



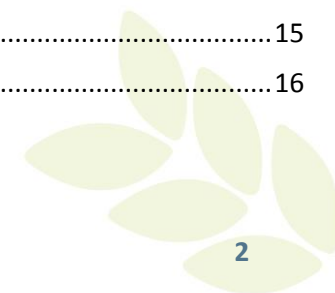
COOTAMUNDRA-
GUNDAGAI REGIONAL
COUNCIL

Draft Operational Plan 2017-18



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Version Control

Ref	Date	Date effective	Council Resolution	Description
1.0	25 Jul 2016	1 Jul 2016	03/E07/16	Adopted at extraordinary Council meeting.
1.1	24 May 2017	1 Jul 2017	-	Presented for public exhibition



Introduction

Cootamundra-Gundagai Regional Council was formed by Proclamation of the NSW Government on 12 May 2016. This is the second Operational Plan of the Council, and it has been prepared on the basis that all of the services of the two former Councils; Cootamundra Shire and Gundagai Shire, be continued.

In Local Government, we have a long history of serving the community, and we are a vital and integral part of the communities we serve. Our role is to provide community services that meet or exceed community expectations.

Council is responsible for providing a wide range of services to the community as well as to build and maintain community assets and infrastructure such as roads, footpaths and water and sewer networks, as well as to enforce various laws.

The Operational Plan outlines the activities to be undertaken by Council during the year to provide those services. This plan is broken in to three sections including:

- Budget,
- Revenue Policy and
- Fees and Charges.

Local Government Area

Cootamundra-Gundagai Regional Council encompasses an area of 3,981 square kilometres of the Riverina region in New South Wales. The population is 11,504, and it includes the towns of Cootamundra and Gundagai, as well as the villages of Adjungbilly, Coolac, Muttama, Nangus, Stockinbingal, Tumblong and Wallendbeen.

Council employs 148 people to provide services in the area, with offices and depots in the towns of Cootamundra and Gundagai.

Planning Framework

The Integrated Planning and Reporting Framework is one of the central components of local government in NSW.

The Integrated Planning and Reporting Framework recognised that most communities share similar aspirations: a safe, healthy and pleasant place to live, a sustainable environment, opportunities for social interaction, opportunities for employment and reliable infrastructure. The differences lie in how each community responds to these needs, and the resulting character of the individual towns and villages. It also recognises that all Council's plans and policies are interconnected.

This framework allows Council to draw its various plans together, to understand how they interact and to get the maximum leverage from its efforts by planning holistically for the future.





This 2017-18 Operational Plan and associated budget, revenue policy and fees and charges is based primarily on the direction provided in the Community Strategic Plans and Delivery Programs of the two former Councils.

Following the first ordinary election in September 2017, the newly elected Council will be required to prepare a new Community Strategic Plan that responds to the priorities of the community, and will develop a new Delivery Program and Resourcing Strategy.

Financial Overview

Objectives

In order to live sustainably Council has to look into the future and provide future generations with a sustainable infrastructure and environment without the burden of excessive debt. Council's Operational Plan is a one year plan - a subset of the combined long term financial plans produced by the former Cootamundra and Gundagai Shire Councils.

The objective of the Long Term Financial Plan is to ensure that Council remains financially sustainable into the future. A financially sustainable Council is one whose planned long term service and infrastructure levels and standards are met without unplanned increases in rates or disruptive cuts to services.

The objectives of the Cootamundra-Gundagai Regional Council are:

- to have a sound financial strategy that will ensure Council's financial sustainability is protected and improved;
- to accommodate asset maintenance and asset renewal and replacement activity and be fully integrated with Council's Asset Management Plans; and
- to accommodate service levels proposed in Council's Delivery Programs.

Constraints

NSW Councils are subject to rate pegging legislation, whereby the amount of revenue councils can raise from ordinary and special rates is limited by a capped percentage increase announced by Independent Pricing and Regulatory Tribunal each year.

Council is impacted by the Government's decision to freeze the rate paths of the former Cootamundra and Gundagai Shire Councils for four years. As a result, Council cannot apply for a Special Rates Variation (SRV) during that period.

Council has been heavily affected by a Federal Government decision to freeze indexation of Financial Assistance Grants for three years to 30 June 2017. This

funding represents approximately 20% of Council's annual income, and is vitally important for the provision of Council services. It is estimated that the decision has cost the Cootamundra-Gundagai community \$670,000 in lost income, annually.

With constraints placed over two major sources of income, the Council faces the necessity to increase income from other sources while finding savings to enable financial sustainability. A greater reliance on capital grants will be necessary to maintain an acceptable level of asset infrastructure.

Financial Strategy

Both of the former Cootamundra and Gundagai Shire Councils were budgeting net operating losses prior to their amalgamation. Cootamundra-Gundagai Regional Council's Long Term Financial Plan also projects net operating losses over the longer term. The 10 year budget Income Statement in this document shows budget deficits that gradually improve over the period.

