



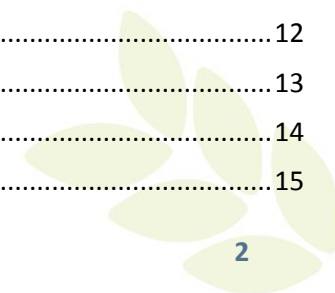
**COOTAMUNDRA-
GUNDAGAI** REGIONAL
COUNCIL

Draft Operational Plan 2017-18



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Version Control

Ref	Date	Date effective	Council Resolution	Description
1.0	25 Jul 2016	1 Jul 2016	03/E07/16	Adopted at extraordinary Council meeting.
1.1	24 May 2017	1 Jul 2017		Adopted for public exhibition
1.2	16 Jun 2017	1 Jul 2017		Presented to Council for adoption



Introduction

Cootamundra-Gundagai Regional Council was formed by Proclamation of the NSW Government on 12 May 2016. This is the second Operational Plan of the Council, and it has been prepared on the basis that all of the services of the two former Councils; Cootamundra Shire and Gundagai Shire, be continued.

In Local Government, we have a long history of serving the community, and we are a vital and integral part of the communities we serve. Our role is to provide community services that meet or exceed community expectations.

Council is responsible for providing a wide range of services to the community as well as to build and maintain community assets and infrastructure such as roads, footpaths and water and sewer networks, as well as to enforce various laws.

The Operational Plan outlines the activities to be undertaken by Council during the year to provide those services. This plan is broken in to three sections including:

- Budget,
- Revenue Policy and
- Fees and Charges.

Local Government Area

Cootamundra-Gundagai Regional Council encompasses an area of 3,981 square kilometres of the Riverina region in New South Wales. The population is 11,504, and it includes the towns of Cootamundra and Gundagai, as well as the villages of Adjunbilly, Coolac, Muttama, Nangus, Stockinbingal, Tumblong and Wallendbeen.

Council employs 148 people to provide services in the area, with offices and depots in the towns of Cootamundra and Gundagai.

Planning Framework

The Integrated Planning and Reporting Framework is one of the central components of local government in NSW.

The Integrated Planning and Reporting Framework recognised that most communities share similar aspirations: a safe, healthy and pleasant place to live, a sustainable environment, opportunities for social interaction, opportunities for employment and reliable infrastructure. The differences lie in how each community responds to these needs, and the resulting character of the individual towns and villages. It also recognises that all Council's plans and policies are interconnected.

This framework allows Council to draw its various plans together, to understand how they interact and to get the maximum leverage from its efforts by planning holistically for the future.





This 2017-18 Operational Plan and associated budget, revenue policy and fees and charges is based primarily on the direction provided in the Community Strategic Plans and Delivery Programs of the two former Councils.

Following the first ordinary election in September 2017, the newly elected Council will be required to prepare a new Community Strategic Plan that responds to the priorities of the community, and will develop a new Delivery Program and Resourcing Strategy.

Financial Overview

Objectives

In order to live sustainably Council has to look into the future and provide future generations with a sustainable infrastructure and environment without the burden of excessive debt. Council's Operational Plan is a one year plan - a subset of the combined long term financial plans produced by the former Cootamundra and Gundagai Shire Councils.

The objective of the Long Term Financial Plan is to ensure that Council remains financially sustainable into the future. A financially sustainable Council is one whose planned long term service and infrastructure levels and standards are met without unplanned increases in rates or disruptive cuts to services.

The objectives of the Cootamundra-Gundagai Regional Council are:

- to have a sound financial strategy that will ensure Council's financial sustainability is protected and improved;
- to accommodate asset maintenance and asset renewal and replacement activity and be fully integrated with Council's Asset Management Plans; and
- to accommodate service levels proposed in Council's Delivery Programs.

Constraints

NSW Councils are subject to rate pegging legislation, whereby the amount of revenue councils can raise from ordinary and special rates is limited by a capped percentage increase announced by Independent Pricing and Regulatory Tribunal each year.

Council is impacted by the Government's decision to freeze the rate paths of the former Cootamundra and Gundagai Shire Councils for four years. As a result, Council cannot apply for a Special Rates Variation (SRV) during that period.

Council has been heavily affected by a Federal Government decision to freeze indexation of Financial Assistance Grants for three years to 30 June 2017. This

funding represents approximately 20% of Council's annual income, and is vitally important for the provision of Council services. It is estimated that the decision has cost the Cootamundra-Gundagai community \$670,000 in lost income, annually.

With constraints placed over two major sources of income, the Council faces the necessity to increase income from other sources while finding savings to enable financial sustainability. A greater reliance on capital grants will be necessary to maintain an acceptable level of asset infrastructure.

Financial Strategy

Both of the former Cootamundra and Gundagai Shire Councils were budgeting net operating losses prior to their amalgamation. Cootamundra-Gundagai Regional Council's Long Term Financial Plan also projects net operating losses over the longer term. The 10 year budget Income Statement in this document shows budget deficits that gradually improve over the period.

Council is intent on maintaining all current levels of services for 2017-18 and beyond, and in order to achieve this, it is likely that Council will need to consider increasing its revenue to match the increasing costs of expenditure.

Council's financial strategies to meet its goals are:

- To explore all cost effective opportunities to maximise Council's revenue base.
- To ensure ratepayer's value for money by providing effective and efficient service.
- To generate revenue in an equitable manner over time and ensure that there is capacity to finance peaks in asset renewal costs and other outlays when necessary.
- To build up cash reserves over the ten year planning period to enable infrastructure renewals as projected in Council's Asset Management Plans.

Capital Works Program

The capital works program is structured to provide significant asset renewal funding to community infrastructure; primarily roads, bridges and footpaths.

Draft Operational Plan 2017-18: Budget Version 1.2

The works program is developed through analysis of the state of Council's assets, with decisions targeted to reduce total expenditure over the life of the asset by renewing assets at the optimal time.

Cash Reserves

Council has a strategy to build up cash reserves in years when expenditure is lower, for use in years when expenditure is higher. Council ensures that cash reserves are used for their intended purpose by adopting a policy in regards to the use of internally restricted cash.

Borrowings

Council is not proposing to incur any additional borrowings during the 2017-18 financial year.

Merger Costs and Funds

Council has received \$5 million funding to fund the upfront merger implementation costs. Of the total \$5m funding, \$1.5m has been included for budgeted implementation expenditure in the 2017-18 financial year.

Council has also received \$10 million to fund community projects and major infrastructure renewals. Of this, Council has granted \$1.1 million to local community groups, and will allocate the remaining amount to major infrastructure projects, with a focus on asset renewal, budgeted for expenditure over the next 2 years.

Special Rates Variation

The former Gundagai Shire Council was granted a special rate variation of 12.89% for a period of ten years from 2008-09 to 2017-18.

2017-18 is the final year for the application of the special variation, and the value of the income is \$263,530. The former Gundagai Shire Council had been relying on the continuation of the special variation, as a permanent adjustment to the Council's rates. Cootamundra-Gundagai Regional Council will also need to apply for the continuation of the otherwise expiring variation to avoid the income adjustment that will otherwise occur.

Council's budget has been based on the assumption that Council's application to make the special rates variation permanent will be accepted. In addition, a second scenario has been modelled, to show the Operating Position of Council if this is not achieved.

Financial Summary

The 2017-18 budget presented in this report has been developed through a process of integrating the budgets of the former Councils of Cootamundra and Gundagai Shires, so that all existing services and outputs are maintained.

The budget financial statements included in this document set out the financial performance, financial position and cash flows projected for the four year planning period. In addition, this Operational Plan sets out the budget detail for every function, service and activity of Council, including planned capital and operational expenditure.

When reviewing the budgeted Income Statement, it should be noted that the Rates and Annual Charges income amount includes a temporary special rates variation that is collected and used for capital purposes. This special rates variation is in place from 1 July 2014 to 1 July 2024. It is valued at \$423,793 in 2018 dollars, and it is used for the purpose of the Gundagai main street upgrade. On 1 July 2024, Council will be required to reduce its general income to the level it would have been without the special variation.

The operating result in the 2017-18 year is affected by significant timing differences which should be taken in to account when considering the budgeted financial results.

	2017-18 Budget
	\$'000
Net operating result excluding capital grants	(5,462)
<i>Adjusted for timing differences:</i>	
50% Financial Assistance Grant amount paid early	2,419
Merger implementation funds budgeted for expenditure	1,492
Adjusted net operating result excluding capital grants	(1,551)

An adjusted operating deficit of \$1.76 million is projected for 2017-18. The total capital expenditure on Council's roads, bridges and footpaths will be \$3.27

million, and additional expenditure for major infrastructure projects from the merger funding allocation.

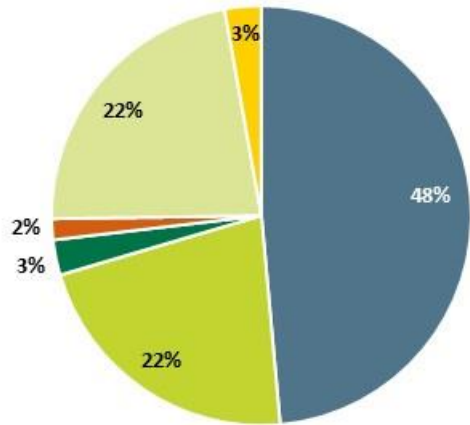
The 2017-18 budget will ensure Council continues the service delivery of the two former Councils. Future budgets will focus on continuous review of all services and capital infrastructure to ensure Council is investing its scarce resources in the most efficient and effective areas.

Scenario Analysis

Council has prepared modelling to show the impact if Council's application to continue the Special Rates Variation is not permitted. This scenario is shown as the Consolidated Income Statement – Scenario 2, included in this budget document.

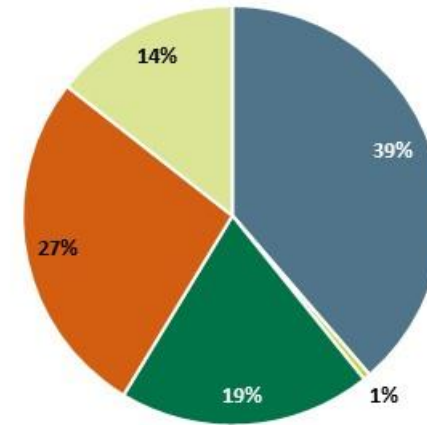


2017-18 Income (\$'000)



- Rates and charges
- Interest
- Grants and contributions - operating
- User charges and fees
- Other revenues
- Grants and contributions - capital

2017-18 Expenses (\$'000)



- Employee costs
- Depreciation
- Borrowing costs
- Other expenses
- Materials and contracts



Functional Structure

The Operational Plan is aligned to Council's organisational structure, which consists of four Directorates; Development and Community Services, Corporate Services, Operations and Asset Management. The organisational structure is all the people, positions, procedures, processes, culture and technology that comprise our organisation. Council is responsible for a wide range of services that are broadly summarised into the following functional structure, displaying the four Directorates with responsibility for each service unit.



Planning Assumptions

It is impossible to be precise about forward projections for individual budget line items, and such information is not necessary for a useful forward budget. However, it is necessary to understand the assumptions used in the calculation of financial outcomes in order to identify the drivers of variations in performance between years. The Planning Assumptions report included in this document shows the specific assumptions used for the purpose of indexing.

With the exception of the Income Statement, which is projected for a 10 year period, all the budgets in this document have been projected for a 4 year time period, being Council's normal planning period.

Following the first ordinary election in September 2017, the newly elected Council will make decisions about the priorities and direction of Council activities that will affect the 10 year planning period.

Community Engagement

Council recognises that community input is vital in order for the Operational Plan to respond effectively to local needs, and ultimately in order to succeed.

The Draft Operational Plan was placed on public exhibition for 28 days, and public notices placed in the Cootamundra Herald and Gundagai Independent inviting comments, questions and feedback.

All written submissions are considered by Council before the adoption of the plan at the June 2017 Council meeting.

Plan Improvement and Monitoring

As a newly merged Council, many of the practices and policies of the former Councils are being reviewed and updated. Council has commenced the process of developing its new Community Strategic Plan, from which a new Delivery

Program will be formed.

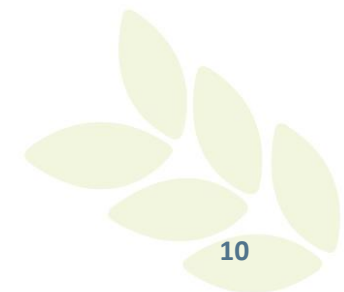
The revised Resourcing Strategy has a number of maturing elements that will inform future budgets. Council is undertaking a detailed analysis of the state of its infrastructure assets, and this information will significantly improve Council's capacity for long term financial planning.

One of our key challenges is to have a discussion with the community around levels of service. We need to continue to work with the community to understand what service levels are wanted, and to look at future options and associated trade-off decisions about how to direct Council's limited resources.

The Capital Works Plan is under review subject to updated Asset Management Plans. During the year the Operating Plan will be updated through the Quarterly Budget Review process, to reflect the asset renewal priorities that are identified through the Asset Management Planning process.

The Operational Plan improvement program is shown in the following table.

Task	Timeline
Prepare a new Operational Plan to support the new Delivery Program that is being developed in 2017-18.	Mar 18
Prepare a snapshot summary of Council projects and works	Dec 17
Document high level objectives and performance measures for each Service Unit within the organisational structure.	Dec 17



Budget

Council has projected budgets for the Council's consolidated financial statements. The financial statements set out the financial performance, financial position and cash flows projected for the next four years. These are the consolidated financial statements which include Council's General Fund, Water Fund and Sewer Fund.

The format of these financial statements is standard across NSW Councils and complies with both the accounting and reporting requirements of Australian Accounting Standards and the legislative requirements set down by the Division of Local Government.



Budget Income Statement

	Operational Plan 2018 \$'000	Delivery Program 2019 \$'000	Delivery Program 2020 \$'000	Delivery Program 2021 \$'000	Long Term Financial Plan 2022 \$'000	Long Term Financial Plan 2023 \$'000	Long Term Financial Plan 2024 \$'000	Long Term Financial Plan 2025 \$'000	Long Term Financial Plan 2026 \$'000	Long Term Financial Plan 2027 \$'000
Income from continuing operations										
Rates and annual charges	12,332	12,677	13,024	13,384	13,746	14,196	14,642	14,601	15,061	15,535
User charges and fees	5,548	5,780	6,022	6,278	6,522	6,778	6,993	7,215	7,443	7,680
Interest and investment revenue	690	817	856	907	969	1,227	947	989	1,081	1,213
Other revenues	358	368	378	388	399	410	422	434	446	459
Grants and contributions provided for operating purposes	5,694	7,584	7,768	7,853	8,006	8,163	8,328	8,501	8,680	8,871
Grants and contributions provided for capital purposes	715	262	274	279	283	287	287	291	280	284
Joint venture interests	-	-	-	-	-	-	-	-	-	-
Net gain from the disposal of assets	50	50	50	50	50	-	-	-	-	-
Total Income	25,388	27,538	28,373	29,139	29,976	31,062	31,619	32,030	32,991	34,043
Expenses from continuing operations										
Employee benefits and on-costs	11,657	11,310	11,568	11,758	12,063	12,376	12,697	13,027	13,366	13,715
Borrowing costs	161	140	119	95	71	44	27	10	4	2
Materials and contracts	5,864	5,928	6,112	6,037	6,092	6,243	6,164	6,243	6,428	6,316
Depreciation and amortisation	8,104	8,364	8,631	8,907	9,192	9,486	9,789	10,102	10,425	10,759
Impairment	-	-	-	-	-	-	-	-	-	-
Other expenses	4,348	3,734	4,026	3,080	3,097	3,191	3,286	3,475	3,486	3,592
Net loss from the disposal of assets	-	-	-	-	-	-	-	-	-	-
Total Expenses	30,134	29,475	30,456	29,877	30,515	31,340	31,963	32,857	33,710	34,383
Net Operating Result	(4,747)	(1,937)	(2,083)	(738)	(540)	(277)	(345)	(828)	(719)	(341)
Net operating result before grants and contributions provided for capital purposes	¹ (5,462)	(2,199)	(2,357)	(1,017)	(822)	(564)	(631)	(1,119)	(999)	(625)

1. Financial Assistance Grants for 2017 / 2018 were halved, to reflect one off timing differences due to a change in how the grant is to be paid - 50% of the grant, amounting to \$2,419,000 is to be paid early, in the 2016/2017 year.

Budget Income Statement

	Operational Plan 2018 \$'000	Delivery Program 2019 \$'000	Delivery Program 2020 \$'000	Delivery Program 2021 \$'000	Long Term Financial Plan 2022 \$'000	Long Term Financial Plan 2023 \$'000	Long Term Financial Plan 2024 \$'000	Long Term Financial Plan 2025 \$'000	Long Term Financial Plan 2026 \$'000	Long Term Financial Plan 2027 \$'000
Income from continuing operations										
Rates and annual charges	12,332	12,408	12,750	13,104	13,461	13,903	14,340	14,289	14,740	15,205
User charges and fees	5,548	5,780	6,022	6,278	6,522	6,778	6,993	7,215	7,443	7,680
Interest and investment revenue	690	817	856	907	969	1,227	947	989	1,081	1,213
Other revenues	358	368	378	388	399	410	422	434	446	459
Grants and contributions provided for operating purposes	5,694	7,584	7,768	7,853	8,006	8,163	8,328	8,501	8,680	8,871
Grants and contributions provided for capital purposes	715	262	274	279	283	287	287	291	280	284
Joint venture interests	-	-	-	-	-	-	-	-	-	-
Net gain from the disposal of assets	50	50	50	50	50	-	-	-	-	-
Total Income	25,388	27,270	28,099	28,859	29,691	30,769	31,316	31,718	32,670	33,712
Expenses from continuing operations										
Employee benefits and on-costs	11,657	11,310	11,568	11,758	12,063	12,376	12,697	13,027	13,366	13,715
Borrowing costs	161	140	119	95	71	44	27	10	4	2
Materials and contracts	5,864	5,928	6,112	6,037	6,092	6,243	6,164	6,243	6,428	6,316
Depreciation and amortisation	8,104	8,364	8,631	8,907	9,192	9,486	9,789	10,102	10,425	10,759
Impairment	-	-	-	-	-	-	-	-	-	-
Other expenses	4,348	3,734	4,026	3,080	3,097	3,191	3,286	3,475	3,486	3,592
Net loss from the disposal of assets	-	-	-	-	-	-	-	-	-	-
Total Expenses	30,134	29,475	30,456	29,877	30,515	31,340	31,963	32,857	33,710	34,383
Net Operating Result	(4,747)	(2,206)	(2,357)	(1,018)	(825)	(571)	(647)	(1,139)	(1,040)	(671)
Net operating result before grants and contributions provided for capital purposes	¹ (5,462)	(2,467)	(2,631)	(1,297)	(1,108)	(858)	(934)	(1,430)	(1,320)	(956)

1. Financial Assistance Grants for 2017 / 2018 were halved, to reflect one off timing differences due to a change in how the grant is to be paid - 50% of the grant, amounting to \$2,419,000 is to be paid early, in the 2016/2017 year.

