sites, pub) • Integration with future trail networks (e.g. proposed rail trail) • Mapping and marketing 	Longer	<ul style="list-style-type: none"> • CGRC • Broader community • Local businesses 	L
2.4. Adjungbilly: Support ongoing maintenance and enhancement of the Adjungbilly tennis courts and Hall. This may include: <ul style="list-style-type: none"> • Installation of a cricket net (near the tennis court) • Installation of a large screen & projector in the hall 	Ongoing	<ul style="list-style-type: none"> • Bongongo Public School • Local Community Management Committee. • CGRC 	L
2.5. Muttama: Recreation Ground - Undertake progressive refurbishment to create a passive recreation ground that caters for residents and visitors including: <ul style="list-style-type: none"> • Improving the tennis courts (1-2 courts) to a suitable playing standard • Potentially developing a multi-use court on one of the remaining unused courts to cater to sports such as netball, basketball or children's games such as foursquare to complement playground. • Installing safety lighting • Decommissioning existing playground equipment as it is not compliant with Australian Standards. • Installation of new playground equipment • Installation of water tank to provide water to clubroom for community events. • Future development of the club rooms and toilets to potentially cater for campers. 	Ongoing	<ul style="list-style-type: none"> • Local Community • CGRC 	M
2.6. Muttama: Memorial Hall - Upgrade the Memorial Hall in line with heritage advice and building audit including: <ul style="list-style-type: none"> • Staged program of repairs (e.g. re-stumping) • Re-establishing the war memorabilia display 	Immediate	<ul style="list-style-type: none"> • Local Community • CGRC 	M

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2. Strategy: Existing sport and recreation facilities. Review, enhance and repurpose existing facilities to meet community recreation and sporting needs.				
<p>2.7. Wallendbeen: Recreation Ground - Undertake progressive refurbishment to create a passive recreation ground that caters for residents and visitors including:</p> <ul style="list-style-type: none"> • Developing a safe pedestrian connection from the cricket oval to the Wallendbeen town centre, including potentially a foot bridge over the creek. • Decommissioning existing playground equipment as is not compliant with Australian Standards • Installation of new playground equipment to compliment exercise equipment and cater for travelers stopping off at the oval for a rest. • Installation of shade sail over the exercise equipment to protect from weather • Improved lighting at kiosk • Improved seating around the oval. 	Ongoing	<ul style="list-style-type: none"> • Wallendbeen Hall Management Committee • CGRC • Broader community • Local businesses 	M	
<p>2.8. Wallendbeen: Tennis Club – Upgrade tennis club and surrounds including:</p> <ul style="list-style-type: none"> • Enhancing access/egress from carpark to the tennis courts • Improving the access/egress from the club rooms to the tennis courts by providing disability ramp • Conducting a building audit to determine whether to upgrade or demolish the clubrooms and reinstate, including the toilets to the rear. • Decommission swing 	Immediate	<ul style="list-style-type: none"> • Wallendbeen Tennis Club • CGRC • Tennis NSW • NSW Office for Sport • Broader community 	M	
<p>2.9. Wallendbeen: Trail - Investigate the feasibility of creating a heritage trail that showcases the silos, pubs, King Street, oval and cemetery aligned with the King Street Revitalisation Report. This will require determining:</p> <ul style="list-style-type: none"> • Most appropriate alignments for the trail sections • Signage and wayfinding strategy • Trail facilities (e.g. amenities, parking, end of trip) • Points of interest (i.e. heritage/cultural sites, pub, silo) • Integration with future trail networks (e.g. proposed rail trail) • Mapping and marketing 	Longer	<ul style="list-style-type: none"> • CGRC • Broader community • Local businesses 	L	

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2. Strategy: Existing sport and recreation facilities. Review, enhance and repurpose existing facilities to meet community recreation and sporting needs.			
2.10. Stockinbingal: Recreation Ground – Undertake a Master Plan for the precinct considering: <ul style="list-style-type: none"> • Future clubroom and storage buildings including additional toilets to cater for recreation ground users, Village Fair and other community events (e.g. birthdays). • Develop a shared use pathway and connection around the oval to connect newly installed pump track to road and other amenities. • Delineate areas within the facility, including recreation oval, pump track, camping area, parking areas and vehicle access roads. • Installation of a playspace and shelter to complement the pump track • Solar lighting (safety) • Signage provision including safety and directional • Decommission stock loading ramp 	Medium	<ul style="list-style-type: none"> • CGRC • Broader community 	M
2.11. Stockinbingal: King George Park - Maintain new tennis courts, refurbish clubrooms, improve toilet facilities and extend shade sail over new playground equipment.	Longer	<ul style="list-style-type: none"> • Stockinbingal Tennis Club • CGRC • Tennis NSW • NSW Office for Sport • Broader community 	M
2.12. Stockinbingal: Ellwood's Hall - Undertake redevelopment of Hall in line with design plans	Immediate	<ul style="list-style-type: none"> • Stockinbingal Hall Management Committee • CGRC • Broader community • Local businesses 	M
2.13. Stockinbingal: HeritageTrail – Refresh heritage walk signage and promotional material and investigate the inclusion of a cemetery trail.	Longer	<ul style="list-style-type: none"> • CGRC • Broader community • Local businesses 	L