Council is intent on maintaining all current levels of services for 2017-18 and beyond, and in order to achieve this, it is likely that Council will need to consider increasing its revenue to match the increasing costs of expenditure.

Council's financial strategies to meet its goals are:

- To explore all cost effective opportunities to maximise Council's revenue base.
- To ensure ratepayer's value for money by providing effective and efficient service.
- To generate revenue in an equitable manner over time and ensure that there is capacity to finance peaks in asset renewal costs and other outlays when necessary.
- To build up cash reserves over the ten year planning period to enable infrastructure renewals as projected in Council's Asset Management Plans.

Capital Works Program

The capital works program is structured to provide significant asset renewal funding to community infrastructure; primarily roads, bridges and footpaths.

The works program is developed through analysis of the state of Council's assets, with decisions targeted to reduce total expenditure over the life of the asset by renewing assets at the optimal time.

Cash Reserves

Council has a strategy to build up cash reserves in years when expenditure is lower, for use in years when expenditure is higher. Council ensures that cash reserves are used for their intended purpose by adopting a policy in regards to the use of internally restricted cash.

Borrowings

Council is not proposing to incur any additional borrowings during the 2017-18 financial year.

Merger Costs and Funds

Council has received \$5 million funding to fund the upfront merger implementation costs. Of the total \$5m funding, \$1.5m has been included for budgeted implementation expenditure in the 2017-18 financial year.

Council has also received \$10 million to fund community projects and major infrastructure renewals. Of this, Council has granted \$1.1 million to local community groups, and will allocate the remaining amount to major infrastructure projects, with a focus on asset renewal, budgeted for expenditure over the next 2 years.

Financial Summary

The 2017-18 budget presented in this report has been developed through a process of integrating the budgets of the former Councils of Cootamundra and Gundagai Shires, so that all existing services and outputs are maintained.

The budget financial statements included in this document set out the financial performance, financial position and cash flows projected for the four year planning period. In addition, this Operational Plan sets out the budget detail for every function, service and activity of Council, including planned capital and operational expenditure.

When reviewing the budgeted Income Statement, it should be noted that the Rates and Annual Charges income amount includes a temporary special rates

variation that is collected and used for capital purposes. This special rates variation is in place from 1 July 2014 to 1 July 2024. It is valued at \$423,793 in 2018 dollars, and it is used for the purpose of the Gundagai main street upgrade. On 1 July 2024, Council will be required to reduce its general income to the level it would have been without the special variation.

The operating result in the 2017-18 year is affected by significant timing differences which should be taken in to account when considering the budgeted financial results.

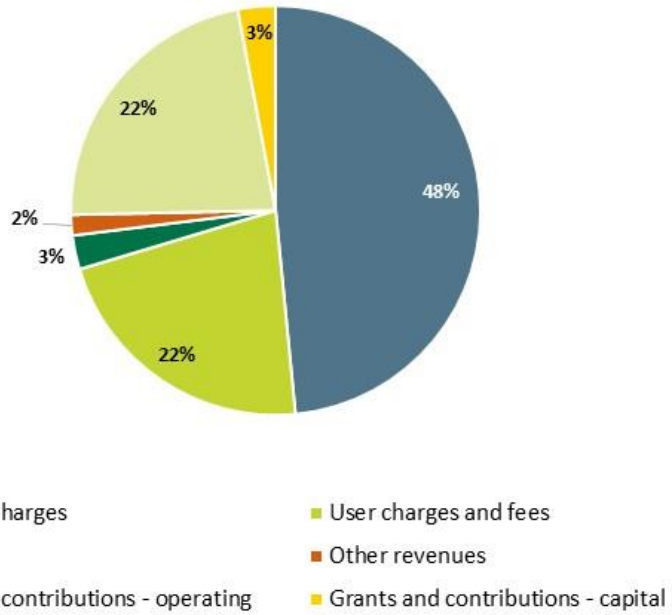
	2017-18 Budget
	\$'000
Net operating result excluding capital grants	(5,675)
<i>Adjusted for timing differences:</i>	
50% Financial Assistance Grant amount paid early	2,419
Merger implementation funds budgeted for expenditure	1,492
Adjusted net operating result excluding capital grants	(1,764)

An adjusted operating deficit of \$1.76 million is projected for 2017-18. The total capital expenditure on Council's roads, bridges and footpaths will be \$3.27 million, and additional expenditure for major infrastructure projects from the merger funding allocation.