Budget Income Statement

	Operational Plan 2018 \$'000	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021	Long Term Financial Plan 2022	Long Term Financial Plan 2023	Long Term Financial Plan 2024	Long Term Financial Plan 2025	Long Term Financial Plan 2026	Long Term Financial Plan 2027
Income from continuing operations										
Rates and annual charges	1,396	1,459	1,525	1,596	1,662	1,731	1,783	1,836	1,891	1,948
User charges and fees	2,019	2,133	2,256	2,389	2,507	2,632	2,711	2,792	2,876	2,962
Interest and investment revenue	74	127	146	172	166	275	153	154	202	271
Other revenues	5	6	6	6	6	6	7	7	7	8
Grants and contributions provided for operating purposes	58	60	61	63	65	67	69	71	73	75
Grants and contributions provided for capital purposes	5	5	8	8	8	8	6	6	-	-
Net gain from the disposal of assets	-	-	-	-	-	-	-	-	-	-
Total Income	3,557	3,789	4,003	4,234	4,414	4,719	4,729	4,867	5,050	5,264
Expenses from continuing operations										
Employee benefits and on-costs	439	448	456	465	475	485	496	506	517	528
Borrowing costs	-	-	-	-	-	-	-	-	-	-
Materials and contracts	2,255	2,300	2,347	2,404	2,443	2,493	2,544	2,597	2,650	2,706
Depreciation and amortisation	517	533	551	568	586	605	624	644	665	686
Other expenses	137	144	151	159	166	172	180	188	196	205
Net loss from the disposal of assets	-	-	-	-	-	-	-	-	-	-
Total Expenses	3,348	3,426	3,505	3,596	3,671	3,756	3,844	3,935	4,029	4,125
Net Operating Result	209	363	498	638	743	963	884	932	1,021	1,139
Net operating result before grants and contributions provided for capital purposes	204	359	490	631	735	956	878	926	1,021	1,139

Budget Income Statement

	Operational Plan 2018 \$'000	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021	Long Term Financial Plan 2022	Long Term Financial Plan 2023	Long Term Financial Plan 2024	Long Term Financial Plan 2025	Long Term Financial Plan 2026	Long Term Financial Plan 2027
Income from continuing operations										
Rates and annual charges	1,843	1,907	1,964	2,023	2,084	2,146	2,211	2,277	2,345	2,416
User charges and fees	658	681	702	723	745	767	790	814	839	864
Interest and investment revenue	112	186	206	231	298	447	289	329	372	435
Other revenues	1	1	1	1	1	1	1	2	2	2
Grants and contributions provided for operating purposes	51	53	55	56	58	60	62	63	65	67
Grants and contributions provided for capital purposes	8	8	14	14	14	14	10	10	-	-
Net gain from the disposal of assets	-	-	-	-	-	-	-	-	-	-
Total Income	2,673	2,837	2,942	3,048	3,200	3,435	3,363	3,495	3,624	3,784
Expenses from continuing operations										
Employee benefits and on-costs	216	219	223	226	230	233	237	241	245	249
Borrowing costs	-	-	-	-	-	-	-	-	-	-
Materials and contracts	1,005	1,039	1,054	1,079	1,117	1,134	1,162	1,203	1,222	1,253
Depreciation and amortisation	616	635	656	677	698	721	744	768	792	818
Other expenses	146	153	161	169	177	183	192	201	211	222
Net loss from the disposal of assets	-	-	-	-	-	-	-	-	-	-
Total Expenses	1,982	2,047	2,093	2,151	2,223	2,271	2,335	2,413	2,470	2,541
Net Operating Result	691	789	849	897	977	1,164	1,028	1,082	1,154	1,244
Net operating result before grants and contributions provided for capital purposes	683	781	835	883	964	1,151	1,018	1,072	1,154	1,244

Budget Income Statement

	Operational Plan 2018 \$'000	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021	Long Term Financial Plan 2022	Long Term Financial Plan 2023	Long Term Financial Plan 2024	Long Term Financial Plan 2025	Long Term Financial Plan 2026	Long Term Financial Plan 2027
Income from continuing operations										
Rates and annual charges	9,093	9,311	9,535	9,764	10,000	10,319	10,649	10,488	10,824	11,172
User charges and fees	2,871	2,966	3,064	3,165	3,270	3,379	3,492	3,608	3,729	3,854
Interest and investment revenue	503	504	504	504	505	505	505	506	506	507
Other revenues	352	361	371	381	392	402	414	425	437	450
Grants and contributions provided for operating purposes	5,584	7,472	7,652	7,734	7,883	8,037	8,197	8,366	8,541	8,728
Grants and contributions provided for capital purposes	703	249	253	257	262	266	270	275	280	284
Joint venture interests	-	-	-	-	-	-	-	-	-	-
Net gain from the disposal of assets	50	50	50	50	50	-	-	-	-	-
Total Income	19,157	20,913	21,429	21,856	22,362	22,908	23,527	23,668	24,317	24,994
Expenses from continuing operations										
Employee benefits and on-costs	11,002	10,643	10,889	11,067	11,358	11,657	11,964	12,280	12,604	12,938
Borrowing costs	161	140	119	95	71	44	27	10	4	2
Materials and contracts	2,605	2,588	2,711	2,553	2,532	2,616	2,458	2,443	2,556	2,358
Depreciation and amortisation	6,972	7,195	7,425	7,662	7,907	8,160	8,421	8,690	8,968	9,255
Impairment	-	-	-	-	-	-	-	-	-	-
Other expenses	4,065	3,437	3,713	2,753	2,753	2,836	2,914	3,086	3,079	3,165
Net loss from the disposal of assets	-	-	-	-	-	-	-	-	-	-
Total Expenses	24,804	24,002	24,858	24,130	24,621	25,313	25,784	26,509	27,211	27,717
Net Operating Result	(5,646)	(3,089)	(3,429)	(2,274)	(2,260)	(2,405)	(2,257)	(2,841)	(2,894)	(2,723)
Net operating result before grants and contributions provided for capital purposes	(6,349)	(3,339)	(3,682)	(2,531)	(2,522)	(2,671)	(2,528)	(3,116)	(3,174)	(3,007)

Planning Assumptions		2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
Income											
A	Rates income	101.50%	102.00%	102.00%	102.00%	102.00%	103.00%	103.00%	103.00%	103.00%	103.00%
B	Water access charge - Cootamundra	102.50%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%
C	Water Consumption income - Cootamundra	105.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%
Ag	Water access charge - Gundagai	110.00%	110.00%	110.00%	107.50%	107.50%	107.50%	103.00%	103.00%	103.00%	103.00%
Ah	Water Consumption income - Gundagai	110.00%	110.00%	110.00%	107.50%	107.50%	107.50%	103.00%	103.00%	103.00%	103.00%
D	Fees and charges	103.00%	104.00%	104.00%	104.00%	104.00%	104.00%	104.00%	104.00%	104.00%	104.00%
F	Grant	102.00%	102.00%	102.00%	102.00%	102.00%	102.00%	102.00%	102.00%	102.00%	102.00%
I	Financial Assistance Grant	103.00%	103.00%	103.00%	101.00%	102.30%	102.30%	102.30%	102.30%	102.30%	102.30%
G	State roads contract	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%
H	Sewer access charge	103.50%	103.50%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%
Expenses											
M	Wages	102.50%	102.50%	102.50%	102.50%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%
N	Legal and accounting services	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%
O	Insurance	106.60%	105.00%	105.00%	105.00%	105.00%	105.00%	103.00%	103.00%	103.00%	103.00%
P	Telecommunications, telephone and internet services	100.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%
Q	Printing, publishing and advertising	100.00%	103.00%	103.00%	103.00%	103.00%	103.00%	102.50%	102.50%	102.50%	102.50%
R	Motor vehicle parts	102.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%
S	Fuel	100.00%	105.00%	105.00%	105.00%	105.00%	105.00%	105.00%	105.00%	105.00%	105.00%
T	Light and power	103.00%	105.00%	105.00%	105.00%	105.00%	103.00%	105.00%	105.00%	105.00%	105.00%
U	State government levies	101.50%	102.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%
V	Workers compensation premium	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%
W	Street lighting	110.00%	105.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%
X	Fixed costs	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
Y	All other expenses	101.50%	101.50%	101.50%	101.50%	101.50%	101.50%	101.50%	101.50%	101.50%	101.50%
Z	Depreciation	100.00%	103.20%	103.20%	103.20%	103.20%	103.20%	103.20%	103.20%	103.20%	103.20%
Aa	Construction works	100.60%	103.20%	103.20%	103.20%	103.20%	103.20%	103.20%	103.20%	103.20%	103.20%
Other rates:											
Ab	Average interest rate for investments	2.00%	3.00%	3.00%	3.00%	4.00%	5.20%	4.20%	4.20%	4.20%	4.20%
Ac	Average interest rate for new loans	5.75%	5.75%	5.75%	5.75%	5.44%	5.15%	5.15%	5.15%	5.15%	5.15%
Ad	Superannuation guarantee rate	9.50%	9.50%	9.50%	10.00%	10.50%	11.00%	11.00%	11.00%	11.00%	11.00%
Ae	Local government cost index	1.47%	2.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Af	Population growth	0.40%	0.40%	0.40%	0.40%	0.40%	0.40%	0.40%	0.40%	0.40%	0.40%

Explanation of planning assumptions

- A* Based on rate peg for 1st year, then projected increases
- B* Based on projected fee increases
- C* Based on projected fee increases
- D* Based on projected fee increases
- F* Based on projected fee increases
- I* Based on Federal government budget announcement May 2017.
- G* Based on projected fee increases
- M* Based on expected reduction in previous award increases (2.6%, 2.7% & 2.8%). No allowance for rise in salary system.
- N* Based on IPART determined Local Government Cost Index (Dec 16)
- O* Based on IPART determined Local Government Cost Index (Dec 16)
- P* Based on IPART determined Local Government Cost Index (Dec 16); negative indexes kept to minimum of 100%
- Q* Based on IPART determined Local Government Cost Index (Dec 16); negative indexes kept to minimum of 100%
- R* Based on IPART determined Local Government Cost Index (Dec 16)
- S* Based on IPART determined Local Government Cost Index (Dec 16); negative indexes kept to minimum of 100%
- T* Based on LGP group tender information.
- U* Based on projected rate peg
- V* Based on projected fee increases
- W* Based on LGP group tender information.
- X* Based on fixed costs
- Y* Based on IPART determined Local Government Cost Index (Dec 16)
- Z* Based on IPART Local Government Cost Index for construction costs. To be reviewed in accordance with asset planning.
- Aa* Based on IPART determined Local Government Cost Index (Dec 16)
- Ab* Based on average interest rates earned for the year to Feb 17.
- Ac* Based on advice received from bankers.
- Ad* Based on Federal Treasury announcements
- Ae* Actual LGCI announced by IPART for the year ended Sept 2016
- Af* Based on the population forecast prepared by forecast.id. <http://forecast.id.com.au/riverina-cities/population-households-dwellings?WebID=170>

Capital Budget Review Statement

Capital expenditure - by class

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
Plant and equipment	1,478,250	2,596,050	2,006,100	1,744,200
Office equipment	35,000	35,525	36,058	36,599
Buildings	85,000	100,000	50,000	-
Land improvements	25,000	25,000	25,000	25,000
Other structures	-	37,500	-	-
Roads, bridges and footpaths	3,261,685	2,627,983	2,702,005	2,778,146
Stormwater drainage	205,000	250,000	265,000	275,000
Water supply network	63,891	271,845	201,071	2,705,733
Sewerage network	1,836,278	649,502	873,606	1,073,609
Other assets	30,180	31,146	76,393	33,172
Stronger Communities Infrastructure Fund	4,000,000	4,890,763	-	-

Total	11,020,284	11,515,314	6,235,233	8,671,459
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Capital expenditure - by type

New	45,120	83,264	46,428	47,114
Upgrade	1,619,381	1,099,247	1,073,336	1,154,234
Renewal	9,355,783	10,332,803	5,115,469	7,470,111

Total	11,020,284	11,515,314	6,235,233	8,671,459
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Capital funding

Rates and other untied funding	1,513,683	1,646,046	1,599,164	1,645,339
Capital grants and contributions	5,777,882	5,987,461	1,121,721	1,147,292
Loans	-	-	-	-
Externally restricted reserves	2,105,169	1,208,847	1,339,677	4,054,342
Internally restricted reserves	1,623,550	2,672,960	2,174,671	1,824,486

Total	11,020,284	11,515,314	6,235,233	8,671,459
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Cash Reconciliation

	Operational Plan	Delivery Program	Delivery Program	Delivery Program
	2018	2019	2020	2021
Net operating result	(4,746,660)	(1,936,915)	(2,082,911)	(738,375)
Capital items				
Asset renewals	(9,355,783)	(10,332,803)	(5,115,469)	(7,470,111)
Asset upgrades	(1,619,381)	(1,099,247)	(1,073,336)	(1,154,234)
New assets	(45,120)	(83,264)	(46,428)	(47,114)
Add back non-cash asset acquisitions	-	-	-	-
Cash received for Asset sales	713,250	1,053,050	850,100	632,200
Less Profit on sales	(50,000)	(50,000)	(50,000)	(50,000)
Add Loss on sales	-	-	-	-
Total capital items	(10,357,034)	(10,512,264)	(5,435,133)	(8,089,259)
Cash reconciliation items				
Add back depreciation	8,104,367	8,363,527	8,630,981	8,906,989
Employee leave entitlements paid out	-	-	-	-
Interest on restoration provision	-	-	-	-
Loan repayments	(449,837)	(470,658)	(492,140)	(512,981)
Debtors received	-	-	-	-
Creditors paid	-	-	-	-
Non-cash income	-	-	-	-
Total adjustments	7,654,530	7,892,869	8,138,841	8,394,008
Increase / (decrease) in cash	(7,449,164)	(4,556,310)	620,797	(433,626)
Funded from / to				
Funded by / (to) reserves	7,425,472	4,261,290	(835,164)	(43,749)
Funded by new loans	-	-	-	-
Funded by general revenues	23,692	295,019	214,367	477,375
	7,449,164	4,556,310	(620,797)	433,626

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
Cash & Investments				
Externally restricted cash & investments				
100 Section 94 Contributions	-	-	-	-
101 Section 94A Contributions	60,000	122,700	188,195	256,582
104 Specific Purpose Unexpended Grants & Contributions	1,151,230	1,151,230	1,151,230	1,151,230
105 Cootamundra water network infrastructure	1,119,057	1,379,007	1,740,556	801,794
114 Gundagai water network infrastructure	2,809,393	3,174,174	3,659,568	3,098,921
106 Cootamundra sewer infrastructure	3,248,128	3,553,020	3,887,528	4,244,833
115 Gundagai sewer network infrastructure	188,235	658,556	954,800	1,097,549
108 Sheridan Street Loan funds	-	-	-	-
107 Domestic Waste Management	476,565	476,565	476,565	476,565
109 Merger Implementation Fund	2,200,060	1,200,060	-	-
111 Stronger Communities Fund	4,890,763	-	-	-
219 Stormwater infrastructure renewal	161,057	161,057	161,057	161,057
113 Town Improvement District Rate	1,203,126	1,203,126	1,203,126	1,203,126
Total externally restricted	17,507,614	13,079,495	13,422,625	12,491,657
Internally restricted cash & investments				
200 Aerodrome Bitumen Resurfacing	59,457	61,241	63,078	64,970
231 Asset Management Reserve	43,333	86,666	-	45,300
201 Bradman's Birthplace	35,618	47,401	59,655	72,399
203 Cemetery Improvements	37,839	82,200	89,170	152,828
228 Coolac bypass	53,435	27,679	1,537	-
202 Cootamundra caravan park	9,395	31,633	4,830	29,027
204 Council Election Reserve	-	-	-	-
224 Deposits, bonds and retentions	147,272	151,690	156,241	160,928
205 Depot Consolidation	52,175	103,740	156,852	211,558
206 Development	1,031,623	1,146,343	1,260,355	1,373,647
229 Elections	-	28,425	56,850	-

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
Cash & Investments				
207 Employee Leave Entitlements	1,495,979	1,495,979	1,495,979	1,495,979
230 Financial Assistance Grant	-	-	-	-
208 Heritage Centre	7,295	9,295	11,295	13,295
209 Incomplete Works	1,644,404	1,644,404	1,644,404	1,644,404
210 Infrastructure replacement	92,914	95,702	98,573	101,530
211 Local Works	887,500	887,500	887,500	887,500
212 Office Equipment	114,026	114,026	114,026	114,026
213 Plant Replacement	1,450,874	802,347	628,358	687,108
215 Quarries & Pit Restoration	81,459	82,147	82,316	81,941
217 Saleyards	346,773	419,570	499,221	586,075
218 Special Projects	440,682	454,837	469,417	484,435
220 Swimming Pool Pump & Equipment	9,288	12,288	15,288	18,288
222 Waste	1,467,277	1,890,334	2,372,535	2,916,959
Total internally restricted	9,508,617	9,675,446	10,167,480	11,142,196
Unrestricted cash & investments	3,377,700	3,082,681	2,868,314	2,390,939
Total cash & investments	30,393,931	25,837,622	26,458,419	26,024,793

Budget Detail

	Operational Plan	Delivery Program	Delivery Program	Delivery Program
	2018	2019	2020	2021
6	Development and Building			
7	Income from continuing operations			
8	Section 149 certificates	34,508	34,508	34,508
9	Outstanding notice certificates	7,999	8,319	8,998
10	Construction certificates	38,625	40,170	41,777
11	Septic tank inspection fee	824	857	927
12	Section 68 application fees	5,150	5,356	5,793
13	Swimming pool compliance certificate	618	643	696
14	Sale of pool signs	-	-	-
15	Development application fees	108,150	112,476	116,975
16	Construction certificates - additional inspections	37,595	39,099	40,663
17	Sewer Plans and property information fees	9,785	10,176	10,583
18	Commissions	1,030	1,071	1,114
19	Section 94A contributions	60,000	60,900	61,814
20	Section 94 contributions	-	-	-
21	ePlanning Program Grants	-	-	-
22	Heritage Grant	-	-	-
23	Reimbursements Other	1,100	1,100	1,100
24	Infringements & Fines	500	500	500
25				
26	Total Income	305,884	315,175	324,816
27				
28	Expenses from continuing operations			
29	Wages	380,206	389,711	399,454
30	Employee leave	69,619	71,359	73,143
31	Superannuation	41,596	42,636	43,702
32	Workers compensation insurance	21,893	22,550	23,227
33	Staff training	13,703	13,909	14,118
34	Uniform, tools and PPE	8,000	8,120	8,242

Budget Detail

	Operational Plan	Delivery Program	Delivery Program	Delivery Program
	2018	2019	2020	2021
35 Legal expenses	5,000	5,150	5,305	5,464
36 Consultants	-	-	-	-
37 Conferences and seminars	-	-	-	-
38 Memberships	2,030	2,060	2,091	2,122
39 Administration	10,000	10,150	10,302	10,457
40 Inspections expense	15,000	15,225	15,453	15,685
41 Rural Addressing	-	-	-	-
42 Other expenses	-	-	-	-
43 <i>Projects</i>				
44 Heritage Listing Report	-	-	-	-
45				
46 Total Expenses	567,047	580,870	595,037	609,555
47				
48 Capital items				
49 Nil	-	-	-	-
50				
51 Total capital items	-	-	-	-
52				
53 Cash reconciliation items				
54 Nil	-	-	-	-
55				
56 Total adjustment for non-cash items	-	-	-	-
57				
58 Increase / (decrease) in cash	(261,163)	(265,695)	(270,221)	(274,735)
59 <i>Funded by / (to) reserves</i>				
60 Developer Contributions	(60,000)	(60,900)	(61,814)	(62,741)
61 Developer Contributions	-	-	-	-
62 Incomplete Works	-	-	-	-
63 <i>Funded by (to) general revenues</i>	321,163	326,595	332,035	337,476

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021	
64					
65	-	-	-	-	
66	Regulatory Services				
67	Income from continuing operations				
68	Nil	-	-	-	
69					
70	Total Income				
71	-	-	-	-	
72	Expenses from continuing operations				
73	Wages	108,129	110,832	113,603	116,443
74	Employee leave	32,853	33,674	34,516	35,379
75	Superannuation	17,941	18,390	18,850	19,321
76	Workers compensation insurance	9,443	9,726	10,018	10,319
77	Staff training	-	-	-	-
78	Uniform, tools and PPE	-	-	-	-
79	Legal expenses	-	-	-	-
80	Consultants	-	-	-	-
81	Conferences and seminars	-	-	-	-
82	Memberships	-	-	-	-
83	Administration	-	-	-	-
84	Inspections expense	-	-	-	-
85					
86	Total Expenses				
87	168,366	172,622	176,987	181,462	
88	Capital items				
89	Nil	-	-	-	
90					
91	Total capital items				
92	-	-	-	-	

Budget Detail		Operational Plan	Delivery Program	Delivery Program	Delivery Program
		2018	2019	2020	2021
93	Cash reconciliation items				
94	Nil	-	-	-	-
95					
96	Total adjustment for non-cash items	-	-	-	-
97					
98	Increase / (decrease) in cash	(168,366)	(172,622)	(176,987)	(181,462)
99	<i>Funded by / (to) reserves</i>				
100	nil		-	-	-
101	<i>Funded by (to) general revenues</i>	168,366	172,622	176,987	181,462
102					
103		-	-	-	-
104	Food Safety and Public Health				
105	Income from continuing operations				
106	Food premises inspection fees	9,000	9,360	9,734	10,123
107	Infringements & Fines	500	500	500	500
108	Aboriginal Environmental Health Officer Traineeship	-	-	-	-
109					
110	Total Income	9,500	9,860	10,234	10,623
111					
112	Expenses from continuing operations				
113	Wages	55,862	57,259	58,690	60,157
114	Staff training	-	-	-	-
115	Legal expenses	-	-	-	-
116	Consultants	-	-	-	-
117	Conferences and seminars	-	-	-	-
118	Memberships	-	-	-	-
119	Administration	1,117	1,134	1,151	1,168
120	Inspections expense	-	-	-	-
121	<i>Projects</i>				

Budget Detail		Operational Plan	Delivery Program	Delivery Program	Delivery Program
		2018	2019	2020	2021
122	REROC state of the environment reporting	-	-	-	-
123	Insect control	1,573	1,597	1,621	1,645
124	Healthy Shires	102	104	106	108
125					
126	Total Expenses	58,654	60,094	61,568	63,078
127					
128	Capital items				
129	Nil	-	-	-	-
130					
131	Total capital items	-	-	-	-
132					
133	Cash reconciliation items				
134	Nil	-	-	-	-
135					
136	Total adjustment for non-cash items	-	-	-	-
137					
138	Increase / (decrease) in cash	(49,154)	(50,234)	(51,334)	(52,455)
139	<i>Funded by / (to) reserves</i>				
140	nil		-	-	-
141	<i>Funded by (to) general revenues</i>	49,154	50,234	51,334	52,455
142					
143		-	-	-	-
144	Cemeteries				
145	Income from continuing operations				
146	Cemetery fees	263,474	274,013	284,974	296,373
147	Cemetery fees foregone	(18,404)	(19,140)	(19,906)	(20,702)
148					
149	Total Income	245,070	254,873	265,068	275,671
150					

Budget Detail

	Operational Plan	Delivery Program	Delivery Program	Delivery Program
	2018	2019	2020	2021
151 Expenses from continuing operations				
152 Administration	1,000	1,015	1,030	1,045
153 Property insurance	376	395	415	436
154 Water rates	10,673	10,993	11,323	11,663
155 Depreciation	10,000	10,320	10,650	10,991
156 <i>Cemetery maintenance:</i>				
157 Cootamundra	131,139	133,106	135,103	137,130
158 Stockinbingal	5,210	5,288	5,367	5,448
159 Wallendbeen	5,210	5,288	5,367	5,448
160 Gundagai	48,623	49,352	50,092	50,843
161 <i>Projects</i>				
162 Cemetery mapping	5,000	5,075	5,151	-
163				
164 Total Expenses	217,231	220,832	224,498	223,004
165				
166 Capital items				
167 Stockinbingal and Wallendbeen Cemeteries Water Supply	-	-	-	-
168 Cootamundra Cemetery Capital Works	-	-	40,000	-
169 Gundagai Lawn Cemetery Capital Works	-	-	4,250	-
170 Gundagai North Cemetery Memorial Wall	-	-	-	-
171				
172 Total capital items	-	-	44,250	-
173				
174 Cash reconciliation items				
175 Depreciation	(10,000)	(10,320)	(10,650)	(10,991)
176				
177 Total adjustment for non-cash items	(10,000)	(10,320)	(10,650)	(10,991)
178				
179 Increase / (decrease) in cash	37,839	44,361	6,970	63,658