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2.14. Stockinbingal: Bowls Club – Continue to enhance and maintain the bowling clubrooms, support facilities and green.	Ongoing	<ul style="list-style-type: none"> • Stockinbingal Bowls Club • CGRC • Bowls NSW • NSW Sport • Broader community 	L
2.15. Nangus: Recreation Ground – Undertake a Master Plan for the precinct considering: <ul style="list-style-type: none"> • Developing a visible connection to the recreation ground (playground, courts) from Nangus Rd. • Delineate areas within the facility, including parking areas and access points • Establish free camping sites area within the oval surrounds • Consider the feasibility of providing a bike skills area or dirt mounds for children • Lighting assessment (consider lighting only one tennis court) • Improvements to shelter adjoining tennis courts • Shade over the existing playground equipment • Signage and wayfinding • Replacement of gas BBQ with electric BBQ • Installation of picnic table and chairs • Public access to existing hall toilets or provision of standalone toilet facilities. 	Short	<ul style="list-style-type: none"> • Nangus Hall Committee • CGRC • Broader community 	L
2.16. Nangus: Public Hall - Refurbish the Public Hall to meet contemporary standards.	Ongoing	<ul style="list-style-type: none"> • Nangus Hall Committee • CGRC • Broader community 	L

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2.17. Tumblong: War Memorial and Citizens Hall Precinct – Progressively upgrade the Precinct including: <ul style="list-style-type: none"> • Refurbishing the Hall to meet contemporary standards • Providing a universally accessible access path from parking area. • Supporting the acquisition of land to provide additional land for the precinct to enable a nature playspace to be developed, with associated picnic tables, shade and BBQ. • Redeveloping existing courts into one tennis court and one multi-use court. • Formalising parking 	Immediate	<ul style="list-style-type: none"> • Tumblong Hall Committee • CGRC • Broader community 	L
2.18. Tumblong: Trail - Investigate the feasibility of creating a heritage trail that showcases the Church, hall, pub, cemetery, creek and Hannah Jane mystery. This will require determining: <ul style="list-style-type: none"> • Most appropriate alignments for the trail sections • Signage and wayfinding strategy • Trail facilities (e.g. amenities, parking, end of trip) • Points of interest (i.e. heritage/cultural sites, pub, church) • Integration with future trail networks (e.g. proposed rail trail) • Mapping and marketing 	Longer	<ul style="list-style-type: none"> • CGRC • Broader community 	L
2.19. Gundagai: Yarni Park – Establish park as a youth precinct including a new basketball court, improved landscaping around the skatepark and improve connections with surrounding recreation grounds.	Immediate	<ul style="list-style-type: none"> • CGRC • Broader community • Young people 	M
2.20. Gundagai: Heydon Pak – Determine a suitable future use for the previous hockey pitch which could include an event space or an overflow for sports such as soccer and rugby league.	Longer	<ul style="list-style-type: none"> • CGRC • Community organisations/ User groups (<i>existing and potential users</i>) 	L
2.21. Gundagai: Craft Workshop – Continue to maintain and enhance facility to cater for craft and men's shed activities.	Ongoing	<ul style="list-style-type: none"> • Lions Club • CGRC 	L

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2.22. Gundagai: Tumut Reserve – Enhance reserve to cater for water sports (e.g. canoeing, kayaking, stand up paddle boarding, fishing and nature-based activities) including formalising access, shade & picnic facilities.	Short	<ul style="list-style-type: none"> • CGRC • NSW Department Planning, Industry and Environment • Destination NSW • Broader community • Local businesses 	M
2.23. Gundagai: Gundagai Scout Group – Upgrade current facility to include new toilets, heating, insulation and solar panels.	Short	<ul style="list-style-type: none"> • CGRC • Gundagai Scout Group • Scouts NSW 	L
2.24. Gundagai: Lindley Park - Upgrade park in line with Lindley Park Concept Plan including: <ul style="list-style-type: none"> • Removal of the existing cottage • Installation of the car park area, concrete path, toilet, BBQ area, park furniture, trampoline, shade sail, water fountain and rubber softfall elements etc 	Immediate / Short	<ul style="list-style-type: none"> • CGRC • Broader community 	M
2.25. Gundagai: Friendship Park – Upgrade park in line with Friendship Park Concept Plan and formalise the off-leash dog area including: <ul style="list-style-type: none"> • Installation of toilets, BBQ area, water fountain, additional seating and rubber softfall elements. • Installation of fencing and associated dog park features so dogs can exercise without a leash, thereby improving the health and fitness of both dog and owner and ensuring the protection of children & families at the park. 	Immediate / Short	<ul style="list-style-type: none"> • CGRC • Broader community 	L
2.26. Gundagai: Palmer Park - Improve and maintain park infrastructure to support increased activation through: <ul style="list-style-type: none"> • Installation of seating, water fountain and shade sail • Upgrade rubber softfall and ensure it remains at an adequate standard. 	Short	<ul style="list-style-type: none"> • CGRC • Broader community 	L