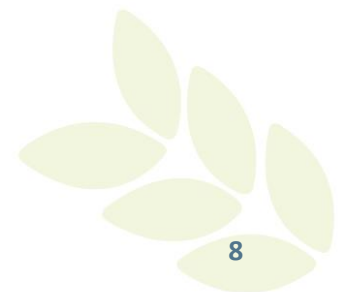
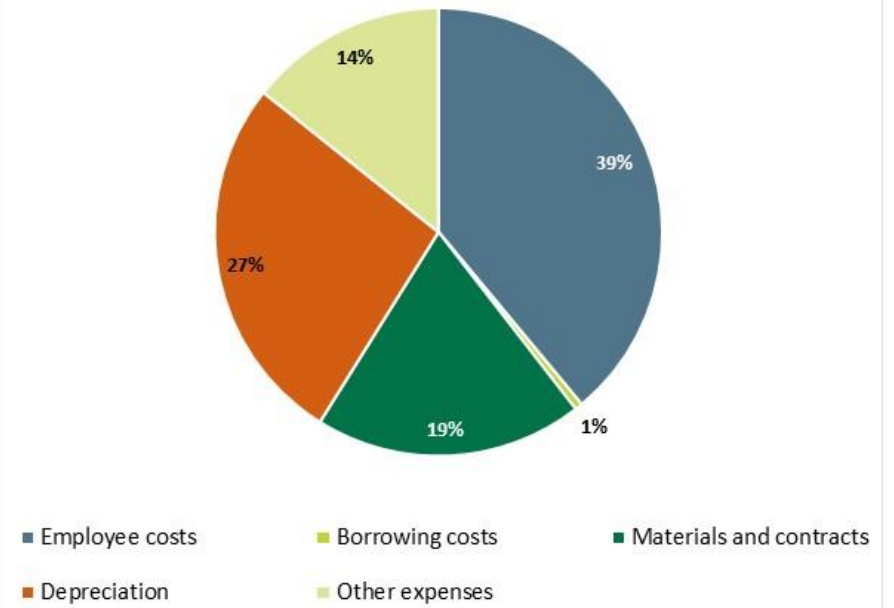
The 2017-18 budget will ensure Council continues the service delivery of the two former Councils. Future budgets will focus on continuous review of all services and capital infrastructure to ensure Council is investing its scarce resources in the most efficient and effective areas.



2017-18 Income (\$'000)



2017-18 Expenses (\$'000)



Functional Structure

The Operational Plan is aligned to Council's organisational structure, which consists of four Directorates; Development and Community Services, Corporate Services, Operations and Asset Management. The organisational structure is all the people, positions, procedures, processes, culture and technology that comprise our organisation. Council is responsible for a wide range of services that are broadly summarised into the following functional structure, displaying the four Directorates with responsibility for each service unit.



Planning Assumptions

It is impossible to be precise about forward projections for individual budget line items, and such information is not necessary for a useful forward budget. However, it is necessary to understand the assumptions used in the calculation of financial outcomes in order to identify the drivers of variations in performance between years. The Planning Assumptions report included in this document shows the specific assumptions used for the purpose of indexing.

With the exception of the Income Statement, which is projected for a 10 year period, all the budgets in this document have been projected for a 4 year time period, being Council's normal planning period.

Following the first ordinary election in September 2017, the newly elected Council will make decisions about the priorities and direction of Council activities that will affect the 10 year planning period.

Community Engagement

Council recognises that community input is vital in order for the Operational Plan to respond effectively to local needs, and ultimately in order to succeed.

Council invites feedback, comment and questions relating to this the draft plan, including the budget, rates and annual charges and fees and charges. All comment and feedback will be considered by Council before the plan is adopted at the June Council meeting.

Plan Improvement and Monitoring

As a newly merged Council, many of the practices and policies of the former Councils are being reviewed and updated. Council has commenced the process of developing its new Community Strategic Plan, from which a new Delivery Program will be formed.

The revised Resourced Strategy has a number of maturing elements that will inform future budgets. Council is undertaking a detailed analysis of the state of its infrastructure assets, and this information will significantly improve Council's capacity for long term financial planning.

One of our key challenges is to have a discussion with the community around levels of service. We need to continue to work with the community to understand what service levels are wanted, and to look at future options and associated trade-off decisions about how to direct Council's limited resources.

The Capital Works Plan is under review subject to updated Asset Management Plans. During the year the Operating Plan will be updated through the Quarterly Budget Review process, to reflect the asset renewal priorities that are identified through the Asset Management Planning process.

The Operational Plan improvement program is shown in the following table.