	Operational Plan	Delivery Program	Delivery Program	Delivery Program
Budget Detail	2018	2019	2020	2021
180 <i>Funded by / (to) reserves</i>				
181 Cemetery Reserve	(37,839)	(44,361)	(6,970)	(63,658)
182 <i>Funded by (to) general revenues</i>	-	-	-	-
183				
184	-	-	-	-
185 Animal Control				
186 Income from continuing operations				
187 Lifetime registration fees	1,000	1,000	1,000	1,000
188 Impounding fees	2,000	2,080	2,163	2,250
189 Costs recovered	500	520	541	563
190 Microchipping	500	520	541	563
191 Fines	8,851	8,851	8,851	8,851
192 Office of Local Government Grant	-	-	-	-
193				
194 Total Income	12,851	12,971	13,096	13,227
195				
196 Expenses from continuing operations				
197 Legal expenses	-	-	-	-
198 Consultants	-	-	-	-
199 Conferences and seminars	-	-	-	-
200 Memberships	-	-	-	-
201 Administration	-	-	-	-
202 Impounding costs	53,570	54,374	55,190	56,018
203 Patrol costs	161,661	164,086	166,547	169,045
204 <i>Projects</i>				
205 Responsible pet ownership program	-	-	-	-
206				
207 Total Expenses	215,231	218,460	221,737	225,063
208				

Budget Detail		Operational Plan	Delivery Program	Delivery Program	Delivery Program
		2018	2019	2020	2021
209	Capital items				
210	Nil	-	-	-	-
211					
212	Total capital items	-	-	-	-
213					
214	Cash reconciliation items				
215	Nil	-	-	-	-
216					
217	Total adjustment for non-cash items	-	-	-	-
218					
219	Increase / (decrease) in cash	(202,380)	(205,489)	(208,641)	(211,836)
220	<i>Funded by / (to) reserves</i>				
221	Incomplete Works		-	-	-
222	Specific Purpose Unexpended Grants & Contributions	-	-	-	-
223	<i>Funded by (to) general revenues</i>	202,380	205,489	208,641	211,836
224					
225		-	-	-	-
226	Public Toilets				
227	Income from continuing operations				
228	Nil	-	-	-	-
229					
230	Total Income	-	-	-	-
231					
232	Expenses from continuing operations				
233	Property insurance	-	-	-	-
234	Water rates	-	-	-	-
235	Electricity and gas	-	-	-	-
236	Cleaning	66,273	67,267	68,276	69,300
237	Depreciation	-	-	-	-

Budget Detail

	Operational Plan	Delivery Program	Delivery Program	Delivery Program	
	2018	2019	2020	2021	
238	<i>Building maintenance</i>				
239	Apex Park	3,375	3,426	3,477	3,529
240	Albert Park	3,125	3,172	3,220	3,268
241	Bradman Oval	3,678	3,733	3,789	3,846
242	Country Club Oval	2,603	2,642	2,682	2,722
243	Fisher Park	6,592	6,691	6,791	6,893
244	Jubilee Park	7,862	7,980	8,100	8,222
245	Kingston Park	2,110	2,142	2,174	2,207
246	Mitchell Park	3,068	3,114	3,161	3,208
247	Cnr Murray and Bourke Streets	-	-	-	-
248	Nicholson Park	8,787	8,919	9,053	9,189
249	Stockinbingal Tennis Club	1,142	1,159	1,176	1,194
250	Stockinbingal Recreation Ground	3,310	3,360	3,410	3,461
251	Stockinbingal Railway Park	-	-	-	-
252	Wallendbeen Recreation Ground	2,445	2,482	2,519	2,557
253	Wallendbeen St Toilet	16,119	16,361	16,606	16,855
254	Gundagai	48,199	48,922	49,656	50,401
255	Depreciation	17,000	17,544	18,105	18,684
256					
257	Total Expenses	195,688	198,914	202,195	205,536
258					
259	Capital items				
260	Wallendbeen Rec Ground - toilets upgrade	-	100,000	-	-
261					
262	Total capital items	-	100,000	-	-
263					
264	Cash reconciliation items				
265	Depreciation	(17,000)	(17,544)	(18,105)	(18,684)
266					

	Operational Plan	Delivery Program	Delivery Program	Delivery Program
Budget Detail	2018	2019	2020	2021
267 Total adjustment for non-cash items	(17,000)	(17,544)	(18,105)	(18,684)
268				
269 Increase / (decrease) in cash	(178,688)	(281,370)	(184,090)	(186,852)
270 <i>Funded by / (to) reserves</i>				
271 Incomplete Works		-	-	-
272 <i>Funded by (to) general revenues</i>	178,688	281,370	184,090	186,852
273				
274	-	-	-	-
275 Economic Development				
276 Income from continuing operations				
277 MDB Energise Enterprise Grant	-	-	-	-
278 Dept of Industry Back to Business Week Grant	-	-	-	-
279				
280 Total Income	-	-	-	-
281				
282 Expenses from continuing operations				
283 Wages	80,467	82,479	84,541	86,655
284 Employee leave	14,517	14,880	15,252	15,633
285 Superannuation	8,803	9,023	9,249	9,480
286 Workers compensation insurance	4,633	4,772	4,915	5,062
287 Staff training	4,060	4,121	4,183	4,246
288 Uniform, tools and PPE	-	-	-	-
289 Legal expenses	-	-	-	-
290 Consultants	-	-	-	-
291 Conferences and seminars	-	-	-	-
292 Foundation for Regional Development Australia Membership	2,000	2,030	2,060	2,091
293 Administration	8,120	8,242	8,366	8,491
294 <i>Projects</i>				
295 C Change activity	5,075	5,151	5,228	5,306

Budget Detail

	Operational Plan	Delivery Program	Delivery Program	Delivery Program
	2018	2019	2020	2021
296 Contribution to CDC	30,778	31,240	31,709	32,185
297 Welcome to New Residents	1,000	-	1,015	-
298 Country NSW regional website	3,000	3,045	3,091	3,137
299 Economic Development Strategy	-	-	-	-
300 Back to Business Week	-	-	-	-
301				
302 Total Expenses	162,453	164,983	169,609	172,286
303				
304 Capital items				
305 Nil	-	-	-	-
306				
307 Total capital items	-	-	-	-
308				
309 Cash reconciliation items				
310 Nil	-	-	-	-
311				
312 Total adjustment for non-cash items	-	-	-	-
313				
314 Increase / (decrease) in cash	(162,453)	(164,983)	(169,609)	(172,286)
315 <i>Funded by / (to) reserves</i>				
316 Nil	-	-	-	-
317 <i>Funded by (to) general revenues</i>	162,453	164,983	169,609	172,286
318				
319	-	-	-	-
320 Community Services				
321 Income from continuing operations				
322 Safer Streets Programme	-	-	-	-
323 Seniors week grant	1,500	1,530	1,561	1,592
324 Youth week grant	2,703	2,757	2,812	2,868

Budget Detail

	Operational Plan	Delivery Program	Delivery Program	Delivery Program
	2018	2019	2020	2021
325 Crown Reserves Funding - Old Primary School \$ Mens Shed	-	-	-	-
326				
327 Total Income	4,203	4,287	4,373	4,460
328				
329 Expenses from continuing operations				
330 Youth week	2,703	2,744	2,785	2,827
331 Seniors week	1,500	1,523	1,546	1,569
332 Youth services	10,455	10,612	10,771	10,933
333 Rural Transaction Centre - neighbourhood centre	11,824	12,001	12,181	12,364
334 Scholarship	3,000	-	3,045	-
335 Boys club renewal works	2,030	2,060	2,091	2,122
336				
337 Total Expenses	31,512	28,940	32,419	29,815
338				
339 Capital items				
340 Building renewal - Old Primary School and Mens Shed	-	-	-	-
341				
342 Total capital items	-	-	-	-
343				
344 Cash reconciliation items				
345 Nil	-	-	-	-
346				
347 Total adjustment for non-cash items	-	-	-	-
348				
349 Increase / (decrease) in cash	(27,309)	(24,653)	(28,046)	(25,355)
350 <i>Funded by / (to) reserves</i>				
351 Incomplete Works	-	-	-	-
352 Specific Purpose Unexpended Grants & Contributions	-	-	-	-
353 <i>Funded by (to) general revenues</i>	27,309	24,653	28,046	25,355

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
354				
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Budget Detail

	Operational Plan	Delivery Program	Delivery Program	Delivery Program
	2018	2019	2020	2021
383 Library local priority project	11,069	11,290	11,516	11,746
384 Library local priority project - Audio books	-	-	-	-
385 Library local priority project - DVDs	-	-	-	-
386 Library local priority project - Large print books	-	-	-	-
387 Library local priority project - Baby bounce resources	-	-	-	-
388 Library local priority project - Youth area	-	-	-	-
389 Library local priority project - Non-fiction collection	-	-	-	-
390 Library local priority project - Display shelving / unit	-	-	-	-
391 Library local priority project - Disability equipment	-	-	-	-
392 Seniors Internet Kiosk and Training	2,170	2,170	2,170	2,170
393 Tech Savvy Seniors	1,136	-	-	-
394				
395 Total Expenses	607,209	618,770	631,749	645,018
396				
397 Capital items				
398 Nil	-	-	-	-
399				
400 Total capital items	-	-	-	-
401				
402 Cash reconciliation items				
403 Nil	-	-	-	-
404				
405 Total adjustment for non-cash items	-	-	-	-
406				
407 Increase / (decrease) in cash	(532,390)	(543,325)	(554,495)	(565,906)
408 <i>Funded by / (to) reserves</i>				
409 Specific Purpose Unexpended Grants & Contributions				
410 Incomplete Works Reserve		-	-	-
411 <i>Funded by (to) general revenues</i>	532,390	543,325	554,495	565,906

Budget Detail

	Operational Plan	Delivery Program	Delivery Program	Delivery Program
	2018	2019	2020	2021
412				
413				
414	Tourism			
415	Income from continuing operations			
416	Tourism brochures advertising	-	-	-
417				
418	Total Income	-	-	-
419				
420	Expenses from continuing operations			
421	Wages	52,622	53,938	55,286
422	Employee leave	10,542	10,806	11,076
423	Superannuation	5,757	5,901	6,049
424	Workers compensation insurance	3,030	3,121	3,215
425	Staff training	-	-	-
426	Uniform, tools and PPE	-	-	-
427	Legal expenses	-	-	-
428	Consultants	-	-	-
429	Conferences and seminars	-	-	-
430	Riverina Regional Tourism membership	11,886	12,064	12,245
431	Administration	-	-	-
432	<i>Destination marketing</i>			
433	Tourism promotion campaigns	28,000	28,840	29,705
434	<i>Regional tourism promotions</i>			
435	MyAppVenture Project	-	-	-
436	Riverina Regional Tourism agritourism project	4,000	4,000	4,000
437	Destination - NSW	7,300	7,300	7,300
438	TASTE Riverina Festival	3,000	3,045	3,091
439	RRT product development promotion	5,000	5,075	5,151
440	RV camping areas	-	-	-

Budget Detail

	Operational Plan	Delivery Program	Delivery Program	Delivery Program
	2018	2019	2020	2021
441 <i>Visitor information</i>				
442 Tourism websites	5,000	5,075	5,151	5,228
443 Interpretive signage	2,538	2,576	2,615	2,654
444 Directional signage	2,538	2,576	2,615	2,654
445 Rail Trail Development Study	-	-	-	-
446 Tourism brochures	3,000	3,090	3,183	3,278
447				
448 Total Expenses	144,213	147,407	150,682	154,036
449				
450 Capital items				
451 Tourism Signage	-	-	-	-
452 Village entry signs	-	-	-	-
453				
454 Total capital items	-	-	-	-
455				
456 Cash reconciliation items				
457 Nil	-	-	-	-
458				
459 Total adjustment for non-cash items	-	-	-	-
460				
461 Increase / (decrease) in cash	(144,213)	(147,407)	(150,682)	(154,036)
462 <i>Funded by / (to) reserves</i>				
463 Employee Leave Entitlements	-	-	-	-
464 <i>Funded by (to) general revenues</i>	144,213	147,407	150,682	154,036
465				
466				
467 Museums and Art				
468 Income from continuing operations				
469 Bradman's Birthplace souvenir sales	9,500	9,880	10,275	10,686

Budget Detail

	Operational Plan	Delivery Program	Delivery Program	Delivery Program
	2018	2019	2020	2021
470 Bradman's Birthplace donations	-	-	-	-
471 Bradman's Birthplace admission Fees	11,330	11,783	12,254	12,744
472 Heritage Centre donations	2,000	2,000	2,000	2,000
473 Musum fees	1,288	1,340	1,394	1,450
474 CMA Grant/ Other (Audio)	500	500	500	500
475 Old G'gai Gaol - contrib	-	-	-	-
476 Old G'gai Gaol - grant	-	-	-	-
477 Old G'gai Gaol - grant M Plan	-	-	-	-
478				
479 Total Income	24,618	25,503	26,423	27,380
480				
481 Expenses from continuing operations				
482 Wages	-	-	-	-
483 Staff training	-	-	-	-
484 Uniform, tools and PPE	-	-	-	-
485 Legal expenses	-	-	-	-
486 Consultants	-	-	-	-
487 Conferences and seminars	-	-	-	-
488 Eastern Riverina Arts membership	6,350	6,445	6,542	6,640
489 Contribution to The Arts Centre, Cootamundra	30,000	-	-	-
490 Administration	-	-	-	-
491 Other expenditure	-	-	-	-
492 <i>Projects</i>				
493 Gaol masterplan	-	-	-	-
494 Gaol project repairs	-	-	-	-
495 Gaol project publicity	-	-	-	-
496 Heritage centre operation	6,987	7,092	7,198	7,306
497 Bradman's birthplace museum operation	29,680	30,125	30,577	31,036
498				

Budget Detail		Operational Plan	Delivery Program	Delivery Program	Delivery Program
		2018	2019	2020	2021
499	Total Expenses	73,017	43,662	44,317	44,982
500					
501	Capital items				
502	Gundagai Gaol - Moonlite interpretive display	-	-	-	-
503					
504	Total capital items	-	-	-	-
505					
506	Cash reconciliation items				
507	Nil	-	-	-	-
508					
509	Total adjustment for non-cash items	-	-	-	-
510					
511	Increase / (decrease) in cash	(48,399)	(18,159)	(17,894)	(17,602)
512	<i>Funded by / (to) reserves</i>				
513	Heritage Centre	(2,000)	(2,000)	(2,000)	(2,000)
514	Bradman's Birthplace	(11,330)	(11,783)	(12,254)	(12,744)
515	<i>Funded by (to) general revenues</i>	61,729	31,942	32,148	32,346
516					
517		-	-	-	-
518	Visitor Information Centres				
519	Income from continuing operations				
520	Masterpiece	12,669	13,176	13,703	14,251
521	Souvenirs / Kiosk	46,350	48,204	50,132	52,137
522	Commission	10,815	11,248	11,698	12,166
523	Other	618	643	669	696
524					
525	Total Income	70,452	73,271	76,202	79,250
526					
527	Expenses from continuing operations				

Budget Detail

	Operational Plan	Delivery Program	Delivery Program	Delivery Program
	2018	2019	2020	2021
528 Wages	114,944	117,818	120,763	123,782
529 Employee leave	17,463	17,900	18,348	18,807
530 Superannuation	12,253	12,559	12,873	13,195
531 Workers compensation insurance	6,449	6,642	6,841	7,046
532 Staff training	2,842	2,885	2,928	2,972
533 Uniform, tools and PPE	-	-	-	-
534 Legal expenses	-	-	-	-
535 Consultants	-	-	-	-
536 Conferences and seminars	-	-	-	-
537 Cootamundra visitors centre contract	5,000	5,100	5,202	5,306
538 Administration	44,991	45,666	46,351	47,046
539 Computer / IT costs	-	-	-	-
540 Community programs and events	-	-	-	-
541 <i>Cost of goods sold</i>				
542 Souvenirs/Kiosk	26,136	26,528	26,926	27,330
543				
544 Total Expenses	230,078	235,098	240,232	245,484
545				
546 Capital items				
547 Heritage Centre Visitors Information Fitout	-	-	-	-
548				
549 Total capital items	-	-	-	-
550				
551 Cash reconciliation items				
552 Nil	-	-	-	-
553				
554 Total adjustment for non-cash items	-	-	-	-
555				
556 Increase / (decrease) in cash	(159,626)	(161,827)	(164,030)	(166,234)

Budget Detail		Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
557	<i>Funded by / (to) reserves</i>				
558	Nil				
559	<i>Funded by (to) general revenues</i>	159,626	161,827	164,030	166,234
560					
561		-	-	-	-
562	Civic Leadership				
563	Income from continuing operations				
564	Sundry reimbursements	-	-	-	-
565					
566	Total Income	-	-	-	-
567					
568	Expenses from continuing operations				
569	Mayoral allowance	19,990	25,881	26,528	27,191
570	Councillor fees	82,436	106,733	109,401	112,136
571	IAG and LRC fees	38,567	-	-	-
572	Councillor travel, sustenance and accomodation	8,000	8,120	8,242	8,366
573	Civic receptions and functions	500	508	516	524
574	Councillors training	13,500	5,000	5,075	14,500
575	Uniform, tools and PPE	9,000	-	-	9,000
576	Legal expenses	-	-	-	-
577	Consultants	-	-	-	-
578	Conferences and seminars	6,500	6,598	6,697	6,797
579	Murrumbidgee Medicare Local Membership	200	203	206	209
580	Administration	1,000	1,015	1,030	1,045
581	<i>Projects</i>				
582	Local government elections	81,549	-	-	85,274
583					
584	Total Expenses	261,242	154,058	157,695	265,042
585					

Budget Detail		Operational Plan	Delivery Program	Delivery Program	Delivery Program
		2018	2019	2020	2021
586	Capital items				
587	Nil	-	-	-	-
588					
589	Total capital items	-	-	-	-
590					
591	Cash reconciliation items				
592	Nil	-	-	-	-
593					
594	Total adjustment for non-cash items	-	-	-	-
595					
596	Increase / (decrease) in cash	(261,242)	(154,058)	(157,695)	(265,042)
597	<i>Funded by / (to) reserves</i>				
598	Election	-	(28,425)	(28,425)	56,850
599	<i>Funded by (to) general revenues</i>	261,242	182,483	186,120	208,192
600					
601		-	-	-	-
602	Community Donations and Events				
603	Income from continuing operations				
604	Sundy In Gundy	567	590	614	639
605	Sale of Gallipolli Rose Garden books	-	-	-	-
606					
607	Total Income	567	590	614	639
608					
609	Expenses from continuing operations				
610	<i>Community Events</i>				
611	Cootamundra Beach Volleyball	3,045	3,091	3,137	3,184
612	Melbourne Cup Tour	-	-	-	-
613	Wattle Time Promotion	723	734	745	756
614	Riverfest	1,675	1,700	1,726	1,752

Budget Detail

	Operational Plan	Delivery Program	Delivery Program	Delivery Program	
	2018	2019	2020	2021	
615	Australia day celebrations	5,786	5,873	5,961	6,050
616	Clean up Australia day	1,015	1,030	1,045	1,061
617	Kangaroo March	-	-	-	-
618	Carpe Diem Tour - 50:50	254	258	262	266
619	Plaza Night	660	670	680	690
620	Tree Day	305	310	315	320
621	Sundy in Gundy	2,639	2,679	2,719	2,760
622	Snake Gully Cup	811	823	835	848
623	Cootamundra book parade	-	-	-	-
624	Donations to Community Events	8,932	9,066	9,202	9,340
625	<i>Community Donations</i>				
626	Donations to Schools & Preschools	5,227	5,305	5,385	5,466
627	Mens Shed donation	406	412	418	424
628	Christmas lights	406	412	418	424
629	Preschool building depreciation	5,600	5,600	5,600	5,600
630	Other community donations	10,000	10,150	10,302	10,457
631	Donation to Gundagai Panthers (soccer equipment)	14,063	-	-	-
632	Bluett Award Celebrations	-	-	-	-
633	Donation to Snowy Hydro Southcare Helicopter	5,000	5,000	5,000	5,000
634	<i>Projects</i>				
635	The Gallipoli Rose Garden Books (cost of goods sold)	-	-	-	-
636					
637	Total Expenses	66,547	53,113	53,750	54,398
638					
639	Capital items				
640	Nil	-	-	-	-
641					
642	Total capital items	-	-	-	-
643					

Budget Detail		Operational Plan	Delivery Program	Delivery Program	Delivery Program
		2018	2019	2020	2021
644	Cash reconciliation items				
645	Depreciation	(5,600)	(5,600)	(5,600)	(5,600)
646					
647	Total adjustment for non-cash items	(5,600)	(5,600)	(5,600)	(5,600)
648					
649	Increase / (decrease) in cash	(60,380)	(46,923)	(47,536)	(48,159)
650	<i>Funded by / (to) reserves</i>				
651	Nil	-	-	-	-
652	<i>Funded by (to) general revenues</i>	60,380	46,923	47,536	48,159
653					
654		-	-	-	-
655	Corporate Management				
656	Income from continuing operations				
657	Nil	-	-	-	-
658					
659	Total Income	-	-	-	-
660					
661	Expenses from continuing operations				
662	Wages	552,266	566,073	580,225	594,731
663	Employee leave	104,030	106,631	109,297	112,029
664	Superannuation	60,420	61,931	63,479	65,066
665	Workers compensation insurance	31,800	32,754	33,737	34,749
666	Staff training	5,000	5,075	5,151	5,228
667	Uniform, tools and PPE	-	-	-	-
668	Legal expenses	-	-	-	-
669	Internal audit	-	30,000	30,900	31,827
670	Conferences and seminars	10,000	10,150	10,302	10,457
671	Local Government NSW membership	26,479	26,876	27,279	27,688
672	REROC / JO membership	30,000	30,450	30,907	31,371