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2. Strategy: Existing sport and recreation facilities. Review, enhance and repurpose existing facilities to meet community recreation and sporting needs.			
2.27. Gundagai: Carberry Park – Upgrade park in line with Carberry Park Development Concept Plan including: <ul style="list-style-type: none"> • Installation of an adventure playground with sand & water play, cableway, toddler, junior, & senior zones, swing & spin, picnic zone • Upgrade of open space for gatherings/events/amphitheatre, passive recreation and fitness zone. 	Short	<ul style="list-style-type: none"> • CGRC • Broader community 	M
2.28. Cootamundra: Albert Park – Enhance park as the premier cricket facility in Cootamundra and develop new cricket practice facilities, repair scoreboard, improve access to the oval and install seating on the western side. <ul style="list-style-type: none"> • In line with the Albert Park Landscape Concept, along with planting palette and concept images approved by CGRC Feb 2020 	Short	<ul style="list-style-type: none"> • CGRC • Cootamundra District Cricket Association • Cootamundra District Junior Cricket Association • Cootamundra RSL • Cricket NSW • NSW Office for Sport • Broader community 	L
2.29. Cootamundra: Bradman Oval – Enhance oval as a local cricket facility including upgrading cricket nets, amenities, playgrounds and general surrounds to capitalise on visitor interest in the cricket heritage of the site. This may include: <ul style="list-style-type: none"> • Maintaining the "BIG" cricket stump & bat to a standard that appeals to tourists • Considering the needs of local users and travellers in the upgrade of the amenities, playgrounds and general areas • Improving the scenic and environmental value of Muttama Creek • Using an overarching theme to create a holistic and integrated spatial organisation of the precinct. 	Medium	<ul style="list-style-type: none"> • CGRC • Cootamundra District Cricket Association • Cootamundra District Junior Cricket Association • Cricket NSW • NSW Office for Sport • Muttama Creek Regeneration Group • Broader community 	L

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2. Strategy: Existing sport and recreation facilities. Review, enhance and repurpose existing facilities to meet community recreation and sporting needs.			
2.30. Cootamundra: Country Club Oval – Continue to enhance precinct as the premier rugby union facility in the region by installing a new scoreboard, upgraded lighting and parking.	Short	<ul style="list-style-type: none"> • CGRC • Cootamundra Country Club • Cootamundra Rugby Club • NSW Rugby Union • NSW Office for Sport • Broader community 	L
2.31. Cootamundra: County Club – Continue to enhance the Cootamundra Country Club as the key precinct for golf, bowls and croquet.	Ongoing	<ul style="list-style-type: none"> • Cootamundra Country Club • CGRC • Community organisations/ User groups (<i>existing and potential users</i>) • Peak bodies • NSW Office for Sport • Broader community 	L
2.32. Cootamundra: Ex-Services Club – Continue to enhance the facility as a key bowling club.	Ongoing	<ul style="list-style-type: none"> • Cootamundra Ex-Services Club • CGRC • Community organisations/ User groups (<i>existing and potential users</i>) • Peak bodies • NSW Office for Sport • Broader community 	L

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2. Strategy: Existing sport and recreation facilities. Review, enhance and repurpose existing facilities to meet community recreation and sporting needs.			
2.33. Cootamundra: Jubilee Botanical Park – Continue to enhance the park as a key open space for passive recreation within Cootamundra, including ongoing expansion of The Captains Walk.	Ongoing	<ul style="list-style-type: none"> CGRC Bradman Museum of Cricket Broader community 	L
2.34. Cootamundra: Mountain Bike Track – Continue to upgrade the trail network including improved signage (i.e. directional, classification), parking and tread.	Ongoing	<ul style="list-style-type: none"> CGRC Cootamundra Cycle Club Broader community 	L
2.35. Cootamundra: Pioneer Park – Undertake a trail audit and assessment of the trail surface, signage, alignment, classification and support facilities to determine required upgrades and maintenance requirements to create an attractive trail hub.	Short	<ul style="list-style-type: none"> CGRC Broader community 	L
2.36. Cootamundra: Firearms Range – Continue to enhance as the premier shooting range in the region including consolidating underutilised buildings and ensure compliance with NSW Police Force firearm ranges regulations.	Medium	<ul style="list-style-type: none"> Cootamundra Rifle Club CGRC NSW Police Force 	M
2.37. Cootamundra: O'Connor Park – Continue to enhance as the premier senior soccer facility in Cootamundra through new sports lighting and improvement of the entrance and carparking.	Immediate	<ul style="list-style-type: none"> CGRC Cootamundra Soccer Club Cootamundra Strikers Soccer Club Football NSW NSW Office for Sport Broader community 	M
2.38. Cootamundra: Mitchell Park – Continue to enhance as the junior soccer facility in Cootamundra through improved sports lighting, fencing, spectator seating and changerooms (unisex). Retain also as a cricket oval to support Albert Park, Clarke Oval and Bradman Oval.	Medium	<ul style="list-style-type: none"> CGRC Cootamundra Junior Soccer Football NSW NSW Office for Sport Broader community 	M