Task	Timeline
Prepare a new Operational Plan to support the new Delivery Program that is being developed in 2017-18.	Mar 18
Prepare a snapshot summary of Council projects and works	Dec 17
Document high level objectives and performance measures for each Service Unit within the organisational structure.	Dec 17
Document the purpose of each internally and externally restricted cash reserve and reconcile the short and long term reserve movement with budgeted activity.	Jun 17
Prepare budget financial statements for the water, sewer and general fund, in addition to the consolidated financial statements.	Jun 17



Budget Income Statement

	Operational Plan 2018 \$'000	Delivery Program 2019 \$'000	Delivery Program 2020 \$'000	Delivery Program 2021 \$'000	Long Term Financial Plan 2022 \$'000	Long Term Financial Plan 2023 \$'000	Long Term Financial Plan 2024 \$'000	Long Term Financial Plan 2025 \$'000	Long Term Financial Plan 2026 \$'000	Long Term Financial Plan 2027 \$'000
Income from continuing operations										
Rates and annual charges	12,239	12,579	12,921	13,276	13,633	14,077	14,516	14,468	14,920	15,388
User charges and fees	5,526	5,762	6,008	6,268	6,517	6,778	6,998	7,224	7,459	7,701
Interest and investment revenue	679	795	838	883	965	1,200	1,049	1,072	1,173	1,299
Other revenues	358	367	377	388	398	410	421	433	445	458
Grants and contributions - operating purposes	5,657	7,552	7,737	7,826	7,981	8,140	8,310	8,493	8,680	8,872
Grants and contributions - capital purposes	751	298	303	308	312	317	323	328	333	338
Joint venture interests	-	-	-	-	-	-	-	-	-	-
Net gain from the disposal of assets	50	50	50	50	50	-	-	-	-	-
Total Income	25,260	27,404	28,235	28,997	29,857	30,921	31,616	32,018	33,011	34,056
Expenses from continuing operations										
Employee benefits and on-costs	11,773	11,428	11,689	11,880	12,187	12,502	12,825	13,157	13,498	13,849
Borrowing costs	161	140	119	95	71	44	27	10	4	2
Materials and contracts	5,861	5,921	6,104	6,055	6,110	6,261	6,182	6,260	6,445	6,333
Depreciation and amortisation	8,104	8,364	8,631	8,907	9,192	9,486	9,789	10,102	10,425	10,759
Impairment	-	-	-	-	-	-	-	-	-	-
Other expenses	4,318	3,763	3,855	3,078	3,128	3,223	3,319	3,475	3,521	3,628
Net loss from the disposal of assets	-	-	-	-	-	-	-	-	-	-
Total Expenses	30,217	29,615	30,398	30,015	30,688	31,515	32,142	33,005	33,894	34,570
Net Operating Result	(4,957)	(2,211)	(2,163)	(1,018)	(831)	(594)	(526)	(987)	(883)	(514)
Net operating result before grants and contributions provided for capital purposes	¹ (5,709)	(2,509)	(2,465)	(1,325)	(1,144)	(912)	(849)	(1,315)	(1,216)	(853)

1. Financial Assistance Grants for 2017 / 2018 were halved, to reflect one off timing differences due to a change in how the grant is to be paid - 50% of the grant, amounting to \$2,419,000 is to be paid early, in the 2016/2017 year.

Planning Assumptions		2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
Income											
<i>A</i>	Rates income	101.50%	102.00%	102.00%	102.00%	102.00%	103.00%	103.00%	103.00%	103.00%	103.00%
<i>B</i>	Water access charge - Cootamundra	102.50%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%
<i>C</i>	Water Consumption income - Cootamundra	105.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%
<i>Ag</i>	Water access charge - Gundagai	110.00%	110.00%	110.00%	107.50%	107.50%	107.50%	103.00%	103.00%	103.00%	103.00%
<i>Ah</i>	Water Consumption income - Gundagai	110.00%	110.00%	110.00%	107.50%	107.50%	107.50%	103.00%	103.00%	103.00%	103.00%
<i>D</i>	Fees and charges	103.00%	104.00%	104.00%	104.00%	104.00%	104.00%	104.00%	104.00%	104.00%	104.00%
<i>F</i>	Grant	102.00%	102.00%	102.00%	102.00%	102.00%	102.00%	102.00%	102.00%	102.00%	102.00%
<i>I</i>	Financial Assistance Grant	103.00%	103.00%	103.00%	101.00%	102.30%	102.30%	102.30%	102.30%	102.30%	102.30%
<i>G</i>	State roads contract	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%
<i>H</i>	Sewer access charge	103.50%	103.50%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%
Expenses											
<i>M</i>	Wages	102.50%	102.50%	102.50%	102.50%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%
<i>N</i>	Legal and accounting services	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%
<i>O</i>	Insurance	106.60%	105.00%	105.00%	105.00%	105.00%	105.00%	103.00%	103.00%	103.00%	103.00%
<i>P</i>	Telecommunications, telephone and internet services	100.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%
<i>Q</i>	Printing, publishing and advertising	100.00%	103.00%	103.00%	103.00%	103.00%	103.00%	102.50%	102.50%	102.50%	102.50%
<i>R</i>	Motor vehicle parts	102.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%
<i>S</i>	Fuel	100.00%	111.10%	105.00%	105.00%	105.00%	105.00%	105.00%	105.00%	105.00%	105.00%
<i>T</i>	Light and power	103.00%	105.00%	105.00%	105.00%	105.00%	103.00%	105.00%	105.00%	105.00%	105.00%
<i>U</i>	State government levies	101.50%	102.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%
<i>V</i>	Workers compensation premium	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%
<i>W</i>	Street lighting	110.00%	105.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%	103.00%
<i>X</i>	Fixed costs	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
<i>Y</i>	All other expenses	101.50%	101.50%	101.50%	101.50%	101.50%	101.50%	101.50%	101.50%	101.50%	101.50%
<i>Z</i>	Depreciation	100.00%	103.20%	103.20%	103.20%	103.20%	103.20%	103.20%	103.20%	103.20%	103.20%
<i>Aa</i>	Construction works	100.60%	103.20%	103.20%	103.20%	103.20%	103.20%	103.20%	103.20%	103.20%	103.20%