Budget Detail		Operational Plan	Delivery Program	Delivery Program	Delivery Program
		2018	2019	2020	2021
673	Other memberships	-	-	-	-
674	Administration	152,702	154,993	157,318	159,678
675	<i>Projects</i>				
676	Fit for the future	-	-	-	-
677					
678	Total Expenses	972,697	1,024,933	1,048,595	1,072,824
679					
680	Capital items				
681	Nil	-	-	-	-
682					
683	Total capital items	-	-	-	-
684					
685	Cash reconciliation items				
686	Nil	-	-	-	-
687					
688	Total adjustment for non-cash items	-	-	-	-
689					
690	Increase / (decrease) in cash	(972,697)	(1,024,933)	(1,048,595)	(1,072,824)
691	<i>Funded by / (to) reserves</i>				
692	Nil	-	-	-	-
693	<i>Funded by (to) general revenues</i>	972,697	1,024,933	1,048,595	1,072,824
694					
695		-	-	-	-
696	Risk Management				
697	Income from continuing operations				
698	Statewide liability scheme Risk Management Incentive Bonus	54,772	55,867	56,984	58,124
699	Statecover WH&S Incentive Scheme Payment	18,933	19,312	19,698	20,092
700	Workers comp insurance reimbursements	-	-	-	-
701					

Budget Detail

	Operational Plan	Delivery Program	Delivery Program	Delivery Program
	2018	2019	2020	2021
702 Total Income	73,705	75,179	76,682	78,216
703				
704 Expenses from continuing operations				
705 Wages	120,542	123,556	126,645	129,811
706 Employee leave	21,746	22,290	22,847	23,418
707 Superannuation	13,188	13,518	13,856	14,202
708 Workers compensation insurance	6,941	7,149	7,363	7,584
709 Workers compensation expenses	4,060	4,121	4,183	4,246
710 Staff training	7,105	7,212	7,320	7,430
711 Uniform, tools and PPE	-	-	-	-
712 Legal expenses	-	-	-	-
713 Consultants	-	-	-	-
714 Conferences and seminars	-	-	-	-
715 Memberships	-	-	-	-
716 Administration	10,000	10,150	10,302	10,457
717 <i>Staff welfare program</i>				
718 Random drug testing	7,613	7,727	7,843	7,961
719 Risk management improvement program	40,093	40,694	41,304	41,924
720 <i>Insurance</i>				
721 Members accident	2,050	2,153	2,261	2,374
722 Journey injury	2,182	2,291	2,406	2,526
723 Fidelity guarantee	-	-	-	-
724 Equipment	-	-	-	-
725 Public liability	259,185	272,144	285,751	300,039
726 Councillors and officers	69,190	72,650	76,283	80,097
727 IT liability - Crime Insurance	6,667	7,000	7,350	7,718
728 Claims processing fees	-	-	-	-
729 Insurance excess payments	6,496	6,593	6,692	6,792
730 <i>Projects</i>				

Budget Detail		Operational Plan	Delivery Program	Delivery Program	Delivery Program
		2018	2019	2020	2021
731	Work, health and safety costs	65,366	66,346	67,341	68,351
732					
733	Total Expenses	642,424	665,594	689,747	714,930
734					
735	Capital items				
736	Cage and lifting equipment on the Rangers vehicle	-	-	-	-
737					
738	Total capital items	-	-	-	-
739					
740	Cash reconciliation items				
741	Nil	-	-	-	-
742					
743	Total adjustment for non-cash items	-	-	-	-
744					
745	Increase / (decrease) in cash	(568,719)	(590,415)	(613,065)	(636,714)
746	<i>Funded by / (to) reserves</i>				
747	Incomplete Works		-	-	-
748	<i>Funded by (to) general revenues</i>	568,719	590,415	613,065	636,714
749					
750		-	-	-	-
751	Human Resource Management				
752	Income from continuing operations				
753	Training subsidies	-	-	-	-
754	Sundry reimbursements	-	-	-	-
755					
756	Total Income	-	-	-	-
757					
758	Expenses from continuing operations				
759	Wages	257,807	264,252	270,858	277,629

Budget Detail

	Operational Plan	Delivery Program	Delivery Program	Delivery Program
	2018	2019	2020	2021
760 Employee leave	46,510	47,673	48,865	50,087
761 Superannuation	28,205	28,910	29,633	30,374
762 Workers compensation insurance	14,845	15,290	15,749	16,221
763 Fringe benefits tax	97,850	100,786	103,810	106,924
764 Staff training	70,000	71,050	72,116	73,198
765 Uniform, tools and PPE	-	-	-	-
766 Legal expenses	-	-	-	-
767 GM performance review	4,060	4,121	4,183	4,246
768 Conferences and seminars	-	-	-	-
769 Memberships	-	-	-	-
770 Administration	10,000	10,150	10,302	10,457
771 HR Advance subscription	5,000	5,075	5,151	5,228
772 Ecomp subscription	5,000	5,075	5,151	5,228
773 Inspections expense	-	-	-	-
774 Consultative committee	6,000	6,090	6,181	6,274
775 Union meetings	-	-	-	-
776 Recruitment	13,195	13,393	13,594	13,798
777 Staff reward program	3,000	3,045	3,091	3,137
778 Rental assistance	-	-	-	-
779 <i>Staff welfare program</i>				
780 Employee assistance program	5,000	5,075	5,151	5,228
781 Staff functions	1,523	1,546	1,569	1,593
782				
783 Total Expenses	567,995	581,531	595,404	609,622
784				
785 Capital items				
786 Nil	-	-	-	-
787				
788 Total capital items	-	-	-	-

	Operational Plan	Delivery Program	Delivery Program	Delivery Program
Budget Detail	2018	2019	2020	2021
789				
790 Cash reconciliation items				
791 Nil	-	-	-	-
792				
793 Total adjustment for non-cash items	-	-	-	-
794				
795 Increase / (decrease) in cash	(567,995)	(581,531)	(595,404)	(609,622)
796 <i>Funded by / (to) reserves</i>				
797 Incomplete Works		-	-	-
798 <i>Funded by (to) general revenues</i>	567,995	581,531	595,404	609,622
799				
800	-	-	-	-
801 Information Technology				
802 Income from continuing operations				
803 Private internet sales	-	-	-	-
804				
805 Total Income	-	-	-	-
806				
807 Expenses from continuing operations				
808 Wages	-	-	-	-
809 Staff training	9,450	9,592	9,736	9,882
810 Uniform, tools and PPE	-	-	-	-
811 Legal expenses	-	-	-	-
812 Managed services	108,024	109,644	111,289	112,958
813 Equipment lease	31,936	32,415	32,901	33,395
814 Conferences and seminars	-	-	-	-
815 Memberships	-	-	-	-
816 Administration	10,455	10,612	10,771	10,933
817 Computer hardware	133,980	135,990	138,030	140,100

Budget Detail		Operational Plan	Delivery Program	Delivery Program	Delivery Program
		2018	2019	2020	2021
818	Computer software	170,067	172,618	175,207	177,835
819	Website maintenance	1,015	1,030	1,045	1,061
820	Depreciation - office equipment	126,500	130,548	134,726	139,037
821					
822	Total Expenses	591,427	602,449	613,705	625,201
823					
824	Capital items				
825	IT Infrastructure replacement	35,000	35,525	36,058	36,599
826					
827	Total capital items	35,000	35,525	36,058	36,599
828					
829	Cash reconciliation items				
830	Depreciation	(126,500)	(130,548)	(134,726)	(139,037)
831					
832	Total adjustment for non-cash items	(126,500)	(130,548)	(134,726)	(139,037)
833					
834	Increase / (decrease) in cash	(499,927)	(507,426)	(515,037)	(522,763)
835	<i>Funded by / (to) reserves</i>				
836	Office Equipment		-	-	-
837	Incomplete Works		-	-	-
838	<i>Funded by (to) general revenues</i>	499,927	507,426	515,037	522,763
839					
840		-	-	-	-
841	Customer Service				
842	Income from continuing operations				
843	GIPA requests	309	321	334	347
844	General fees and charges	5,665	5,892	6,128	6,373
845	Sundry fees and charges	5,665	5,892	6,128	6,373
846	Sundry	103	107	111	115

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
847				
848	Total Income	11,742	12,212	12,701
849				13,208
850	Expenses from continuing operations			
851	Wages	197,239	176,225	181,952
852	Employee leave	36,511	37,424	38,360
853	Superannuation	21,579	22,118	22,671
854	Workers compensation insurance	11,357	11,641	11,932
855	Staff training	1,015	1,030	1,045
856	Uniform, tools and PPE	-	-	-
857	Administration	5,000	5,075	5,151
858	Legal expenses	-	-	-
859	Consultants	-	-	-
860	Conferences and seminars	-	-	-
861	Memberships	-	-	-
862				
863	Total Expenses	272,701	253,513	261,111
864				269,851
865	Capital items			
866	Nil	-	-	-
867				
868	Total capital items	-	-	-
869				
870	Cash reconciliation items			
871	Nil	-	-	-
872				
873	Total adjustment for non-cash items	-	-	-
874				
875	Increase / (decrease) in cash	(260,959)	(241,301)	(248,410)
				(256,643)

Budget Detail		Operational Plan	Delivery Program	Delivery Program	Delivery Program
		2018	2019	2020	2021
876	<i>Funded by / (to) reserves</i>				
877	Nil		-	-	-
878	<i>Funded by (to) general revenues</i>	260,959	241,301	248,410	256,643
879					
880		-	-	-	-
881	Communications and Engagement				
882	Income from continuing operations				
883	Nil	-	-	-	-
884					
885	Total Income	-	-	-	-
886					
887	Expenses from continuing operations				
888	Wages	54,727	56,095	57,497	58,934
889	Employee leave	10,964	11,238	11,519	11,807
890	Superannuation	5,987	6,137	6,290	6,447
891	Workers compensation insurance	3,151	3,246	3,343	3,443
892	Staff training	-	-	-	-
893	Uniform, tools and PPE	-	-	-	-
894	Legal expenses	-	-	-	-
895	Consultants	-	-	-	-
896	Conferences and seminars	-	-	-	-
897	Memberships	-	-	-	-
898	Administration	5,000	5,075	5,151	5,228
899	Advertising	19,118	19,405	19,696	19,991
900	<i>Projects</i>				
901	Community engagement plan	-	-	-	-
902					
903	Total Expenses	98,947	101,196	103,496	105,850
904					

Budget Detail		Operational Plan	Delivery Program	Delivery Program	Delivery Program
		2018	2019	2020	2021
905	Capital items				
906	Nil	-	-	-	-
907					
908	Total capital items	-	-	-	-
909					
910	Cash reconciliation items				
911	Nil	-	-	-	-
912					
913	Total adjustment for non-cash items	-	-	-	-
914					
915	Increase / (decrease) in cash	(98,947)	(101,196)	(103,496)	(105,850)
916	<i>Funded by / (to) reserves</i>				
917	Nil	-	-	-	-
918	<i>Funded by (to) general revenues</i>	98,947	101,196	103,496	105,850
919					
920		-	-	-	-
921	Financial Management				
922	Income from continuing operations				
923	Bank charges recovery	2,421	2,494	2,569	2,646
924	Commission - SEWOLG	-	-	-	-
925	Legal costs recovery on rates debtors	11,124	11,458	11,802	12,156
926	Section 603 certificates	28,020	28,020	28,020	28,020
927					
928	Total Income	41,565	41,972	42,391	42,822
929					
930	Expenses from continuing operations				
931	Wages	385,372	365,006	374,131	383,484
932	Employee leave	71,670	73,462	75,299	77,181
933	Superannuation	42,161	43,215	44,295	45,402

Budget Detail

	Operational Plan	Delivery Program	Delivery Program	Delivery Program
	2018	2019	2020	2021
934 Workers compensation insurance	22,190	22,856	23,542	24,248
935 Staff training	5,000	5,075	5,151	5,228
936 Uniform, tools and PPE	3,151	3,198	3,246	3,295
937 Legal expenses	-	-	-	-
938 Debt collection expenses	13,905	14,322	14,752	15,195
939 Bad debts expense	-	-	-	-
940 Valuer General land valuation fees	55,000	56,100	57,783	59,516
941 External audit services	57,000	58,710	60,471	62,285
942 Accounting consultant	15,000	15,225	15,453	15,685
943 Financial statement templates	4,893	5,039	5,190	5,346
944 Fees and charges templates	5,000	5,150	5,305	5,464
945 Conferences and seminars	-	-	-	-
946 Memberships	-	-	-	-
947 Land and property information	1,035	1,051	1,067	1,083
948 Service of rates notices	-	-	-	-
949 Agency fees - Stock and Wallendbeen	-	-	-	-
950 Bank charges	32,414	33,386	34,388	35,420
951 Contra expense account - internal rates and charges	(119,231)	(121,615)	(124,049)	(126,530)
952 Contra expense account - water consumption charge	(107,595)	(110,821)	(114,147)	(117,572)
953				
954				
955 Total Expenses	486,965	469,359	481,877	494,730
956				
957 Capital items				
958 Nil	-	-	-	-
959				
960 Total capital items	-	-	-	-
961				
962 Cash reconciliation items				

Budget Detail		Operational Plan	Delivery Program	Delivery Program	Delivery Program
		2018	2019	2020	2021
963	Reduction in receivables	-	-	-	-
964					
965	Total adjustment for non-cash items	-	-	-	-
966					
967	Increase / (decrease) in cash	(445,400)	(427,387)	(439,486)	(451,908)
968	<i>Funded by / (to) reserves</i>				
969	Incomplete Works		-	-	-
970	Specific Purpose Unexpended Grants & Contributions		-	-	-
971	Developer Contributions		-	-	-
972	<i>Funded by (to) general revenues</i>	445,400	427,387	439,486	451,908
973					
974		-	-	-	-
975	General Purpose Income				
976	Income from continuing operations				
977	Financial Assistance Grant	2,419,096	4,983,338	5,132,838	5,184,166
978	Interest on investments	462,455	462,455	462,455	462,455
979	Interest on rates debtors	9,034	9,215	9,399	9,587
980	General Rates	7,093,040	7,234,901	7,379,599	7,527,191
981	Contra income account - internal rates and annual charges	(119,231)	(121,615)	(124,049)	(126,530)
982	Pensioner rebates	(172,550)	(176,001)	(179,521)	(183,111)
983	Pensioner subsidy	143,623	146,495	149,425	152,414
984	Southern Phone Dividend	30,000	30,000	30,000	30,000
985					
986	Total Income	9,865,467	12,568,788	12,860,146	13,056,172
987					
988	Expenses from continuing operations				
989	Nil	-	-	-	-
990					
991	Total Expenses	-	-	-	-

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
992				
993 Capital items				
994 Nil	-	-	-	-
995				
996 Total capital items	-	-	-	-
997				
998 Cash reconciliation items				
999 Nil	-	-	-	-
1000				
1001 Total adjustment for non-cash items	-	-	-	-
1002				
1003 Increase / (decrease) in cash	9,865,467	12,568,788	12,860,146	13,056,172
1004 <i>Funded by / (to) reserves</i>				
1005 Town Improvement District Rate		-	-	-
1006 Financial Assistance Grant	2,419,096	-	-	-
1007 Developers Contributions	-	(1,800)	(3,681)	(5,646)
1008 Aerodrome Bitumen Resurfacing	(1,166)	(1,784)	(1,837)	(1,892)
1009 Depot Consolidation	(43)	(1,565)	(3,112)	(4,706)
1010 Infrastructure Replacement	(1,822)	(2,787)	(2,871)	(2,957)
1011 Special Projects	(8,230)	(13,220)	(13,645)	(14,083)
1012 Deposits, bonds, retentions	(2,888)	(4,418)	(4,551)	(4,687)
1013 <i>Funded by (to) general revenues</i>	(12,270,415)	(12,543,213)	(12,830,449)	(13,022,201)
1014				
1015	-	-	-	-
1016 Procurement and Stores				
1017 Income from continuing operations				
1018 LGP Rebate	-	-	-	-
1019 Sale of old material	2,250	2,250	2,250	2,250
1020				

Budget Detail

	Operational Plan	Delivery Program	Delivery Program	Delivery Program
	2018	2019	2020	2021
1021 Total Income	2,250	2,250	2,250	2,250
1022				
1023 Expenses from continuing operations				
1024 Wages	149,792	104,192	106,797	109,467
1025 Employee leave	29,861	30,608	31,373	32,157
1026 Superannuation	16,377	16,786	17,206	17,636
1027 Workers compensation insurance	8,620	8,879	9,145	9,419
1028 Staff training	-	1,500	1,523	1,546
1029 Uniform, tools and PPE	2,000	500	508	516
1030 Legal expenses	-	-	-	-
1031 Consultants	-	-	-	-
1032 Conferences and seminars	-	-	-	-
1033 Memberships	1,117	1,134	1,151	1,168
1034 Administration	7,508	7,621	7,735	7,851
1035 Stocktake adjustment	-	-	-	-
1036				
1037 Total Expenses	215,275	171,220	175,438	179,760
1038				
1039 Capital items				
1040 Nil	-	-	-	-
1041				
1042 Total capital items	-	-	-	-
1043				
1044 Cash reconciliation items				
1045 Nil	-	-	-	-
1046				
1047 Total adjustment for non-cash items	-	-	-	-
1048				
1049 Increase / (decrease) in cash	(213,025)	(168,970)	(173,188)	(177,510)

Budget Detail		Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
1050	<i>Funded by / (to) reserves</i>				
1051	Nil		-	-	-
1052	<i>Funded by (to) general revenues</i>	213,025	168,970	173,188	177,510
1053					
1054		-	-	-	-
1055	Caravan Parks				
1056	Income from continuing operations				
1057	Cootamundra Caravan Park lease	48,191	50,119	52,124	54,209
1058	Gundagai Caravan Park lease	11,639	12,105	12,589	13,093
1059					
1060	Total Income	59,830	62,224	64,713	67,302
1061					
1062	Expenses from continuing operations				
1063	Caravanning Promotions	1,500	1,523	1,546	1,569
1064	<i>Cootamundra Caravan Park</i>				
1065	Buildings maintenance	4,060	4,121	4,183	4,246
1066	Tools and equipment	-	-	-	-
1067	Grounds maintenance	-	-	-	-
1068	Depreciation	16,000	16,512	17,040	17,585
1069	<i>Gundagai Caravan Park</i>				
1070	Buildings maintenance	16,646	16,896	17,149	17,406
1071	Tools and equipment	-	-	-	-
1072	Grounds maintenance	2,030	2,060	2,091	2,122
1073	Depreciation	15,500	15,996	16,508	17,036
1074					
1075	Total Expenses	55,736	57,108	58,517	59,964
1076					
1077	Capital items				
1078	Caravan Park infrastructure / drainage renewal works	70,000	-	50,000	-

Budget Detail		Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
1079					
1080	Total capital items	70,000	-	50,000	-
1081					
1082	Cash reconciliation items				
1083	Depreciation	(31,500)	(32,508)	(33,548)	(34,621)
1084					
1085	Total adjustment for non-cash items	(31,500)	(32,508)	(33,548)	(34,621)
1086					
1087	Increase / (decrease) in cash	(34,406)	37,624	(10,256)	41,959
1088	<i>Funded by / (to) reserves</i>				
1089	Cootamundra Caravan Park	48,685	(22,238)	26,803	(24,197)
1090	<i>Funded by (to) general revenues</i>	(14,279)	(15,387)	(16,547)	(17,762)
1091					
1092		-	-	-	-
1093	Internal Allocation of Overhead Costs				
1094	Income from continuing operations				
1095	Contra income account - internal water consumption charge	(107,595)	(110,821)	(114,147)	(117,572)
1096					
1097	Total Income	(107,595)	(110,821)	(114,147)	(117,572)
1098					
1099	Expenses from continuing operations				
1100	<i>Property Management employee overheads</i>				
1101	Employee leave	16,864	17,286	17,718	18,161
1102	Superannuation	10,396	10,656	10,922	11,195
1103	Workers compensation insurance	5,472	5,636	5,805	5,979
1104	Staff training	10,000	10,150	10,302	10,457
1105	Uniform, tools and PPE	12,231	12,414	12,600	12,789
1106	Administration	-	-	-	-
1107	Employee overheads - oncots recovered	(54,963)	(56,142)	(57,347)	(58,581)

Budget Detail

	Operational Plan	Delivery Program	Delivery Program	Delivery Program
	2018	2019	2020	2021
1108 <i>Civil Works employee overheads</i>				
1109 Employee leave	404,560	414,674	425,041	435,667
1110 Superannuation	263,268	269,850	276,596	283,511
1111 Workers compensation insurance	138,562	142,719	147,001	151,411
1112 Staff training	50,000	50,750	51,511	52,284
1113 Uniform, tools and PPE	41,615	42,239	42,873	43,516
1114 Administration	26,649	27,049	27,455	27,867
1115 Employee overheads - oncosts recovered	(924,654)	(947,281)	(970,477)	(994,256)
1116 <i>Operations Management employee overheads</i>				
1117 Employee overheads - oncosts recovered	-	-	-	-
1118 <i>Parks and Gardens employee overheads</i>				
1119 Employee leave	102,318	104,876	107,498	110,185
1120 Superannuation	72,975	74,799	76,669	78,586
1121 Workers compensation insurance	38,408	39,560	40,747	41,969
1122 Staff training	30,000	30,450	30,907	31,371
1123 Uniform, tools and PPE	-	-	-	-
1124 Administration	-	-	-	-
1125 Employee overheads - oncosts recovered	(243,701)	(249,685)	(255,821)	(262,111)
1126 <i>Waste Management employee overheads</i>				
1127 Employee leave	37,187	38,117	39,070	40,047
1128 Superannuation	2,233	2,289	2,346	2,405
1129 Workers compensation insurance	11,758	12,111	12,474	12,848
1130 Training	10,000	10,150	10,302	10,457
1131 Uniform, tools and PPE	-	-	-	-
1132 Administration	-	-	-	-
1133 Employee overheads - oncosts recovered	(61,178)	(62,667)	(64,192)	(65,757)
1134 <i>Regulatory Services employee overheads</i>				
1135 Employee leave	25,356	25,990	26,640	27,306
1136 Superannuation	16,176	16,580	16,995	17,420