Other rates:

	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
<i>Ab</i> Average interest rate for investments	2.00%	3.00%	3.00%	3.00%	4.00%	5.20%	4.20%	4.20%	4.20%	4.20%
<i>Ac</i> Average interest rate for new loans	5.75%	5.75%	5.75%	5.75%	5.44%	5.15%	5.15%	5.15%	5.15%	5.15%
<i>Ad</i> Superannuation guarantee rate	9.50%	9.50%	9.50%	10.00%	10.50%	11.00%	11.00%	11.00%	11.00%	11.00%
<i>Ae</i> Local government cost index	1.47%	2.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
<i>Af</i> Population growth	0.40%	0.40%	0.40%	0.40%	0.40%	0.40%	0.40%	0.40%	0.40%	0.40%

Explanation of planning assumptions

- A* Based on rate peg for 1st year, then projected increases
- B* Based on projected fee increases
- C* Based on projected fee increases
- D* Based on projected fee increases
- F* Based on projected fee increases
- I* Based on Federal government budget announcement May 2017.
- G* Based on projected fee increases
- M* Based on expected reduction in previous award increases (2.6%, 2.7% & 2.8%). No allowance for rise in salary system.
- N* Based on IPART determined Local Government Cost Index (Dec 16)
- O* Based on IPART determined Local Government Cost Index (Dec 16)
- P* Based on IPART determined Local Government Cost Index (Dec 16); negative indexes kept to minimum of 100%
- Q* Based on IPART determined Local Government Cost Index (Dec 16); negative indexes kept to minimum of 100%
- R* Based on IPART determined Local Government Cost Index (Dec 16)
- S* Based on IPART determined Local Government Cost Index (Dec 16); negative indexes kept to minimum of 100%
- T* Based on LGP group tender information.
- U* Based on projected rate peg
- V* Based on projected fee increases
- W* Based on LGP group tender information.
- X* Based on fixed costs
- Y* Based on IPART determined Local Government Cost Index (Dec 16)
- Z* Based on IPART Local Government Cost Index for construction costs. To be reviewed in accordance with asset planning.
- Aa* Based on IPART determined Local Government Cost Index (Dec 16)
- Ab* Based on average interest rates earned for the year to Feb 17.
- Ac* Based on advice received from bankers.
- Ad* Based on Federal Treasury announcements
- Ae* Actual LGCI announced by IPART for the year ended Sept 2016
- Af* Based on the population forecast prepared by forecast.id.

<http://forecast.id.com.au/riverina-cities/population-households-dwellings?WebID=170>

Capital Budget Review Statement

Capital expenditure - by class

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
Plant and equipment	1,322,500	2,375,000	1,027,000	1,555,000
Office equipment	35,000	35,525	36,058	36,599
Buildings	35,000	124,000	25,000	26,000
Land improvements	-	-	-	-
Other structures	-	37,500	-	-
Roads, bridges and footpaths	3,270,685	2,637,271	2,711,591	2,788,039
Stormwater drainage	195,000	240,000	255,000	265,000
Water supply network	63,891	271,845	201,071	2,705,733
Sewerage network	836,278	649,502	873,606	1,073,609
Other assets	30,180	31,146	76,393	33,172
Stronger Communities Infrastructure Fund	4,000,000	4,890,763	-	-
Total	9,788,534	11,292,552	5,205,719	8,483,152

Capital expenditure - by type

New	20,120	58,264	21,428	22,114
Upgrade	1,609,381	1,089,247	1,063,336	1,144,234
Renewal	8,159,033	10,145,041	4,120,955	7,316,804
Total	9,788,534	11,292,552	5,205,719	8,483,152

Capital funding

Rates and other untied funding	1,522,683	1,655,334	1,608,750	1,655,232
Capital grants and contributions	1,777,882	1,096,698	1,121,721	1,147,292
Loans	-	-	-	-
Externally restricted reserves	5,095,169	6,089,610	1,329,677	4,044,342
Internally restricted reserves	1,392,800	2,450,910	1,145,571	1,636,286
Total	9,788,534	11,292,552	5,205,719	8,483,152

Cash Reconciliation

Net operating result

Capital items

Asset renewals

Asset upgrades

New assets

Add back non-cash asset acquisitions

Cash received for Asset sales

Less Profit on sales

Add Loss on sales

Total capital items

Cash reconciliation items

Add back depreciation

Employee leave entitlements paid out

Interest on restoration provision

Loan repayments

Debtors received

Creditors paid

Non-cash income

Total adjustments

Increase / (decrease) in cash

Funded from / to

Funded by / (to) reserves

Funded by new loans

Funded by general revenues

Operational Plan	Delivery Program	Delivery Program	Delivery Program
2018	2019	2020	2021
(4,957,499)	(2,211,138)	(2,162,633)	(1,017,642)
(8,159,033)	(10,145,041)	(4,120,955)	(7,316,804)
(1,609,381)	(1,089,247)	(1,063,336)	(1,144,234)
(20,120)	(58,264)	(21,428)	(22,114)
-	-	-	-
728,000	918,000	606,000	547,500
(50,000)	(50,000)	(50,000)	(50,000)
-	-	-	-
(9,110,534)	(10,424,552)	(4,649,719)	(7,985,652)
8,104,367	8,363,527	8,630,980	8,906,989
-	-	-	-
-	-	-	-
(449,837)	(470,658)	(492,140)	(512,981)
-	-	-	-
-	-	-	-
-	-	-	-
7,654,530	7,892,869	8,138,840	8,394,008
(6,413,503)	(4,742,821)	1,326,488	(609,286)
6,722,931	4,787,808	(1,469,363)	547,126
-	-	-	-
(309,428)	(44,988)	142,874	62,160
6,413,503	4,742,821	(1,326,488)	609,286

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
6 Development and Building				
7 Income from continuing operations				
8 Section 149 certificates	34,508	34,508	34,508	34,508
9 Outstanding notice certificates	7,999	8,319	8,652	8,998
10 Construction certificates	38,625	40,170	41,777	43,448
11 Septic tank inspection fee	824	857	891	927
12 Section 68 application fees	5,150	5,356	5,570	5,793
13 Swimming pool compliance certificate	618	643	669	696
14 Sale of pool signs	-	-	-	-
15 Development application fees	108,150	112,476	116,975	121,654
16 Construction certificates - additional inspections	37,595	39,099	40,663	42,290
17 Sewer Plans and property information fees	9,785	10,176	10,583	11,006
18 Commissions	1,030	1,071	1,114	1,159
19 Section 94A contributions	60,000	60,900	61,814	62,741
20 Section 94 contributions	-	-	-	-
21 ePlanning Program Grants	-	-	-	-
22 Heritage Grant	-	-	-	-
23 Reimbursements Other	1,100	1,100	1,100	1,100
24 Infringements & Fines	500	500	500	500
25				
26 Total Income	305,884	315,175	324,816	334,820
27				
28 Expenses from continuing operations				
29 Wages	380,206	389,711	399,454	409,440
30 Employee leave	69,619	71,359	73,143	74,972
31 Superannuation	41,596	42,636	43,702	44,795
32 Workers compensation insurance	21,893	22,550	23,227	23,924
33 Staff training	13,703	13,909	14,118	14,330
34 Uniform, tools and PPE	8,000	8,120	8,242	8,366
35 Legal expenses	5,000	5,150	5,305	5,464
36 Consultants	-	-	-	-

Budget Detail

		Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
37	Conferences and seminars	102	104	106	108
38	Memberships	2,030	2,060	2,091	2,122
39	Administration	20,000	20,300	20,605	20,914
40	Inspections expense	25,000	25,375	25,756	26,142
41	Rural Addressing	305	310	315	320
42	Other expenses	-	-	-	-
43	<i>Projects</i>				
44	Heritage Listing Report	-	-	-	-
45					
46	Total Expenses	587,454	601,584	616,064	630,897
47					
48	Capital items				
49	Nil	-	-	-	-
50					
51	Total capital items	-	-	-	-
52					
53	Cash reconciliation items				
54	Nil	-	-	-	-
55					
56	Total adjustment for non-cash items	-	-	-	-
57					
58	Increase / (decrease) in cash	(281,570)	(286,409)	(291,248)	(296,077)
59	<i>Funded by / (to) reserves</i>				
60	Section 94A Developer Contributions	-	-	-	-
61	<i>Funded by (to) general revenues</i>	281,570	286,409	291,248	296,077
62					
63		-	-	-	-
64	Regulatory Services				
65	Income from continuing operations				
66	Nil	-	-	-	-
67					