Budget Detail

	Operational Plan	Delivery Program	Delivery Program	Delivery Program
	2018	2019	2020	2021
1137 Workers compensation insurance	8,514	8,769	9,032	9,303
1138 Staff training	10,000	10,150	10,302	10,457
1139 Uniform, tools and PPE	-	-	-	-
1140 Administration	-	-	-	-
1141 Employee overheads - oncosts recovered	(60,046)	(61,489)	(62,969)	(64,486)
1142 <i>Internal Allocation of overhead costs</i>				
1143 Internal Allocation of overhead costs	(1,381,953)	(1,429,891)	(1,479,564)	(1,531,036)
1144				
1145 Total Expenses	(1,381,953)	(1,429,891)	(1,479,564)	(1,531,036)
1146				
1147 Capital items				
1148 Nil	-	-	-	-
1149				
1150 Total capital items	-	-	-	-
1151				
1152 Cash reconciliation items				
1153 Long service leave accrual	-	-	-	-
1154 Leave entitlements contribution	-	-	-	-
1155 Repayment of employee leave entitlements	-	-	-	-
1156				
1157 Total adjustment for non-cash items	-	-	-	-
1158				
1159 Increase / (decrease) in cash	1,274,358	1,319,070	1,365,417	1,413,464
1160 <i>Funded by / (to) reserves</i>				
1161 Employee Leave Entitlements		-	-	-
1162 Local Works		-	-	-
1163 <i>Funded by (to) general revenues</i>	(1,274,358)	(1,319,070)	(1,365,417)	(1,413,464)
1164				
1165	-	-	-	-

Budget Detail

	Operational Plan	Delivery Program	Delivery Program	Delivery Program
	2018	2019	2020	2021
1166 Operations Management				
1167 Income from continuing operations				
1168 Nil	-	-	-	-
1169				
1170 Total Income	-	-	-	-
1171				
1172 Expenses from continuing operations				
1173 Wages	624,909	640,532	656,545	672,959
1174 Employee leave	117,726	120,669	123,686	126,778
1175 Superannuation	68,269	69,976	71,725	73,518
1176 Workers compensation insurance	35,931	37,009	38,119	39,263
1177 Staff training	-	-	-	-
1178 Uniform, tools and PPE	2,639	2,679	2,719	2,760
1179 Engineering instruments	4,060	4,121	4,183	4,246
1180 Legal expenses	-	-	-	-
1181 Consultants	-	-	-	-
1182 Conferences and seminars	-	-	-	-
1183 South East Weight of Loads Group membership	22,330	22,665	23,005	23,350
1184 Softwoods Working Group membership	3,248	3,297	3,346	3,396
1185 Roads & Transport Directorate	2,538	2,576	2,615	2,654
1186 Administration	-	-	-	-
1187 <i>Depots</i>				
1188 Furniture	12,916	13,110	13,307	13,507
1189 Plant and equipment	18,144	18,416	18,692	18,972
1190 Plant and equipment depreciation	6,000	6,192	6,390	6,594
1191				
1192 Total Expenses	918,710	941,242	964,332	987,997
1193				
1194 Capital items				

Budget Detail		Operational Plan	Delivery Program	Delivery Program	Delivery Program
		2018	2019	2020	2021
1195	Nil	-	-	-	-
1196					
1197	Total capital items	-	-	-	-
1198					
1199	Cash reconciliation items				
1200	Depreciation	(6,000)	(6,192)	(6,390)	(6,594)
1201					
1202	Total adjustment for non-cash items	(6,000)	(6,192)	(6,390)	(6,594)
1203					
1204	Increase / (decrease) in cash	(912,710)	(935,050)	(957,942)	(981,403)
1205	<i>Funded by / (to) reserves</i>				
1206	Specific Purpose Unexpended Grants & Contributions		-	-	-
1207	Incomplete Works		-	-	-
1208	Plant replacement		-	-	-
1209	<i>Funded by (to) general revenues</i>	912,710	935,050	957,942	981,403
1210					
1211		-	-	-	-
1212	Aerodrome				
1213	Income from continuing operations				
1214	Rents and fees	7,210	7,498	7,798	8,110
1215	Refuelling income	3,090	3,214	3,343	3,477
1216					
1217	Total Income	10,300	10,712	11,141	11,587
1218					
1219	Expenses from continuing operations				
1220	Wages	792	812	832	853
1221	Administration	104	106	108	110
1222	Property insurance	1,664	1,747	1,834	1,926
1223	General rates	15,922	16,240	16,565	16,896

Budget Detail

	Operational Plan	Delivery Program	Delivery Program	Delivery Program
	2018	2019	2020	2021
1224 Water rates	-	-	-	-
1225 Electricity and gas	2,097	2,202	2,312	2,428
1226 Security	3,963	4,022	4,082	4,143
1227 Cleaning	-	-	-	-
1228 Building maintenance	11,427	11,598	11,772	11,949
1229 Grounds maintenance	28,130	28,552	28,980	29,415
1230 Lighting maintenance	2,067	2,098	2,129	2,161
1231 Airstrip and apron marker maintenance	2,583	2,622	2,661	2,701
1232 Plant and equipment	4,674	4,744	4,815	4,887
1233 Building depreciation	87,000	89,784	92,657	95,622
1234				
1235 Total Expenses	160,423	164,527	168,747	173,091
1236				
1237 Capital items				
1238 Airport - Resurface runway	-	-	-	-
1239				
1240 Total capital items	-	-	-	-
1241				
1242 Cash reconciliation items				
1243 Depreciation	(87,000)	(89,784)	(92,657)	(95,622)
1244				
1245 Total adjustment for non-cash items	(87,000)	(89,784)	(92,657)	(95,622)
1246				
1247 Increase / (decrease) in cash	(63,123)	(64,031)	(64,949)	(65,882)
1248 <i>Funded by / (to) reserves</i>				
1249 Special projects (internal loan repayment ends 2024)	(10,000)	10,000	10,000	10,000
1250 Incomplete Works Reserve		-	-	-
1251 Aerodrome Bitumen Resurfacing		-	-	-
1252 <i>Funded by (to) general revenues</i>	73,123	54,031	54,949	55,882

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
1253				
1254	-	-	-	-
1255	Saleyards			
1256	Income from continuing operations			
1257	Saleyards dues and rents	262,586	273,089	284,013
1258	Truckwash fees	10,000	10,400	10,816
1259				
1260	Total Income	272,586	283,489	294,829
1261				
1262	Expenses from continuing operations			
1263	Wages	49,752	50,996	52,271
1264	Employee leave	8,858	9,079	9,306
1265	Superannuation	5,434	5,570	5,709
1266	Workers compensation insurance	2,860	2,946	3,034
1267	Staff training	-	-	-
1268	Uniform, tools and PPE	1,033	1,048	1,064
1269	Legal expenses	-	-	-
1270	Consultants	-	-	-
1271	Conferences and seminars	2,067	2,098	2,129
1272	Memberships	1,033	1,048	1,064
1273	Administration	5,093	5,169	5,247
1274	Computer software	5,166	5,243	5,322
1275	Licences	12,399	12,585	12,774
1276	Property insurance	2,431	2,553	2,681
1277	General rates	1,159	1,182	1,206
1278	Water rates	8,111	8,354	8,605
1279	Electricity and gas	3,670	3,854	4,047
1280	Security	-	-	-
1281	Cleaning	-	-	-

Budget Detail

	Operational Plan	Delivery Program	Delivery Program	Delivery Program
	2018	2019	2020	2021
1282 Building maintenance	5,075	5,151	5,228	5,306
1283 Yards maintenance	22,732	23,073	23,419	23,770
1284 Furniture	-	-	-	-
1285 Plant and equipment	43,392	44,043	44,704	45,375
1286 Depreciation	91,000	93,912	96,917	100,018
1287 Plant and equipment depreciation	-	-	-	-
1288 Internal allocation of overhead costs	26,049	26,700	27,368	28,052
1289				
1290 Total Expenses	297,314	304,604	312,095	319,787
1291				
1292 Capital items				
1293 Cootamundra Saleyards Dividing Fences & Gates	-	-	-	-
1294 Cootamundra Saleyards - Upgrade Concrete Walkways	-	-	-	-
1295				
1296 Total capital items	-	-	-	-
1297				
1298 Cash reconciliation items				
1299 Depreciation	(91,000)	(93,912)	(96,917)	(100,018)
1300				
1301 Total adjustment for non-cash items	(91,000)	(93,912)	(96,917)	(100,018)
1302				
1303 Increase / (decrease) in cash	66,272	72,797	79,651	86,854
1304 <i>Funded by / (to) reserves</i>				
1305 Saleyards	(66,272)	(72,797)	(79,651)	(86,854)
1306 Saleyards		-	-	-
1307 Employee Leave Entitlements		-	-	-
1308 <i>Funded by (to) general revenues</i>	-	-	-	-
1309				
1310	-	-	-	-

Budget Detail

	Operational Plan	Delivery Program	Delivery Program	Delivery Program
	2018	2019	2020	2021
1311 State Roads				
1312 Income from continuing operations				
1313 Road maintenance council contract	437,441	450,564	464,081	478,003
1314 Roads and Maritime works orders	101,396	104,438	107,571	110,798
1315 Roads and Maritime works orders - heavy patching	308,159	317,404	326,926	336,734
1316 Roads and Maritime works orders - resurfacing	555,726	572,398	589,570	607,257
1317				
1318 Total Income	1,402,722	1,444,804	1,488,148	1,532,792
1319				
1320 Expenses from continuing operations				
1321 78 -Engineering cost ,Maintenance and inspections	112,791	117,073	121,505	126,093
1322 84 -Engineering cost ,Maintenance and inspections	145,000	149,350	153,831	158,446
1323 Roads and Maritime works orders	101,396	104,438	107,571	110,798
1324 Heavy patching	308,159	317,404	326,926	336,734
1325 Resurfacing	555,726	572,398	589,570	607,257
1326 Internal allocation of overhead costs	179,650	184,141	188,745	193,464
1327				
1328 Total Expenses	1,402,722	1,444,804	1,488,148	1,532,792
1329				
1330 Capital items				
1331 Nil	-	-	-	-
1332				
1333 Total capital items	-	-	-	-
1334				
1335 Cash reconciliation items				
1336 Nil	-	-	-	-
1337				
1338 Total adjustment for non-cash items	-	-	-	-
1339				

Budget Detail		Operational Plan	Delivery Program	Delivery Program	Delivery Program
		2018	2019	2020	2021
1340	Increase / (decrease) in cash	-	-	-	-
1341	<i>Funded by / (to) reserves</i>				
1342	Nil		-	-	-
1343	<i>Funded by (to) general revenues</i>	-	-	-	-
1344					
1345		-	-	-	-
1346	Regional Roads				
1347	Income from continuing operations				
1348	Regional roads block grant	856,000	873,120	890,582	908,394
1349	Regional Roads Repair Program	146,424	149,352	152,339	155,386
1350					
1351	Total Income	1,002,424	1,022,472	1,042,921	1,063,780
1352					
1353	Expenses from continuing operations				
1354	Depreciation of regional roads infrastructure	252,000	260,064	268,386	276,974
1355	Stockinbingal Road MR235 maintenance	109,975	111,625	113,299	114,998
1356	Coolac to Cootamundra MR87 maintenance	143,569	145,723	147,909	150,128
1357	Adelong Rd MR280 maintenance	-	-	-	-
1358	Wee Jasper Rd MR287 maintenance	-	-	-	-
1359	Nangus Rd MR243 maintenance	355,199	360,527	365,935	371,424
1360					
1361	Total Expenses	860,743	877,939	895,529	913,524
1362					
1363	Capital items				
1364	Regional roads repair program	292,848	298,704	304,678	310,772
1365	Turners Lane upgrade	-	-	-	-
1366	MR87 Blackspot - delineation Signs / Old Gund to Brawlin	-	-	-	-
1367	Regional roads - flood restoration works (Mar 12 storm damage)	-	-	-	-
1368	Resealing	100,833	105,893	111,100	116,458

Budget Detail		Operational Plan	Delivery Program	Delivery Program	Delivery Program
		2018	2019	2020	2021
1369	Flood damage repair works	-	-	-	-
1370					
1371	Total capital items	393,681	404,597	415,778	427,230
1372					
1373	Cash reconciliation items				
1374	Depreciation	(252,000)	(260,064)	(268,386)	(276,974)
1375					
1376	Total adjustment for non-cash items	(252,000)	(260,064)	(268,386)	(276,974)
1377					
1378	Increase / (decrease) in cash	-	-	-	-
1379	<i>Funded by / (to) reserves</i>				
1380	Nil		-	-	-
1381	<i>Funded by (to) general revenues</i>	-	-	-	-
1382					
1383		-	-	-	-
1384	Local Rural Roads				
1385	Income from continuing operations				
1386	Contribution to road maintenance - Incitec	2,400	2,400	2,400	2,400
1387	Grant - Federal Heavy Vehicle Safety and Productivity Program	-	-	-	-
1388	Storm Damage Repair Funding	-	-	-	-
1389	Capital Contribution (Royalty)	10,200	10,404	10,612	10,824
1390	Roads to recovery program	1,129,201	432,001	440,641	449,454
1391					
1392	Total Income	1,141,801	444,805	453,653	462,678
1393					
1394	Expenses from continuing operations				
1395	Sealed rural roads maintenance	649,358	659,098	668,984	679,019
1396	Unsealed rural roads maintenance	543,228	551,376	559,647	568,042
1397	Timber bridge maintenance	57,043	57,899	58,767	59,649

Budget Detail

	Operational Plan	Delivery Program	Delivery Program	Delivery Program
	2018	2019	2020	2021
1398 Concrete bridge maintenance	-	-	-	-
1399 Coolac Road bypass maintenance	25,375	25,756	26,142	-
1400 Depreciation of local unsealed roads	185,000	190,920	197,029	203,334
1401 Depreciation of local sealed roads	2,936,000	3,029,952	3,126,910	3,226,971
1402				
1403 Total Expenses	4,396,004	4,515,001	4,637,479	4,737,015
1404				
1405 Capital items				
1406 <i>Rural Sealed Roads</i>				
1407 Bitumen shire roads - resealing	753,192	777,294	802,167	827,836
1408 Bitumen shire roads - Pavement reconstruction	241,440	249,166	257,139	265,367
1409 Bitumen shire roads - Upgrade of culverts and causeways	30,180	31,146	32,143	33,172
1410 Roads to recovery projects	1,129,201	432,001	440,641	449,454
1411 Flood damage repair	-	-	-	-
1412 Gundagai Rd/Cowcumbra St Intersection - Fixing Country Roads	-	-	-	-
1413 Suttons Lane Upgrade	-	-	-	-
1414 <i>Rural Unsealed Roads</i>				
1415 Gravel roads - Gravel resheeting	156,960	161,983	167,166	172,515
1416 Gravel roads - Storm Damage repair works	-	-	-	-
1417 R2R - Gravel Roads Resheeting	-	-	-	-
1418				
1419 Total capital items	2,310,973	1,651,590	1,699,256	1,748,344
1420				
1421 Cash reconciliation items				
1422 Depreciation	(3,121,000)	(3,220,872)	(3,323,939)	(3,430,305)
1423				
1424 Total adjustment for non-cash items	(3,121,000)	(3,220,872)	(3,323,939)	(3,430,305)
1425				
1426 Increase / (decrease) in cash	(2,444,176)	(2,500,914)	(2,559,143)	(2,592,376)

Budget Detail		Operational Plan	Delivery Program	Delivery Program	Delivery Program
		2018	2019	2020	2021
1427	<i>Funded by / (to) reserves</i>				
1428	Coolac Bypass	25,375	25,756	26,142	1,537
1429	Incomplete Works		-	-	-
1430	Specific Purpose Unexpended Grants & Contributions		-	-	-
1431	Local Works		-	-	-
1432	<i>Funded by (to) general revenues</i>	2,418,801	2,475,158	2,533,001	2,590,839
1433					
1434		-	-	-	-
1435	Town and Village Streets				
1436	Income from continuing operations				
1437	Gundagai Town Improvement Rate	277,512	283,062	288,723	294,497
1438	Pedestrian Infrastructure Safety grant	-	-	-	-
1439	Bicycle facilities grant	-	-	-	-
1440	Roads to recovery program	255,000	260,100	265,302	270,608
1441	Roads and Maritime street lighting subsidy	42,000	42,000	42,000	42,000
1442	Layback and driveway fees	5,330	5,543	5,765	5,996
1443	Extra grant works	-	-	-	-
1444	Footpath licence fees	-	-	-	-
1445					
1446	Total Income	579,842	590,705	601,790	613,101
1447					
1448	Expenses from continuing operations				
1449	Property insurance	381	387	393	399
1450	General rates	6,496	6,626	6,759	6,894
1451	Water rates	908	935	963	992
1452	Street lighting - energy costs	123,992	125,852	127,740	129,656
1453	Street cleaning	-	-	-	-
1454	Street furniture maintenance	2,270	2,304	2,339	2,374
1455	Street trees	176,518	179,166	181,853	184,581

Budget Detail

	Operational Plan	Delivery Program	Delivery Program	Delivery Program
	2018	2019	2020	2021
1456 Footpath maintenance	63,650	64,605	65,574	66,558
1457 Town streets maintenance	450,528	457,286	464,145	471,107
1458 Village streets maintenance	40,762	41,373	41,994	42,624
1459 Depreciation	760,000	784,320	809,418	835,319
1460 <i>Gundagai Town Improvement District</i>				
1461 Gundagai township TV translator tower	4,385	4,451	4,518	4,586
1462 Internal administration costs allocation	-	-	-	-
1463 Property insurance	-	-	-	-
1464 General rates	-	-	-	-
1465 Water rates	-	-	-	-
1466 Street lighting - energy costs	79,678	80,873	82,086	83,317
1467 Street cleaning	54,353	55,168	55,996	56,836
1468 Street furniture maintenance	30,927	31,391	31,862	32,340
1469 Street trees	-	-	-	-
1470 Footpath maintenance	5,227	5,305	5,385	5,466
1471 Town streets maintenance	89,376	90,717	92,078	93,459
1472 Depreciation	-	-	-	-
1473				
1474 Total Expenses	1,889,451	1,930,759	1,973,103	2,016,508
1475				
1476 Capital items				
1477 <i>Town and Village Streets Renewal</i>				
1478 Village streets - resealing	20,120	20,764	21,428	22,114
1479 Town streets - resealing	100,600	103,819	107,141	110,570
1480 Town streets - rehabilitation	161,191	166,349	171,672	177,166
1481 Kerb & guttering	20,120	20,764	21,428	22,114
1482 <i>Roads to recovery projects</i>				
1483 R2R - town roads	255,000	260,100	265,302	270,608
1484 R2R - Temora St Rebuild - Stage 2	-	-	-	-

Budget Detail

	Operational Plan	Delivery Program	Delivery Program	Delivery Program
	2018	2019	2020	2021
1485 <i>Town Cycleways Project</i>				
1486 Gundagai cycleways project	-	-	-	-
1487 <i>Pedestrian Access & Mobility Works</i>				
1488 Kerb extensions (Sheridan and Horner St intersection)	-	-	-	-
1489 <i>Footpaths</i>				
1490 Hovell St Footpath- Wallendoon St to railway station	-	-	-	-
1491 Parker St pavers - repairing of prioritised sections	-	-	-	-
1492 Footpath works - Gundagai town improvement district	-	-	-	-
1493 Gundagai footpath expansion	-	-	-	-
1494 <i>Flood Damage Repair</i>				
1495 Flood damage repair works	-	-	-	-
1496				
1497 Total capital items	557,031	571,796	586,971	602,572
1498				
1502 Cash reconciliation items				
1503 Depreciation	(760,000)	(784,320)	(809,418)	(835,319)
1504				
1505 Total adjustment for non-cash items	(760,000)	(784,320)	(809,418)	(835,319)
1506				
1507 Increase / (decrease) in cash	(1,106,640)	(1,127,530)	(1,148,866)	(1,170,660)
1508 <i>Funded by / (to) reserves</i>				
1509 Incomplete Works		-	-	-
1510 Specific Purpose Unexpended Grants & Contributions		-	-	-
1511 Local Works		-	-	-
1512 Town Improvement District Rate		-	-	-
1513 <i>Funded by (to) general revenues</i>	1,106,640	1,127,530	1,148,866	1,170,660
1514				
1515	-	-	-	-
1516 Quarries				

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
1517 Income from continuing operations				
1518 Nil	-	-	-	-
1519				
1520 Total Income	-	-	-	-
1521				
1522 Expenses from continuing operations				
1523 Rehabilitation expenses	-	-	-	-
1524 Interest on provision for restoration	-	-	-	-
1525 Internal gravel royalties	(31,364)	(31,834)	(32,312)	(32,797)
1526 Depreciation	-	-	-	-
1527				
1528 Total Expenses	(31,364)	(31,834)	(32,312)	(32,797)
1529				
1530 Capital items				
1531 Gravel pit restoration	30,180	31,146	32,143	33,172
1532				
1533 Total capital items	30,180	31,146	32,143	33,172
1534				
1535 Cash reconciliation items				
1536 Depreciation	-	-	-	-
1537				
1538 Total adjustment for non-cash items	-	-	-	-
1539				
1540 Increase / (decrease) in cash	1,184	688	169	(375)
1541 <i>Funded by / (to) reserves</i>				
1542 Quarries & Pit Restoration	(1,184)	(688)	(169)	375
1543 <i>Funded by (to) general revenues</i>	-	-	-	-
1544				
1545	-	-	-	-

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
1546 Stormwater Management				
1547 Income from continuing operations				
1548 Stormwater levy	110,075	110,075	110,075	110,075
1549 Capital contribution to kerb and gutter	-	-	-	-
1550				
1551 Total Income	110,075	110,075	110,075	110,075
1552				
1553 Expenses from continuing operations				
1554 Drainage repairs	13,687	13,892	14,100	14,312
1555 Clean stormwater drains	9,385	9,526	9,669	9,814
1556 Gross pollutant trap maintenance	27,748	28,164	28,586	29,015
1557 Depreciation	185,000	190,920	197,029	203,334
1558				
1559 Total Expenses	235,820	242,502	249,384	256,475
1560				
1561 Capital items				
1562 <i>Stormwater drainage management plan</i>				
1563 Stormwater drainage improvements	90,000	90,000	90,000	90,000
1564 <i>Gundagai Town Improvement District</i>				
1565 Stormwater drainage improvements	70,000	70,000	70,000	80,000
1566 Kerb and gutter construction	45,000	90,000	105,000	105,000
1567				
1568 Total capital items	205,000	250,000	265,000	275,000
1569				
1570 Cash reconciliation items				
1571 Depreciation	(185,000)	(190,920)	(197,029)	(203,334)
1572				
1573 Total adjustment for non-cash items	(185,000)	(190,920)	(197,029)	(203,334)
1574				

Budget Detail		Operational Plan	Delivery Program	Delivery Program	Delivery Program
		2018	2019	2020	2021
1575	Increase / (decrease) in cash	(145,745)	(191,507)	(207,280)	(218,066)
1576	<i>Funded by / (to) reserves</i>				
1577	Stormwater infrastructure renewal		-	-	-
1578	Town Improvement District Rate				
1579	<i>Funded by (to) general revenues</i>	145,745	191,507	207,280	218,066
1580					
1581		-	-	-	-
1582	Plant Management				
1583	Income from continuing operations				
1584	Profit on sale of plant and equipment	-	-	-	-
1585	Fuel rebates	101,399	101,399	101,399	101,399
1586	Motor vehicle insurance claims	-	-	-	-
1587	Motor vehicle insurance rebate	-	-	-	-
1588	Motor vehicle leaseback fees	43,621	45,366	47,181	49,068
1589					
1590	Total Income	145,020	146,765	148,580	150,467
1591					
1592	Expenses from continuing operations				
1593	<i>Workshop operations</i>				
1594	Employee leave	55,909	57,307	58,740	60,209
1595	Superannuation	35,175	36,054	36,955	37,879
1596	Workers compensation insurance	18,513	19,068	19,640	20,229
1597	Staff training	-	-	-	-
1598	Uniform, tools and PPE	-	-	-	-
1599	Oxygen bottles	7,606	7,720	7,836	7,954
1600	Workshop tools	7,308	7,418	7,529	7,642
1601	Two way radio maintenance	5,989	6,079	6,170	6,263
1602	Conferences and seminars	-	-	-	-
1603	Memberships	-	-	-	-

Budget Detail

	Operational Plan	Delivery Program	Delivery Program	Delivery Program
	2018	2019	2020	2021
1604 Administration	-	-	-	-
1605 Property insurance	-	-	-	-
1606 General rates	-	-	-	-
1607 Water rates	3,677	3,787	3,901	4,018
1608 Electricity and gas	17,816	18,707	19,642	20,624
1609 Security	-	-	-	-
1610 Cleaning	11,775	11,952	12,131	12,313
1611 Building maintenance	26,701	27,102	27,509	27,922
1612 Wash down bay maintenance	1,033	1,048	1,064	1,080
1613 Building depreciation	5,000	5,160	5,325	5,495
1614 Plant and equipment depreciation	2,700	2,786	2,875	2,967
1615 <i>Plant running expenses</i>				
1616 Fuel and oil	343,107	360,262	378,275	397,189
1617 Vehicle repairs and maintenance	1,750,717	1,794,485	1,839,347	1,885,331
1618 External Repairs	407	413	419	425
1619 Tyres and batteries	54,557	56,194	57,880	59,616
1620 Registration	92,010	93,390	94,791	96,213
1621 Vehicle insurance	82,299	86,414	90,735	95,272
1622 Depreciation	1,129,000	1,165,128	1,202,412	1,240,889
1623 Allocation of plant costs	(3,607,678)	(3,715,108)	(3,825,995)	(3,940,462)
1624				
1625 Total Expenses	43,621	45,366	47,181	49,068
1626				
1627 Capital items				
1628 Plant purchases	1,478,250	2,596,050	2,006,100	1,744,200
1629 Other plant	-	-	-	-
1630 Plant sales	(383,250)	(673,050)	(520,100)	(452,200)
1631				
1632 Total capital items	1,095,000	1,923,000	1,486,000	1,292,000

	Operational Plan	Delivery Program	Delivery Program	Delivery Program
Budget Detail	2018	2019	2020	2021
1633				
1634 Cash reconciliation items				
1635 Depreciation	(1,136,700)	(1,173,074)	(1,210,612)	(1,249,351)
1636 Profit / Loss on sale	-	-	-	-
1637				
1638 Total adjustment for non-cash items	(1,136,700)	(1,173,074)	(1,210,612)	(1,249,351)
1639				
1640 Increase / (decrease) in cash	143,099	(648,527)	(173,989)	58,750
1641 <i>Funded by / (to) reserves</i>				
1642 Plant Replacement	(143,099)	648,527	173,989	(58,750)
1643 <i>Funded by (to) general revenues</i>	-	-	-	-
1644				
1645	-	-	-	-
1646 Private Works				
1647 Income from continuing operations				
1648 Private works income	186,638	189,438	192,280	195,164
1649 Private works income - Gocup alliance	-	-	-	-
1650 Slashing	1,803	1,875	1,950	2,028
1651				
1652 Total Income	188,441	191,313	194,230	197,192
1653				
1654 Expenses from continuing operations				
1655 Private works	60,000	60,900	61,814	62,741
1656 Private works vouchers	93,307	94,707	96,128	97,570
1657 Private works - Gocup alliance	-	-	-	-
1658				
1659 Total Expenses	153,307	155,607	157,942	160,311
1660				
1661 Capital items				

Budget Detail		Operational Plan	Delivery Program	Delivery Program	Delivery Program
		2018	2019	2020	2021
1662	Nil	-	-	-	-
1663					
1664	Total capital items	-	-	-	-
1665					
1666	Cash reconciliation items				
1667	Nil	-	-	-	-
1668					
1669	Total adjustment for non-cash items	-	-	-	-
1670					
1671	Increase / (decrease) in cash	35,134	35,706	36,288	36,881
1672	<i>Funded by / (to) reserves</i>				
1673	Plant Replacement		-	-	-
1674	<i>Funded by (to) general revenues</i>	(35,134)	(35,706)	(36,288)	(36,881)
1675					
1676		-	-	-	-
1677	Buildings and Property Management				
1678	Income from continuing operations				
1679	<i>Rental income</i>				
1680	Housing	35,947	37,385	38,880	40,435
1681	Less employee subsidy	(4,738)	(4,928)	(5,125)	(5,330)
1682	Bourke Street	12,854	13,368	13,903	14,459
1683	Dog on the Tuckerbox	29,046	30,208	31,416	32,673
1684	Cootamundra Arts Centre	2,458	2,556	2,658	2,764
1685	Mirrabooka Centre	15,450	16,068	16,711	17,379
1686	Other property	21,338	22,192	23,080	24,003
1687	Waste Science lease	50,000	50,000	50,000	50,000
1688	<i>Hiring fees</i>				
1689	Hall hire	9,721	10,110	10,514	10,935
1690	Other property	-	-	-	-

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
1691				
1692 Total Income	172,076	176,959	182,037	187,318
1693				
1694 Expenses from continuing operations				
1695 Wages	-	-	-	-
1696 Legal expenses	2,060	2,122	2,186	2,252
1697 Consultants	-	-	-	-
1698 Asbestos assessments	1,015	1,030	1,045	1,061
1699 Conferences and seminars	-	-	-	-
1700 Memberships	-	-	-	-
1701 Administration	3,333	3,383	3,434	3,486
1702 Power usage information and analysis	-	-	-	-
1703 Interest expense - new borrowings for depot upgrade	21,230	19,488	17,649	15,706
1704 Property insurance	63,060	66,213	69,524	73,000
1705 General rates	37,294	38,040	38,801	39,577
1706 Water rates	9,855	10,151	10,456	10,770
1707 Sewer rates	-	-	-	-
1708 Garbage rates	-	-	-	-
1709 Electricity and gas	115,181	120,940	126,987	133,336
1710 Security	9,196	9,334	9,474	9,616
1711 Cleaning	104,200	105,763	107,349	108,959
1712 <i>Property maintenance</i>				
1713 Mirrabooka Centre maintenance	2,030	2,060	2,091	2,122
1714 Library buildings maintenance	16,388	16,634	16,884	17,137
1715 Dog on the Tuckerbox building maintenance	34,500	35,018	35,543	36,076
1716 Museums maintenance	55,242	56,071	56,912	57,766
1717 Visitors Centre building maintenance	10,455	10,612	10,771	10,933
1718 Office buildings maintenance	5,075	5,151	5,228	5,306
1719 Depot buildings maintenance	145,664	147,849	150,067	152,318

Budget Detail

	Operational Plan	Delivery Program	Delivery Program	Delivery Program
	2018	2019	2020	2021
1720 Public halls maintenance	3,299	3,348	3,398	3,449
1721 Other buildings maintenance	64,389	65,355	66,335	67,330
1722 Building depreciation	472,467	487,586	503,189	519,291
1723 <i>Projects</i>				
1724 Remediation of the exAGL site	-	-	-	-
1725				
1726 Total Expenses	1,175,933	1,206,148	1,237,323	1,269,491
1727				
1728 Capital items				
1729 Tuckerbox roof renewal and fencing	-	-	-	-
1730 Cootamundra Arts Centre - fire alarm system installation	-	-	-	-
1731 Visitors Information Centre Roof Renewal	-	-	-	-
1732 Gundagai administration office building renewal	15,000	-	-	-
1733 Gundagai administration office security upgrade	-	-	-	-
1734 Refurbishment ex AGL office incl wiring	-	-	-	-
1735 Cootamundra Depot upgrade	-	-	-	-
1736 Subdivide and sell depot 1 (net of costs)	-	-	-	-
1737 Subdivide and sell portion of new depot site (net of costs)	(150,000)	(200,000)	(150,000)	-
1738 Gundagai Depot bathroom renovation	-	-	-	-
1739 Gundagai library building extension	-	-	-	-
1740				
1741 Total capital items	(135,000)	(200,000)	(150,000)	-
1742				
1743 <i>Loan funded portion of depot upgrade</i>	-	-	-	-
1744 <i>Reserve funded portion of depot upgrade</i>	-	-	-	-
1745				
1746 <i>Grant funded portion of depot upgrade</i>	-	-	-	-
1747 <i>Reserve funded portion of depot upgrade</i>	-	-	-	-
1748 <i>Rates and other untied funding</i>	-	-	-	-

	Operational Plan	Delivery Program	Delivery Program	Delivery Program
Budget Detail	2018	2019	2020	2021
1749				
1750 Cash reconciliation items				
1751 Depreciation	(472,467)	(487,586)	(503,189)	(519,291)
1752 Loan principle repayments - new borrowings for depot upgrade	30,862	32,604	34,443	36,386
1753				
1754 Total adjustment for non-cash items	(441,605)	(454,982)	(468,746)	(482,905)
1755				
1756 Increase / (decrease) in cash	(427,252)	(374,207)	(436,540)	(599,268)
1757 <i>Funded by new loans</i>		-	-	-
1758 <i>Funded by / (to) reserves</i>				
1759 Specific Purpose Unexpended Grants		-	-	-
1760 Incomplete Works Reserve		-	-	-
1761 Depot Consolidation (for depot upgrade)		-	-	-
1762 Depot consolidation	(50,000)	(50,000)	(50,000)	(50,000)
1763 <i>Funded by (to) general revenues</i>	477,252	424,207	486,540	649,268
1764				
1765	-	-	-	-
1766 Noxious Weeds				
1767 Income from continuing operations				
1768 Noxious weeds grant	66,016	67,336	68,683	70,057
1769 Grant - ERNWAG	2,703	2,757	2,812	2,868
1770 Pest control	824	857	891	927
1771 Fee - RIA	1,288	1,340	1,394	1,450
1772 Sundry	618	643	669	696
1773				
1774 Total Income	71,449	72,933	74,449	75,998
1775				
1776 Expenses from continuing operations				
1777 Wages	147,941	151,640	155,431	159,317

Budget Detail

	Operational Plan	Delivery Program	Delivery Program	Delivery Program
	2018	2019	2020	2021
1778 Employee leave	21,161	21,690	22,232	22,788
1779 Superannuation	15,593	15,983	16,383	16,793
1780 Workers compensation insurance	8,207	8,453	8,707	8,968
1781 Staff training	2,067	2,098	2,129	2,161
1782 Uniform, tools and PPE	-	-	-	-
1783 Legal expenses	-	-	-	-
1784 Conferences and seminars	-	-	-	-
1785 Memberships	-	-	-	-
1786 Administration	11,531	11,704	11,880	12,058
1787 Weed control contract	9,135	9,272	9,411	9,552
1788 Weed control chemical	20,420	20,726	21,037	21,353
1789 Weed control internal plant usage	40,429	41,035	41,651	42,276
1790 Plant and equipment depreciation	2,000	2,064	2,130	2,198
1791 <i>Projects</i>				
1792 GIS ID system	25,000	-	-	-
1793				
1794 Total Expenses	303,484	284,665	290,991	297,464
1795				
1796 Capital items				
1797 Quick spray unit	-	-	-	-
1798				
1799 Total capital items	-	-	-	-
1800				
1801 Cash reconciliation items				
1802 Depreciation	(2,000)	(2,064)	(2,130)	(2,198)
1803				
1804 Total adjustment for non-cash items	(2,000)	(2,064)	(2,130)	(2,198)
1805				
1806 Increase / (decrease) in cash	(230,035)	(209,668)	(214,412)	(219,268)

Budget Detail		Operational Plan	Delivery Program	Delivery Program	Delivery Program
		2018	2019	2020	2021
1807	<i>Funded by / (to) reserves</i>				
1808	Plant replacement		-	-	-
1809	<i>Funded by (to) general revenues</i>	230,035	209,668	214,412	219,268
1810					
1811		-	-	-	-
1812	Swimming Pools				
1813	Income from continuing operations				
1814	Kiosk sales	-	-	-	-
1815	Program charges	37,402	38,898	40,454	42,072
1816	Admission fees - single entry	37,402	38,898	40,454	42,072
1817	Admission fees - season pass / multi pass	16,029	16,670	17,337	18,030
1818	Private Hire	2,672	2,779	2,890	3,006
1819	Reimbursements - Other	5,356	5,570	5,793	6,025
1820	Interest Received on investment of Loan Funds	-	-	-	-
1821	Local Government Infrastructure Renewal Scheme Subsidy	37,245	31,560	25,572	19,410
1822	Grant Funding - Gym development at Gundagai Pool	-	-	-	-
1823					
1824	Total Income	136,106	134,375	132,500	130,615
1825					
1826	Expenses from continuing operations				
1827	Wages	147,460	151,147	154,926	158,799
1828	Employee leave	9,885	10,132	10,385	10,645
1829	Superannuation	14,823	15,194	15,574	15,963
1830	Workers compensation insurance	7,802	8,036	8,277	8,525
1831	Staff training	3,045	3,091	3,137	3,184
1832	Uniform, tools and PPE	1,550	1,573	1,597	1,621
1833	Pool contract	103,586	105,140	106,717	108,318
1834	Conferences and seminars	-	-	-	-
1835	Memberships	-	-	-	-

Budget Detail

	Operational Plan	Delivery Program	Delivery Program	Delivery Program
	2018	2019	2020	2021
1836 Administration	2,850	2,936	3,024	3,115
1837 Community programs and events	508	516	524	532
1838 Kiosk - cost of goods sold	-	-	-	-
1839 Interest expense	46,734	38,938	30,653	21,783
1840 Property insurance	15,991	16,791	17,631	18,513
1841 General rates	-	-	-	-
1842 Water rates	31,364	32,305	33,274	34,272
1843 Sewer rates	-	-	-	-
1844 Garbage rates	-	-	-	-
1845 Electricity and gas	73,151	76,809	80,649	84,681
1846 Security	5,166	5,243	5,322	5,402
1847 Cleaning	5,158	5,235	5,314	5,394
1848 Plant and equipment	33,237	33,736	34,242	34,756
1849 Buildings maintenance	11,105	11,272	11,441	11,613
1850 Pool maintenance and tiling	5,000	5,075	5,151	5,228
1851 Grounds maintenance	12,846	13,039	13,235	13,434
1852 Irrigation maintenance	1,820	1,847	1,875	1,903
1853 Depreciation	130,000	134,160	138,453	142,883
1854				
1855 Total Expenses	663,081	672,215	681,401	690,564
1856				
1857 Capital items				
1858 <i>Cootamundra Pool</i>				
1859 Nil	-	-	-	-
1860 <i>Gundagai Pool</i>				
1861 Tiling	-	-	-	-
1862 Other capital expenditure	-	-	-	-
1863 Gym / development at the Gundagai Pool	-	-	-	-
1864 Commercial pool cleaner	-	-	-	-

	Operational Plan	Delivery Program	Delivery Program	Delivery Program
Budget Detail	2018	2019	2020	2021
1865				
1866 Total capital items	-	-	-	-
1867				
1868 Cash reconciliation items				
1869 Loan repayments	143,870	151,666	159,951	166,121
1870 Depreciation	(130,000)	(134,160)	(138,453)	(142,883)
1871				
1872 Total adjustment for non-cash items	13,870	17,506	21,498	23,238
1873				
1874 Increase / (decrease) in cash	(540,845)	(555,346)	(570,399)	(583,187)
1875 <i>Funded by / (to) reserves</i>				
1876 Incomplete Works		-	-	-
1877 Swimming pool pump and equipment	(3,000)	(3,000)	(3,000)	(3,000)
1878 Special projects (internal loan repayment ends 2022)	(10,935)	(10,935)	(10,935)	(10,935)
1879 Developer Contributions		-	-	-
1880 <i>Funded by (to) general revenues</i>	554,780	569,281	584,334	597,122
1881				
1882	-	-	-	-
1883 Sports Stadium				
1884 Income from continuing operations				
1885 Kiosk sales	4,841	5,035	5,236	5,445
1886 Admission fees	25,750	26,780	27,851	28,965
1887 Southern Phones Grant to Basketball Association	-	-	-	-
1888				
1889 Total Income	30,591	31,815	33,087	34,410
1890				
1891 Expenses from continuing operations				
1892 Wages	54,351	55,710	57,103	58,531
1893 Employee leave	10,880	11,152	11,431	11,717

Budget Detail

	Operational Plan	Delivery Program	Delivery Program	Delivery Program
	2018	2019	2020	2021
1894 Superannuation	5,946	6,095	6,247	6,403
1895 Workers compensation insurance	3,129	3,223	3,320	3,420
1896 Staff training	-	-	-	-
1897 Uniform, tools and PPE	-	-	-	-
1898 Conferences and seminars	-	-	-	-
1899 Memberships	-	-	-	-
1900 Administration	1,343	1,363	1,383	1,404
1901 Community programs and events	-	-	-	-
1902 Kiosk - cost of goods sold	4,162	4,224	4,287	4,351
1903 Property insurance	8,606	9,036	9,488	9,962
1904 General rates	-	-	-	-
1905 Water rates	2,704	2,785	2,869	2,955
1906 Sewer rates	-	-	-	-
1907 Garbage rates	855	889	925	962
1908 Electricity and gas	4,718	4,954	5,202	5,462
1909 Security	6,303	6,398	6,494	6,591
1910 Cleaning	317	325	333	341
1911 Plant and equipment	4,133	4,195	4,258	4,322
1912 Buildings maintenance	15,560	15,793	16,030	16,270
1913 Grounds maintenance	2,243	2,277	2,311	2,346
1914 Depreciation	40,000	41,280	42,601	43,964
1915				
1916 Total Expenses	165,250	169,699	174,282	179,001
1917				
1918 Capital items				
1919 Cootamundra stadium - basketball backboards	-	-	-	-
1920				
1921 Total capital items	-	-	-	-
1922				

Budget Detail		Operational Plan	Delivery Program	Delivery Program	Delivery Program
		2018	2019	2020	2021
1923	Cash reconciliation items				
1924	Depreciation	(40,000)	(41,280)	(42,601)	(43,964)
1925					
1926	Total adjustment for non-cash items	(40,000)	(41,280)	(42,601)	(43,964)
1927					
1928	Increase / (decrease) in cash	(94,659)	(96,604)	(98,594)	(100,627)
1929	<i>Funded by / (to) reserves</i>				
1930	Nil		-	-	-
1931	<i>Funded by (to) general revenues</i>	94,659	96,604	98,594	100,627
1932					
1933		-	-	-	-
1934	Parks and Gardens				
1935	Income from continuing operations				
1936	Parks and gardens usage fees	15,914	16,551	17,213	17,902
1937	All-breeds Kennel Club contribution	-	-	-	-
1938	Rotary Peace Park contribution	-	-	-	-
1939	Donations / centenary of Anzac Memorial Garden	-	-	-	-
1940	Commonwealth Grant - Korean Marble Wall	-	-	-	-
1941					
1942	Total Income	15,914	16,551	17,213	17,902
1943					
1944	Expenses from continuing operations				
1945	Administration	1,561	1,608	1,656	1,706
1946	Community programs and events	-	-	-	-
1947	Property insurance	33,052	34,705	36,440	38,262
1948	General rates	514	524	534	545
1949	Water rates	33,111	34,104	35,127	36,181
1950	Sewer rates	-	-	-	-
1951	Garbage rates	3,070	3,193	3,321	3,454