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
68 Total Income	-	-	-	-
69				
70 Expenses from continuing operations				
71 Wages	108,129	110,832	113,603	116,443
72 Employee leave	32,853	33,674	34,516	35,379
73 Superannuation	17,941	18,390	18,850	19,321
74 Workers compensation insurance	9,443	9,726	10,018	10,319
75 Staff training	-	-	-	-
76 Uniform, tools and PPE	-	-	-	-
77 Legal expenses	-	-	-	-
78 Consultants	-	-	-	-
79 Conferences and seminars	-	-	-	-
80 Memberships	-	-	-	-
81 Administration	-	-	-	-
82 Inspections expense	-	-	-	-
83				
84 Total Expenses	168,366	172,622	176,987	181,462
85				
86 Capital items				
87 Nil	-	-	-	-
88				
89 Total capital items	-	-	-	-
90				
91 Cash reconciliation items				
92 Nil	-	-	-	-
93				
94 Total adjustment for non-cash items	-	-	-	-
95				
96 Increase / (decrease) in cash	(168,366)	(172,622)	(176,987)	(181,462)
97 <i>Funded by / (to) reserves</i>				
98 nil		-	-	-

Budget Detail		Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
99	<i>Funded by (to) general revenues</i>	168,366	172,622	176,987	181,462
100					
101		-	-	-	-
102	Food Safety and Public Health				
103	Income from continuing operations				
104	Food premises inspection fees	9,000	9,360	9,734	10,123
105	Infringements & Fines	500	500	500	500
106	Aboriginal Environmental Health Officer Traineeship	-	-	-	-
107					
108	Total Income	9,500	9,860	10,234	10,623
109					
110	Expenses from continuing operations				
111	Wages	55,862	57,259	58,690	60,157
112	Staff training	-	-	-	-
113	Legal expenses	-	-	-	-
114	Consultants	-	-	-	-
115	Conferences and seminars	-	-	-	-
116	Memberships	-	-	-	-
117	Administration	1,117	1,134	1,151	1,168
118	Inspections expense	-	-	-	-
119	<i>Projects</i>				
120	REROC state of the environment reporting	-	-	-	-
121	Insect control	1,573	1,597	1,621	1,645
122	Healthy Shires	102	104	106	108
123					
124	Total Expenses	58,654	60,094	61,568	63,078
125					
126	Capital items				
127	Nil	-	-	-	-
128					
129	Total capital items	-	-	-	-

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
130				
131 Cash reconciliation items				
132 Nil	-	-	-	-
133				
134 Total adjustment for non-cash items	-	-	-	-
135				
136 Increase / (decrease) in cash	(49,154)	(50,234)	(51,334)	(52,455)
137 <i>Funded by / (to) reserves</i>				
138 nil		-	-	-
139 <i>Funded by (to) general revenues</i>	49,154	50,234	51,334	52,455
140				
141	-	-	-	-
142 Cemeteries				
143 Income from continuing operations				
144 Cemetery fees	263,474	274,013	284,974	296,373
145 Cemetery fees foregone	(18,404)	(19,140)	(19,906)	(20,702)
146				
147 Total Income	245,070	254,873	265,068	275,671
148				
149 Expenses from continuing operations				
150 Administration	1,000	1,015	1,030	1,045
151 Property insurance	376	395	415	436
152 Water consumption	10,673	10,993	11,323	11,663
153 Depreciation	10,000	10,320	10,650	10,991
154 <i>Cemetery maintenance:</i>				
155 Cootamundra	133,639	135,644	137,679	139,744
156 Stockinbingal	5,210	5,288	5,367	5,448
157 Wallendbeen	5,210	5,288	5,367	5,448
158 Gundagai	51,123	51,890	52,668	53,458
159 <i>Projects</i>				
160 Cemetery mapping	5,000	5,075	5,151	-

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
161				
162 Total Expenses	222,231	225,908	229,650	228,233
163				
164 Capital items				
165 Stockinbingal and Wallendbeen Cemeteries Water Supply	-	-	-	-
166 Cootamundra Cemetery Capital Works	-	-	40,000	-
167 Gundagai Lawn Cemetery Capital Works	-	-	4,250	-
168 Gundagai North Cemetery Memorial Wall	-	-	-	-
169				
170 Total capital items	-	-	44,250	-
171				
172 Cash reconciliation items				
173 Depreciation	(10,000)	(10,320)	(10,650)	(10,991)
174				
175 Total adjustment for non-cash items	(10,000)	(10,320)	(10,650)	(10,991)
176				
177 Increase / (decrease) in cash	32,839	39,285	1,818	58,429
178 <i>Funded by / (to) reserves</i>				
179 Cemetery Reserve	-	-	-	-
180 <i>Funded by (to) general revenues</i>	(32,839)	(39,285)	(1,818)	(58,429)
181				
182	-	-	-	-
183 Animal Control				
184 Income from continuing operations				
185 Lifetime registration fees	1,000	1,000	1,000	1,000
186 Impounding fees	2,000	2,080	2,163	2,250
187 Costs recovered	500	520	541	563
188 Microchipping	500	520	541	563
189 Fines	8,851	8,851	8,851	8,851
190 Office of Local Government Grant	-	-	-	-
191				