Budget Detail

	Operational Plan	Delivery Program	Delivery Program	Delivery Program
	2018	2019	2020	2021
1952 Electricity and gas	-	-	-	-
1953 Security	1,550	1,573	1,597	1,621
1954 Plant and equipment	-	-	-	-
1955 Mowing	132,866	134,859	136,882	138,935
1956 Landscaping	219,916	223,215	226,563	229,961
1957 Irrigation system maintenance	36,650	37,200	37,758	38,324
1958 Other structures maintenance	68,724	69,755	70,801	71,863
1959 Depreciation	276,000	284,832	293,947	303,353
1960				
1961 Total Expenses	807,014	825,568	844,626	864,205
1962				
1963 Capital items				
1964 Albert Park - Interpretive signs on trees	-	-	-	-
1965 Albert Park - Seal around canteen	-	-	-	-
1966 Albert Park - Korean War commemorative stonework	-	-	-	-
1967 Carberry Park - playground equipment	-	37,500	-	-
1968				
1969 Total capital items	-	37,500	-	-
1970				
1971 Cash reconciliation items				
1972 Depreciation	(276,000)	(284,832)	(293,947)	(303,353)
1973				
1974 Total adjustment for non-cash items	(276,000)	(284,832)	(293,947)	(303,353)
1975				
1976 Increase / (decrease) in cash	(515,100)	(561,685)	(533,466)	(542,950)
1977 <i>Funded by / (to) reserves</i>				
1978 Specific Purpose Unexpended Grants & Contributions		-	-	-
1979 Special Projects		-	-	-
1980 Incomplete Works		-	-	-

Budget Detail		Operational Plan	Delivery Program	Delivery Program	Delivery Program
		2018	2019	2020	2021
1981	Town Improvement District Rate		-	-	-
1982	<i>Funded by (to) general revenues</i>	515,100	561,685	533,466	542,950
1983					
1984		-	-	-	-
1985	Sporting Grounds				
1986	Income from continuing operations				
1987	Contribution for Showground Upgrade to Buildings	-	-	-	-
1988	State Grant - Cootamundra Showground building	-	-	-	-
1989	Sporting Bodies Funding - Stan Crowe building	-	-	-	-
1990	Contribution for AFL Goal posts	-	-	-	-
1991	Contribution to Fisher Park Turf Wicket Upgrade	-	-	-	-
1992					
1993	Total Income	-	-	-	-
1994					
1995	Expenses from continuing operations				
1996	Administration	-	-	-	-
1997	Community programs and events	-	-	-	-
1998	Property insurance	-	-	-	-
1999	General rates	-	-	-	-
2000	Water rates	-	-	-	-
2001	Sewer rates	-	-	-	-
2002	Garbage rates	-	-	-	-
2003	Electricity and gas	13,802	14,492	15,217	15,978
2004	Security	-	-	-	-
2005	Plant and equipment	-	-	-	-
2006	Mowing	125,662	127,547	129,460	131,402
2007	Landscaping	-	-	-	-
2008	Irrigation system maintenance	30,014	30,464	30,921	31,385
2009	Other structures maintenance	8,828	8,960	9,094	9,230

Budget Detail

	Operational Plan	Delivery Program	Delivery Program	Delivery Program
	2018	2019	2020	2021
2010 Sportsfields preparation	33,545	34,048	34,559	35,077
2011 Depreciation	-	-	-	-
2012				
2013 Total Expenses	211,851	215,511	219,251	223,072
2014				
2015 Capital items				
2016 Irrigation Systems - Fisher & Nicholson Parks	-	-	-	-
2017 Gundagai netball courts lighting	-	-	-	-
2018 Cootamundra Showground - multipurpose venue	-	-	-	-
2019 Stan Crowe Oval - Canteen and changerooms	-	-	-	-
2020				
2021 Total capital items	-	-	-	-
2022				
2029 Cash reconciliation items				
2030 Depreciation	-	-	-	-
2031				
2032 Total adjustment for non-cash items	-	-	-	-
2033				
2034 Increase / (decrease) in cash	(211,851)	(215,511)	(219,251)	(223,072)
2035 <i>Funded by / (to) reserves</i>				
2036 Employee Leave Entitlements		-	-	-
2037 Specific Purpose Unexpended Grants & Contributions		-	-	-
2038 Incomplete Works		-	-	-
2039 <i>Funded by (to) general revenues</i>	211,851	215,511	219,251	223,072
2040				
2041	-	-	-	-
2042 Waste Collection Services				
2043 Income from continuing operations				
2044 Interest on rates debtors	2,000	2,080	2,163	2,250

Budget Detail

	Operational Plan	Delivery Program	Delivery Program	Delivery Program
	2018	2019	2020	2021
2045 Domestic waste annual charge	1,607,768	1,672,079	1,738,962	1,808,520
2046 Domestic waste (organics) annual charge	35,278	36,689	38,157	39,683
2047 Domestic waste pensioner rebates	(87,550)	(91,052)	(94,694)	(98,482)
2048 Waste collection outskirts charge	64,890	67,486	70,185	72,992
2049 Non-residential waste collection charge	206,385	214,640	223,226	232,155
2050 Pensioner subsidy	70,195	73,003	75,923	78,960
2051 Organic waste collection grant	-	-	-	-
2052 Bin sales	4,147	4,313	4,486	4,665
2053				
2054 Total Income	1,903,113	1,979,238	2,058,408	2,140,743
2055				
2056 Expenses from continuing operations				
2057 Wages	-	-	-	-
2058 Legal expenses	-	-	-	-
2059 Consultants	-	-	-	-
2060 Conferences and seminars	-	-	-	-
2061 Memberships	-	-	-	-
2062 Administration	4,859	5,005	5,155	5,310
2063 Internal allocation of overhead costs	283,627	290,718	297,986	305,436
2064 Purchase wheelie bins	12,243	12,427	12,613	12,802
2065 Waste collection wages	228,903	234,626	240,492	246,504
2066 Waste collection internal plant hire	118,310	120,085	121,886	123,714
2067 Waste collection expenses other	-	-	-	-
2068 Recycling collection wages	-	-	-	-
2069 Recycling collection internal plant hire	17,153	17,410	17,671	17,936
2070 Organics collection	47,045	47,751	48,467	49,194
2071 <i>Projects</i>				
2072 Set up organics collection in Cootamundra	-	-	-	-
2073				

Budget Detail		Operational Plan	Delivery Program	Delivery Program	Delivery Program
		2018	2019	2020	2021
2074	Total Expenses	712,140	728,022	744,270	760,896
2075					
2076	Capital items				
2077	Organics	-	-	-	-
2078					
2079	Total capital items	-	-	-	-
2080					
2081	Cash reconciliation items				
2082	Nil	-	-	-	-
2083					
2084	Total adjustment for non-cash items	-	-	-	-
2085					
2086	Increase / (decrease) in cash	1,190,973	1,251,216	1,314,138	1,379,847
2087	<i>Funded by / (to) reserves</i>				
2088	Domestic Waste Management		-	-	-
2089	Waste	(1,190,973)	(1,251,216)	(1,314,138)	(1,379,847)
2090	<i>Funded by (to) general revenues</i>	-	-	-	-
2091					
2092		-	-	-	-
2093	Landfill Operations				
2094	Income from continuing operations				
2095	REROC contribution for telehandler	-	-	-	-
2096	Domestic waste tip fees	95,990	99,830	103,823	107,976
2097	Non-domestic waste tip fees	151,966	158,045	164,367	170,942
2098	Drummuster waste	3,663	3,810	3,962	4,120
2099	Scrap metal sales	4,120	4,285	4,456	4,634
2100					
2101	Total Income	255,739	265,970	276,608	287,672
2102					

Budget Detail

	Operational Plan	Delivery Program	Delivery Program	Delivery Program
	2018	2019	2020	2021
2103 Expenses from continuing operations				
2104 Administration	-	-	-	-
2105 Interest on provision for restoration	-	-	-	-
2106 EPA Licence charge	8,266	8,390	8,516	8,644
2107 Property insurance	-	-	-	-
2108 General rates	2,674	2,727	2,782	2,838
2109 Water rates	1,676	1,726	1,778	1,831
2110 Sewer rates	-	-	-	-
2111 Electricity and gas	-	-	-	-
2112 Security	-	-	-	-
2113 Plant and equipment	-	-	-	-
2114 Landfill maintenance	102,859	104,402	105,968	107,558
2115 Depreciation	-	-	-	-
2116 Illegal Dumping Expenses	3,001	3,046	3,092	3,138
2117 Baldhill regional landfill operations	406,254	412,348	418,533	424,811
2118 Supervision contract	385,027	390,802	396,664	402,614
2119 Waste haulage contract	22,634	22,974	23,319	23,669
2120 Waste haulage internal plant hire	35,730	36,266	36,810	37,362
2121 Recycling haulage contract	29,537	29,980	30,430	30,886
2122 Recycling processing	-	-	-	-
2123 Organic waste processing	54,763	55,584	56,418	57,264
2124 Flood damage repair	-	-	-	-
2125 Depreciation	143,500	148,092	152,831	157,722
2126				
2127 Total Expenses	1,195,921	1,216,337	1,237,141	1,258,337
2128				
2129 Capital items				
2130 Upgrade recycling facility hardstand area	-	-	-	-
2131 Cootamundra tip - upgrade washbay	-	-	-	-

Budget Detail		Operational Plan	Delivery Program	Delivery Program	Delivery Program
		2018	2019	2020	2021
2132	Rehabilitation and closure of Wallendbeen tip	-	-	-	-
2133	Rehabilitation and closure of Stockinbingal tip	-	-	-	-
2134					
2135	Total capital items	-	-	-	-
2136					
2137	Cash reconciliation items				
2138	Depreciation	(143,500)	(148,092)	(152,831)	(157,722)
2139	Interest on provision for restoration	-	-	-	-
2140					
2141	Total adjustment for non-cash items	(143,500)	(148,092)	(152,831)	(157,722)
2142					
2143	Increase / (decrease) in cash	(796,682)	(802,275)	(807,702)	(812,943)
2144	<i>Funded by / (to) reserves</i>				
2145	Domestic Waste Management		-	-	-
2146	Waste	796,682	802,275	807,702	812,943
2147	<i>Funded by (to) general revenues</i>	-	-	-	-
2148					
2149		-	-	-	-
2150	Rural Transfer Stations				
2151	Income from continuing operations				
2152	Rural waste charge	77,714	80,823	84,056	87,418
2153	Capital grant for village transfer stations and tip closures	-	-	-	-
2154	Transfer station tipping fees (domestic waste)	-	-	-	-
2155	Transfer station tipping fees (non-domestic waste)	-	-	-	-
2156	Transfer station key deposit	618	643	669	696
2157					
2158	Total Income	78,332	81,466	84,725	88,114
2159					
2160	Expenses from continuing operations				

Budget Detail

	Operational Plan	Delivery Program	Delivery Program	Delivery Program
	2018	2019	2020	2021
2161 Property insurance	-	-	-	-
2162 General rates	-	-	-	-
2163 Water rates	-	-	-	-
2164 Sewer rates	-	-	-	-
2165 Electricity and gas	-	-	-	-
2166 Security	-	-	-	-
2167 Plant and equipment	-	-	-	-
2168 Transfer station maintenance	-	-	-	-
2169 Depreciation	-	-	-	-
2170 <i>Operations</i>				
2171 Supervision contract	-	-	-	-
2172 Waste collection	75,262	76,391	77,537	78,700
2173 Waste disposal	-	-	-	-
2174 Recycling collection	30,501	30,959	31,423	31,894
2175 Recycling processing	-	-	-	-
2176				
2177 Total Expenses	105,763	107,350	108,960	110,594
2178				
2179 Capital items				
2180 Wallendbeen transfer station	-	-	-	-
2181 Stockinbingal transfer station	-	-	-	-
2182				
2183 Total capital items	-	-	-	-
2184				
2185 Cash reconciliation items				
2186 Depreciation	-	-	-	-
2187				
2188 Total adjustment for non-cash items	-	-	-	-
2189				

Budget Detail		Operational Plan	Delivery Program	Delivery Program	Delivery Program
		2018	2019	2020	2021
2190	Increase / (decrease) in cash	(27,431)	(25,884)	(24,235)	(22,480)
2191	<i>Funded by / (to) reserves</i>				
2192	Domestic Waste Management		-	-	-
2193	Waste	27,431	25,884	24,235	22,480
2194	<i>Funded by (to) general revenues</i>	-	-	-	-
2195					
2196		-	-	-	-
2197	Asset Management Planning				
2198	Income from continuing operations				
2199	Nil	-	-	-	-
2200					
2201	Total Income	-	-	-	-
2202					
2203	Expenses from continuing operations				
2204	Wages	485,274	492,553	499,941	507,440
2205	Employee leave	93,486	95,823	98,219	100,674
2206	Superannuation	53,055	54,381	55,741	57,135
2207	Workers compensation insurance	27,924	28,762	29,625	30,514
2208	Staff training	10,000	10,150	10,302	10,457
2209	Uniform, tools and PPE	5,000	3,000	3,045	3,091
2210	Consultants	-	-	-	-
2211	Asset management plan development	-	-	-	-
2212	Asset condition assessment	-	-	130,000	-
2213	Conferences and seminars	-	-	-	-
2214	Memberships	-	-	-	-
2215	Administration	10,000	10,300	10,609	10,927
2216	Property insurance	-	-	-	-
2217	General rates	-	-	-	-
2218	Water rates	-	-	-	-

Budget Detail

	Operational Plan	Delivery Program	Delivery Program	Delivery Program
	2018	2019	2020	2021
2219 Sewer rates	-	-	-	-
2220 Electricity and gas	-	-	-	-
2221 Security	-	-	-	-
2222 Plant and equipment	-	-	-	-
2223 Replace traffic counters (ev. 4 years)	15,000	-	-	-
2224 Other structures maintenance	-	-	-	-
2225 Depreciation	-	-	-	-
2226				
2227 Total Expenses	699,739	694,969	837,482	720,238
2228				
2229 Capital items				
2230 Nil	-	-	-	-
2231				
2232 Total capital items	-	-	-	-
2233				
2234 Cash reconciliation items				
2235 Nil	-	-	-	-
2236				
2237 Total adjustment for non-cash items	-	-	-	-
2238				
2239 Increase / (decrease) in cash	(699,739)	(694,969)	(837,482)	(720,238)
2240 <i>Funded by / (to) reserves</i>				
2241 Asset Management	(43,333)	(43,333)	86,666	(45,300)
2242 Incomplete works	-	-	-	-
2243 <i>Funded by (to) general revenues</i>	743,072	738,302	750,816	765,538
2244				
2245	-	-	-	-
2246 Land Development				
2247 Income from continuing operations				

Budget Detail

	Operational Plan	Delivery Program	Delivery Program	Delivery Program
	2018	2019	2020	2021
2248 <i>Bartley Street Land Sales</i>				
2249 Profit on Sale of land	25,000	25,000	25,000	25,000
2250 <i>Bourke Street Land Sales</i>				
2251 Profit on Sale of land	25,000	25,000	25,000	25,000
2252				
2253 Total Income	50,000	50,000	50,000	50,000
2254				
2255 Expenses from continuing operations				
2256 <i>Bartley Street Subdivision</i>				
2257 Administration	-	-	-	-
2258 Legal expenses	5,150	5,305	5,464	5,628
2259 General rates	20,300	20,706	21,120	21,542
2260 <i>Bourke Street Subdivision</i>				
2261 Administration	19,285	19,574	19,868	20,166
2262 Legal expenses	-	-	-	-
2263 General rates	-	-	-	-
2264 Depreciation	5,000	5,160	5,325	5,495
2265				
2266 Total Expenses	49,735	50,745	51,777	52,831
2267				
2268 Capital items				
2269 Sale of land and buildings - Bartley St	(90,000)	(90,000)	(90,000)	(90,000)
2270 Bartley St subdivision	25,000	25,000	25,000	25,000
2271 Sale of land and buildings - Turners Ln	-	-	-	-
2272 Turners Ln subdivision	-	-	-	-
2273 Sale of land and buildings - Bourke St	(90,000)	(90,000)	(90,000)	(90,000)
2274				
2275 Total capital items	(155,000)	(155,000)	(155,000)	(155,000)
2276				

Budget Detail		Operational Plan	Delivery Program	Delivery Program	Delivery Program
		2018	2019	2020	2021
2277	Cash reconciliation items				
2278	Profit / Loss on sale	50,000	50,000	50,000	50,000
2279	Depreciation	(5,000)	(5,160)	(5,325)	(5,495)
2280					
2281	Total adjustment for non-cash items	45,000	44,840	44,675	44,505
2282					
2283	Increase / (decrease) in cash	110,265	109,415	108,548	107,664
2284	<i>Funded by / (to) reserves</i>				
2285	Bourke Estate		-	-	-
2286	Bourke Estate		-	-	-
2287	Plant Replacement		-	-	-
2288	Development	(115,415)	(114,720)	(114,012)	(113,292)
2289	<i>Funded by (to) general revenues</i>	5,150	5,305	5,464	5,628
2290					
2291		-	-	-	-
2292	Water Management				
2293	Income from continuing operations				
2294	Interest on investments	65,336	117,853	136,595	162,004
2295	Interest on debtors	9,041	9,312	9,591	9,879
2296	Legal costs recovery	5,305	5,517	5,738	5,968
2297	Developer contributions	4,550	4,550	7,580	7,580
2298	Tapping fees - house service connections	5,305	5,517	5,738	5,968
2299	Special meter reading	4,850	4,850	4,850	4,850
2300	Sale of water meter covers	-	-	-	-
2301	Water standpipe sales	18,218	18,765	19,328	19,908
2302					
2303	Total Income	112,605	166,364	189,420	216,157
2304					
2305	Expenses from continuing operations				

Budget Detail

	Operational Plan	Delivery Program	Delivery Program	Delivery Program	
	2018	2019	2020	2021	
2306	<i>Water and Sewer employee overheads</i>				
2307	Employee leave	91,056	93,332	95,665	98,057
2308	Superannuation	57,675	59,117	60,595	62,110
2309	Workers compensation insurance	30,355	31,266	32,204	33,170
2310	Staff training	3,045	3,091	3,137	3,184
2311	Uniform, tools and PPE	7,750	7,866	7,984	8,104
2312	Administration	20,960	21,274	21,593	21,917
2313	Employee overheads - oncosts recovered	(189,881)	(194,672)	(199,585)	(204,625)
2314	<i>Management expense</i>				
2315	Wages	-	-	-	-
2316	Legal expenses	-	-	-	-
2317	Consultants	-	-	-	-
2318	Conferences and seminars	-	-	-	-
2319	Memberships	-	-	-	-
2320	Administration	25,738	26,124	26,516	26,914
2321	Internal administration costs allocation	542,268	563,959	586,517	609,978
2322	Computer software	3,100	3,147	3,194	3,242
2323	Licences	-	-	-	-
2324	Property insurance	31,249	32,811	34,452	36,175
2325	Cleaning	5,695	5,780	5,867	5,955
2326	Plant and equipment	-	-	-	-
2327	Plant and equipment depreciation	-	-	-	-
2328	<i>Projects</i>				
2329	Best Practice consultation	-	-	-	9,000
2330	Water wise advertising and promotion	-	-	-	-
2331	Water assets revaluation	-	-	-	-
2332					
2333	Total Expenses	629,010	653,095	678,139	713,181
2334					

Budget Detail

	Operational Plan	Delivery Program	Delivery Program	Delivery Program
	2018	2019	2020	2021
2335 Capital items				
2336 GIS equipment	-	-	-	-
2337 New Public Water Standpipe at Depot	-	-	-	-
2338				
2339 Total capital items	-	-	-	-
2340				
2341 Cash reconciliation items				
2342 Revaluation decrement	-	-	-	-
2343 Change in debtors	-	-	-	-
2344				
2345 Total adjustment for non-cash items	-	-	-	-
2346				
2347 Increase / (decrease) in cash	(516,405)	(486,731)	(488,719)	(497,024)
2348 <i>Funded by / (to) reserves</i>				
2349 Cootamundra water network infrastructure	309,843	292,038	293,231	298,215
2350 Gundagai water network infrastructure	206,562	194,693	195,488	198,809
2351				
2352	-	-	-	-
2353 Cootamundra Water Network				
2354 Income from continuing operations				
2355 Annual access charge	1,183,031	1,218,522	1,255,078	1,292,730
2356 Water consumption charges	1,218,000	1,254,540	1,292,176	1,330,941
2357 Pensioner rebates	(82,000)	(84,460)	(86,994)	(89,604)
2358 Pensioner subsidy	45,100	46,453	47,847	49,282
2359				
2360 Total Income	2,364,131	2,435,055	2,508,107	2,583,349
2361				
2362 Expenses from continuing operations				
2363 <i>Mains</i>				

Budget Detail

	Operational Plan	Delivery Program	Delivery Program	Delivery Program
	2018	2019	2020	2021
2364 Mains, Service Lines & Connections maintenance	410,001	416,151	422,393	428,729
2365 Depreciation - Mains	211,900	218,681	225,679	232,901
2366 <i>Reservoirs</i>				
2367 Reservoir cleaning (every three years)	4,650	4,720	4,791	4,863
2368 Reservoir maintenance	-	-	-	-
2369 Depreciation - Other Water Infrastructure	30,000	30,960	31,951	32,973
2370 <i>Water Treatment</i>				
2371 Lab equipment and testing reagents	-	-	-	-
2372 Public water supply testing and monitoring	-	-	-	-
2373 Maintenance and operations	-	-	-	-
2374 Maintenance and renewal	-	-	-	-
2375 Energy costs	-	-	-	-
2376 Rates and charges	-	-	-	-
2377 Chemicals	-	-	-	-
2378 Depreciation - Treatment works	-	-	-	-
2379 <i>Other</i>				
2380 Water purchase - consumption charge	942,996	957,141	971,498	986,070
2381 Water purchase - access charge	425,707	432,093	438,574	445,153
2382 Water meters maintenance	-	-	-	-
2383 Other costs	-	-	-	-
2384				
2385 Total Expenses	2,025,254	2,059,746	2,094,886	2,130,689
2386				
2387 Capital items				
2388 Purchase water meters	15,090	15,573	16,071	16,585
2389 Water mains renewal (phased renewal program)	-	57,389	-	1,342,496
2390 Water mains renewal - Temora St	-	-	-	-
2391				
2392 Total capital items	15,090	72,962	16,071	1,359,081

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
2393				
2394 Cash reconciliation items				
2395 Depreciation	(241,900)	(249,641)	(257,630)	(265,874)
2396				
2397 Total adjustment for non-cash items	(241,900)	(249,641)	(257,630)	(265,874)
2398				
2399 Increase / (decrease) in cash	565,687	551,988	654,780	(640,547)
2400 <i>Funded by / (to) reserves</i>				
2401 Cootamundra water network	(565,687)	(551,988)	(654,780)	640,547
2402				
2403	-	-	-	-
2404 Gundagai Water Network				
2405 Income from continuing operations				
2406 Annual access charge	295,350	324,885	357,374	393,111
2407 Water consumption charge	772,200	849,420	934,362	1,027,798
2408 Pensioner rebates	-	-	-	-
2409 Pensioner subsidy	12,761	13,144	13,538	13,944
2410				
2411 Total Income	1,080,311	1,187,449	1,305,274	1,434,853
2412				
2413 Expenses from continuing operations				
2414 <i>Mains</i>				
2415 Mains, Service Lines & Connections maintenance	29,435	29,877	30,325	30,780
2416 Depreciation - Mains	-	-	-	-
2417 <i>Reservoirs</i>				
2418 Reservoir cleaning (every three years)	-	-	-	-
2419 Reservoir maintenance	20,909	21,223	21,541	21,864
2420 Depreciation - Other Water Infrastructure	-	-	-	-
2421 <i>Water Treatment</i>				

Budget Detail

	Operational Plan	Delivery Program	Delivery Program	Delivery Program
	2018	2019	2020	2021
2422 Lab equipment and testing reagents	-	-	-	-
2423 Public water supply testing and monitoring	-	-	-	-
2424 Maintenance and operations	185,238	188,017	190,837	193,700
2425 Maintenance and renewal	6,598	6,697	6,797	6,899
2426 Energy costs	103,000	108,150	113,558	119,236
2427 Rates and charges	15,225	15,530	15,841	16,158
2428 Chemicals	29,283	29,722	30,168	30,621
2429 Depreciation - Treatment works	275,000	283,800	292,882	302,254
2430 <i>Other</i>				
2431 Water purchase - consumption charge	-	-	-	-
2432 Water purchase - access charge	-	-	-	-
2433 Water meters maintenance	29,435	29,877	30,325	30,780
2434 Other costs	-	-	-	-
2435				
2436 Total Expenses	694,123	712,893	732,274	752,292
2437				
2438 Capital items				
2439 Purchase water meters	2,716	2,803	2,893	2,986
2440 Water reservoir renewal	15,000	-	-	76,000
2441 Water reservoir expansion	-	-	-	126,000
2442 Water mains renewal - Sheridan Street	-	-	-	-
2443 Water mains renewal (phased renewal program)	31,085	32,080	93,107	34,166
2444 Treatment Works renewal	-	-	-	-
2445 Treatment Works expansion	-	126,000	26,000	-
2446 Water reticulation renewal	-	38,000	63,000	1,107,500
2447 Pumps renewal	-	-	-	-
2448				
2449 Total capital items	48,801	198,883	185,000	1,346,652
2450				

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
2451 Cash reconciliation items				
2452 Depreciation	(275,000)	(283,800)	(292,882)	(302,254)
2453				
2454 Total adjustment for non-cash items	(275,000)	(283,800)	(292,882)	(302,254)
2455				
2456 Increase / (decrease) in cash	612,387	559,473	680,882	(361,837)
2457 <i>Funded by / (to) reserves</i>				
2458 Gundagai water network	(612,387)	(559,473)	(680,882)	361,837
2459				
2460	-	-	-	-
2461 Sewerage Management				
2462 Income from continuing operations				
2463 Interest on investments	108,009	181,726	201,816	226,413
2464 Interest on debtors	4,140	4,285	4,414	4,546
2465 Legal costs recovery	500	520	541	563
2466 Developer Contributions	7,950	7,950	13,500	13,500
2467 Sewer Connection Fees	1,545	1,607	1,671	1,738
2468 Rental income	649	675	702	730
2469 Trade waste disposal charges	-	-	-	-
2470 Energy reuse charges for schools	-	-	-	-
2471 Other User Charges (Sundry)	9,528	9,909	10,305	10,717
2472 Extra Charges	5,847	6,052	6,234	6,421
2473				
2474 Total Income	138,168	212,724	239,183	264,628
2475				
2476 Expenses from continuing operations				
2477 <i>Management expense</i>				
2478 Wages	-	-	-	-
2479 Legal expenses	-	-	-	-

Budget Detail

	Operational Plan	Delivery Program	Delivery Program	Delivery Program
	2018	2019	2020	2021
2480 Consultants	-	-	-	-
2481 Conferences and seminars	-	-	-	-
2482 Memberships	-	-	-	-
2483 Administration	18,759	19,040	19,326	19,616
2484 Internal administration costs allocation	350,359	364,373	378,948	394,106
2485 Computer software	-	-	-	-
2486 Licences	-	-	-	-
2487 Property insurance	-	-	-	-
2488 General rates	14,928	15,227	15,532	15,843
2489 Cleaning	18,918	19,202	19,490	19,782
2490 Plant and equipment	4,607	4,676	4,746	4,817
2491 Plant and equipment depreciation	-	-	-	-
2492 <i>Projects</i>				
2493 Best practice consultation	-	10,500	-	-
2494				
2495 Total Expenses	407,571	433,018	438,042	454,164
2496				
2497 Capital items				
2498 Nil	-	-	-	-
2499				
2500 Total capital items	-	-	-	-
2501				
2502 Cash reconciliation items				
2503 Depreciation	-	-	-	-
2504 Change in debtors	-	-	-	-
2505				
2506 Total adjustment for non-cash items	-	-	-	-
2507				
2508 Increase / (decrease) in cash	(269,403)	(220,294)	(198,859)	(189,536)

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
2509 <i>Funded by / (to) reserves</i>				
2510 Cootamundra sewer network infrastructure	161,642	132,177	119,316	113,722
2511 Gundagai sewer network infrastructure	107,761	88,117	79,543	75,814
2512				
2513	-	-	-	-
2514 Cootamundra Sewer Network				
2515 Income from continuing operations				
2516 Sewer Access Charges	1,314,698	1,360,712	1,401,533	1,443,579
2517 Sewer Usage Charges	336,375	348,148	358,592	369,350
2518 Pensioner rebates	(72,450)	(74,986)	(77,236)	(79,553)
2519 Pensioner subsidy	39,848	41,243	42,480	43,754
2520				
2521 Total Income	1,618,471	1,675,117	1,725,369	1,777,130
2522				
2523 Expenses from continuing operations				
2524 <i>Mains</i>				
2525 Mains maintenance	467,141	474,148	481,260	488,479
2526 Depreciation	190,000	196,080	202,355	208,830
2527 <i>Pumping Stations</i>				
2528 Operations and Maintenance	-	-	-	-
2529 Water rates	5,516	5,681	5,851	6,027
2530 Depreciation	-	-	-	-
2531 <i>Treatment</i>				
2532 Energy costs	105,932	111,229	116,790	122,630
2533 Operations and Maintenance	-	-	-	-
2534 Chemicals	-	-	-	-
2535 Rates and charges	4,719	4,813	4,909	5,007
2536 Depreciation	295,200	304,646	314,395	324,456
2537 <i>Effluent reuse system</i>				

Budget Detail

	Operational Plan	Delivery Program	Delivery Program	Delivery Program
	2018	2019	2020	2021
2538 Energy costs	12,582	13,211	13,872	14,566
2539 Building maintenance	4,396	4,462	4,529	4,597
2540 Insurance	4,426	4,647	4,879	5,123
2541 Insurance	354	372	391	411
2542 Depreciation	-	-	-	-
2543 <i>Other</i>				
2544 Grounds maintenance	34,130	34,983	35,858	36,754
2545				
2546 Total Expenses	1,124,396	1,154,272	1,185,089	1,216,880
2547				
2548 Capital items				
2549 Sewer mains phased renewals program	566,378	584,502	603,206	622,509
2550 Sewer pumping station renewal works	-	-	-	-
2551 Replace Sewer Main Hovell St behind ex AGL (Gasworks) site	-	-	-	-
2552				
2553 Total capital items	566,378	584,502	603,206	622,509
2554				
2555 Cash reconciliation items				
2556 Depreciation	(485,200)	(500,726)	(516,750)	(533,286)
2557				
2558 Total adjustment for non-cash items	(485,200)	(500,726)	(516,750)	(533,286)
2559				
2560 Increase / (decrease) in cash	412,897	437,069	453,824	471,027
2561 <i>Funded by / (to) reserves</i>				
2562 Cootamundra sewer network infrastructure	(412,897)	(437,069)	(453,824)	(471,027)
2563				
2564	-	-	-	-
2565 Gundagai Sewer Network				
2566 Income from continuing operations				

Budget Detail

	Operational Plan	Delivery Program	Delivery Program	Delivery Program
	2018	2019	2020	2021
2567 Sewer Access Charges	600,300	621,311	639,950	659,149
2568 Sewer Usage Charges	304,808	315,476	324,940	334,688
2569 Pensioner rebates	-	-	-	-
2570 Pensioner subsidy	11,489	11,891	12,248	12,615
2571				
2572 Total Income	916,597	948,678	977,138	1,006,452
2573				
2574 Expenses from continuing operations				
2575 <i>Mains</i>				
2576 Mains maintenance	38,266	38,840	39,423	40,014
2577 Depreciation	130,500	134,676	138,986	143,434
2578 <i>Pumping Stations</i>				
2579 Operations and Maintenance	39,281	39,870	40,468	41,075
2580 Water rates	-	-	-	-
2581 Depreciation	-	-	-	-
2582 <i>Treatment</i>				
2583 Energy costs	18,540	19,467	20,440	21,462
2584 Operations and Maintenance	201,376	204,397	207,463	210,575
2585 Chemicals	15,733	15,969	16,209	16,452
2586 Rates and charges	-	-	-	-
2587 Depreciation	-	-	-	-
2588 <i>Effluent reuse system</i>				
2589 Energy costs	4,120	4,326	4,542	4,769
2590 Building maintenance	2,335	2,370	2,406	2,442
2591 Insurance	-	-	-	-
2592 Insurance	-	-	-	-
2593 Depreciation	-	-	-	-
2594 <i>Other</i>				
2595 Grounds maintenance	-	-	-	-

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
2596				
2597 Total Expenses	450,151	459,915	469,937	480,223
2598				
2599 Capital items				
2600 Sewer reticulation renewal	261,400	-	261,400	-
2601 Sewer mains rehabilitation	-	65,000	-	-
2602 Sewage Pumping Station renewal works	-	-	-	-
2603 Sheriden Street mains upgrade	-	-	-	-
2604 WHS Improvements	8,500	-	9,000	-
2605 Well rehabilitation	-	-	-	-
2606 Sewerage treatment works - design and project plan	1,000,000	-	-	-
2607 Pumps renewal	-	-	-	451,100
2608				
2609 Total capital items	1,269,900	65,000	270,400	451,100
2610				
2611 Cash reconciliation items				
2612 Depreciation	(130,500)	(134,676)	(138,986)	(143,434)
2613				
2614 Total adjustment for non-cash items	(130,500)	(134,676)	(138,986)	(143,434)
2615				
2616 Increase / (decrease) in cash	(672,954)	558,439	375,787	218,563
2617 <i>Funded by / (to) reserves</i>				
2618 Gundagai sewer network infrastructure	672,954	(558,439)	(375,787)	(218,563)
2619				
2620	-	-	-	-
2621 Road Safety				
2622 Income from continuing operations				
2623 Nil	-	-	-	-
2624				

Budget Detail		Operational Plan	Delivery Program	Delivery Program	Delivery Program
		2018	2019	2020	2021
2625	Total Income	-	-	-	-
2626					
2627	Expenses from continuing operations				
2628	Road safety officer	34,995	35,520	36,053	36,594
2629					
2630	Total Expenses	34,995	35,520	36,053	36,594
2631					
2632	Capital items				
2633	Nil	-	-	-	-
2634					
2635	Total capital items	-	-	-	-
2636					
2637	Cash reconciliation items				
2638	Nil	-	-	-	-
2639					
2640	Total adjustment for non-cash items	-	-	-	-
2641					
2642	Increase / (decrease) in cash	(34,995)	(35,520)	(36,053)	(36,594)
2643	<i>Funded by / (to) reserves</i>				
2644	Nil		-	-	-
2645	<i>Funded by (to) general revenues</i>	34,995	35,520	36,053	36,594
2646					
2647		-	-	-	-
2648	Emergency Services				
2649	Income from continuing operations				
2650	Program contribution and Council m & r expense reimbursement	197,131	201,074	205,095	209,197
2651	Program contribution	41,106	41,928	42,767	43,622
2652	Hazard reduction funding	80,000	80,000	80,000	80,000
2653	Bushfire mitigation funding	-	-	-	-

Budget Detail

	Operational Plan	Delivery Program	Delivery Program	Delivery Program
	2018	2019	2020	2021
2654 Section 44 Emergency - reimbursement	-	-	-	-
2655 Contribution towards capital works	25,000	25,000	25,000	25,000
2656 Non-cash capital contribution of plant and equipment	3,500	3,500	3,500	3,500
2657 Program contribution	-	-	-	-
2658 Flood Management Grant	-	-	-	-
2659 Reimbursements Other	15,000	15,000	15,000	15,000
2660 Sundry	510	520	530	541
2661 Operational Fee	3,060	3,121	3,183	3,247
2662				
2663 Total Income	365,307	370,143	375,075	380,107
2664				
2665 Expenses from continuing operations				
2666 <i>Government levies</i>				
2667 Fire and Rescue NSW	55,927	57,046	58,757	60,520
2668 State Emergency Service	20,808	21,224	21,861	22,517
2669 Rural Fire Service	302,037	308,078	317,320	326,840
2670 <i>South West Slopes Zone M&R</i>				
2671 Zone regional costs	22,458	22,795	23,137	23,484
2672 Bushfire vehicles - fuel	150,530	158,057	165,960	174,258
2673 Bushfire vehicles - major repairs	-	-	-	-
2674 Bushfire vehicles - minor repairs	-	-	-	-
2675 Bushfire vehicles - tyres / batteries	-	-	-	-
2676 Bushfire vehicles - rego	-	-	-	-
2677 Bushfire vehicles - insurance	-	-	-	-
2678 Stations insurance	-	-	-	-
2679 Tools and equipment	-	-	-	-
2680 Station maintenance and repairs	12,180	12,363	12,548	12,736
2681 Stations Electricity and gas	-	-	-	-
2682 Water rates	-	-	-	-

Budget Detail

	Operational Plan	Delivery Program	Delivery Program	Delivery Program
	2018	2019	2020	2021
2683 Radio	-	-	-	-
2684 <i>Non-reimbursables</i>				
2685 Bushfire meeting and training	1,523	1,546	1,569	1,593
2686 Rates and charges	-	-	-	-
2687 Advertising	-	-	-	-
2688 Licences	-	-	-	-
2689 Crisis works software	8,374	8,500	8,628	8,757
2690 Riverina Highlands Building maintenance	3,032	3,077	3,123	3,170
2691 Depreciation	7,500	7,740	7,988	8,244
2692 Depreciation	66,000	68,112	70,292	72,541
2693 <i>Grants and reimbursable items</i>				
2694 Hazard reduction	50,000	50,000	50,000	50,000
2695 Bushfire mitigation works	-	-	-	-
2696 Bushfire fighting expenses	10,000	10,000	10,000	10,000
2697 Flood management plan	-	-	-	-
2698 Other Expenses	-	-	-	-
2699				
2700 Total Expenses	710,369	728,538	751,183	774,660
2701				
2702 Capital items				
2703 RFS Aviation Shed	-	-	-	-
2704 Bushfire tanker purchase	-	-	-	-
2705 Stockinbingal Fire Brigade Shed	-	-	-	-
2706 Burra Fire Brigade Shed	-	-	-	-
2707 Gobarralong Fire Brigade Shed	-	-	-	-
2708				
2709 Total capital items	-	-	-	-
2710				
2711 Cash reconciliation items				

Budget Detail		Operational Plan	Delivery Program	Delivery Program	Delivery Program
		2018	2019	2020	2021
2712	Depreciation	(73,500)	(75,852)	(78,280)	(80,785)
2713					
2714	Total adjustment for non-cash items	(73,500)	(75,852)	(78,280)	(80,785)
2715					
2716	Increase / (decrease) in cash	(271,562)	(282,543)	(297,828)	(313,768)
2717	<i>Funded by / (to) reserves</i>				
2718	Town Improvement District Rate		-	-	-
2719	Specific Purpose Unexpended Grants & Contributions		-	-	-
2720	Plant replacement		-	-	-
2721	Incomplete Works		-	-	-
2722	<i>Funded by (to) general revenues</i>	271,562	282,543	297,828	313,768
2723					
2724		-	-	-	-
2725	Gundagai Main Street Project				
2726	Income from continuing operations				
2727	Main street grant	457,750	-	-	-
2728	Local Government Infrastructure Renewal Scheme Subsidy	72,800	64,629	56,272	47,539
2729					
2730	Total Income	530,550	64,629	56,272	47,539
2731					
2732	Expenses from continuing operations				
2733	<i>Special Projects employee overheads</i>				
2734	Employee leave	14,877	-	-	-
2735	Superannuation	9,022	-	-	-
2736	Workers compensation insurance	4,748	-	-	-
2737	Staff training	-	-	-	-
2738	Uniform, tools and PPE	-	-	-	-
2739	Administration	-	-	-	-
2740	Employee overheads - oncosts recovered	(28,647)	-	-	-

Budget Detail		Operational Plan	Delivery Program	Delivery Program	Delivery Program
		2018	2019	2020	2021
2741	Interest	93,004	81,721	70,363	57,635
2742					
2743	Total Expenses	93,004	81,721	70,363	57,635
2744					
2745	Capital items				
2746	Round-a-bout	-	-	-	-
2747	Main Street	-	-	-	-
2748	Main Street - grant funded	-	-	-	-
2749	Main Street - funded through Town Improvement Fund	-	-	-	-
2750					
2751	Total capital items	-	-	-	-
2752					
2753	Cash reconciliation items				
2754	Loan repayments	275,105	286,388	297,746	310,474
2755					
2756	Total adjustment for non-cash items	275,105	286,388	297,746	310,474
2757					
2758	Increase / (decrease) in cash	162,441	(303,480)	(311,837)	(320,570)
2759	<i>Funded by / (to) reserves</i>				
2760	Town Improvement District Rate	-	-	-	-
2761	Sheridan Street Loan funds	-	-	-	-
2762	Plant replacement	-	-	-	-
2763	<i>Funded by (to) general revenues</i>	(162,441)	303,480	311,837	320,570
2764					
2765		-	-	-	-
2766	Council Amalgamation Project				
2767	Income from continuing operations				
2768	Merger Implementation Grant	-	-	-	-
2769	Statecover merger transition funding	-	-	-	-

Budget Detail

	Operational Plan	Delivery Program	Delivery Program	Delivery Program
	2018	2019	2020	2021
2770				
2771 Total Income	-	-	-	-
2772				
2773 Expenses from continuing operations				
2774 Wages	413,001	52,863	54,185	-
2775 Employee leave	63,434	9,263	9,495	-
2776 Superannuation	39,162	5,618	5,758	-
2777 Workers compensation insurance	20,611	2,957	3,046	-
2778 Staff training	-	-	-	-
2779 Uniform, tools and PPE	-	-	-	-
2780 Administration	-	-	-	-
2781 Council meetings and administration	-	-	-	-
2782 Cemeteries service	-	-	-	-
2783 Water Management Systems	-	-	-	-
2784 Financial planning	-	-	-	-
2785 Community relations	-	-	-	-
2786 Companion animals service	-	-	-	-
2787 Noxious weeds service	-	-	-	-
2788 HR systems and processes	-	-	-	-
2789 IT systems & equipment	-	-	-	-
2790 Building and development systems	-	-	-	-
2791 Customer service systems	-	-	-	-
2792 Employee costs - meetings	-	-	-	-
2793 Employee costs - materials	-	-	-	-
2794 Employee costs - internal plant hire	-	-	-	-
2795 Other amalgamation expenses	1,491,814	929,299	1,127,576	-
2796 Depreciation	-	-	-	-
2797				
2798 Total Expenses	2,028,022	1,000,000	1,200,060	-

	Operational Plan	Delivery Program	Delivery Program	Delivery Program
Budget Detail	2018	2019	2020	2021
2799				
2800 Capital items				
2801 Server and other infrastructure replacement	-	-	-	-
2802				
2803 Total capital items	-	-	-	-
2804				
2805 Cash reconciliation items				
2806 Depreciation	-	-	-	-
2807				
2808 Total adjustment for non-cash items	-	-	-	-
2809				
2810 Increase / (decrease) in cash	(2,028,022)	(1,000,000)	(1,200,060)	-
2811 <i>Funded by / (to) reserves</i>				
2812 Merger Implementation Fund	1,999,940	1,000,000	1,200,060	-
2813 <i>Funded by (to) general revenues</i>	28,082	-	-	-
2814				
2815	-	-	-	-
2816 Stronger Communities Funds				
2817 Income from continuing operations				
2818 Stronger Communities Grant - Local Projects	-	-	-	-
2819 Stronger Communities Grant - Major infrastructure	-	-	-	-
2820				
2821 Total Income	-	-	-	-
2822				
2823 Expenses from continuing operations				
2824 Community projects	-	-	-	-
2825 Depreciation	-	-	-	-
2826				
2827 Total Expenses	-	-	-	-

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
2828				
2829	Capital items			
2830	Stronger Communities Fund - Local Projects	-	-	-
2831	Stronger Communities Fund - Major infrastructure	4,000,000	4,890,763	-
2832				
2833	Total capital items	4,000,000	4,890,763	-
2834				
2835	Cash reconciliation items			
2836	Depreciation	-	-	-
2837				
2838	Total adjustment for non-cash items	-	-	-
2839				
2840	Increase / (decrease) in cash	(4,000,000)	(4,890,763)	-
2841	<i>Funded by / (to) reserves</i>			
2842	Stronger Communities Fund	4,000,000	4,890,763	-
2843	<i>Funded by (to) general revenues</i>	-	-	-
2844				
2845		-	-	-
2846				
2847				
2848				