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
192 Total Income	12,851	12,971	13,096	13,227
193				
194 Expenses from continuing operations				
195 Legal expenses	-	-	-	-
196 Consultants	-	-	-	-
197 Conferences and seminars	-	-	-	-
198 Memberships	-	-	-	-
199 Administration	-	-	-	-
200 Impounding costs	53,570	54,374	55,190	56,018
201 Patrol costs	161,661	164,086	166,547	169,045
202 <i>Projects</i>				
203 Responsible pet ownership program	-	-	-	-
204				
205 Total Expenses	215,231	218,460	221,737	225,063
206				
207 Capital items				
208 Nil	-	-	-	-
209				
210 Total capital items	-	-	-	-
211				
212 Cash reconciliation items				
213 Nil	-	-	-	-
214				
215 Total adjustment for non-cash items	-	-	-	-
216				
217 Increase / (decrease) in cash	(202,380)	(205,489)	(208,641)	(211,836)
218 <i>Funded by / (to) reserves</i>				
219 Incomplete Works		-	-	-
220 Specific Purpose Unexpended Grants & Contributions				
221 Special Projects				
222 <i>Funded by (to) general revenues</i>	202,380	205,489	208,641	211,836

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
223				
224	-	-	-	-
225	Public Toilets			
226	Income from continuing operations			
227	Nil	-	-	-
228				
229	Total Income	-	-	-
230				
231	Expenses from continuing operations			
232	Property insurance	-	-	-
233	Water rates	-	-	-
234	Electricity and gas	-	-	-
235	Cleaning	66,273	67,267	68,276
236	Depreciation	-	-	-
237	<i>Building maintenance</i>			
238	Apex Park	3,375	3,426	3,477
239	Albert Park	3,125	3,172	3,220
240	Bradman Oval	3,678	3,733	3,789
241	Country Club Oval	2,603	2,642	2,682
242	Fisher Park	6,592	6,691	6,791
243	Jubilee Park	7,862	7,980	8,100
244	Kingston Park	2,110	2,142	2,174
245	Mitchell Park	3,068	3,114	3,161
246	Cnr Murray and Bourke Streets	-	-	-
247	Nicholson Park	8,787	8,919	9,053
248	Stockinbingal Tennis Club	1,142	1,159	1,176
249	Stockinbingal Recreation Ground	3,310	3,360	3,410
250	Stockinbingal Railway Park	-	-	-
251	Wallendbeen Recreation Ground	2,445	2,482	2,519
252	Wallendoon St Toilet	16,119	16,361	16,606
253	Gundagai	50,699	51,459	52,231

Budget Detail

		Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
254	Depreciation	17,000	17,544	18,105	18,684
255					
256	Total Expenses	198,188	201,451	204,770	208,149
257					
258	Capital items				
259	Wallendbeen Rec Ground - toilets upgrade	-	100,000	-	-
260					
261	Total capital items	-	100,000	-	-
262					
263	Cash reconciliation items				
264	Depreciation	(17,000)	(17,544)	(18,105)	(18,684)
265					
266	Total adjustment for non-cash items	(17,000)	(17,544)	(18,105)	(18,684)
267					
268	Increase / (decrease) in cash	(181,188)	(283,907)	(186,665)	(189,465)
269	<i>Funded by / (to) reserves</i>				
270	Incomplete Works		-	-	-
271	<i>Funded by (to) general revenues</i>	181,188	283,907	186,665	189,465
272					
273		-	-	-	-
274	Economic Development				
275	Income from continuing operations				
276	MDB Energise Enterprise Grant	-	-	-	-
277	Dept of Industry Back to Business Week Grant	-	-	-	-
278					
279	Total Income	-	-	-	-
280					
281	Expenses from continuing operations				
282	Wages	80,467	82,479	84,541	86,655
283	Employee leave	14,517	14,880	15,252	15,633
284	Superannuation	8,803	9,023	9,249	9,480

Budget Detail

		Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
285	Workers compensation insurance	4,633	4,772	4,915	5,062
286	Staff training	4,060	4,121	4,183	4,246
287	Uniform, tools and PPE	-	-	-	-
288	Legal expenses	-	-	-	-
289	Consultants	-	-	-	-
290	Conferences and seminars	-	-	-	-
291	Foundation for Regional Development Australia Membership	2,000	2,030	2,060	2,091
292	Administration	8,120	8,242	8,366	8,491
293	<i>Projects</i>				
294	C Change activity	5,075	5,151	5,228	5,306
295	Contribution to CDC	30,778	31,240	31,709	32,185
296	Welcome to New Residents	1,000	-	1,015	-
297	Country NSW regional website	3,000	3,045	3,091	3,137
298	Economic Development Strategy	-	-	-	-
299	Back to Business Week	-	-	-	-
300					
301	Total Expenses	162,453	164,983	169,609	172,286
302					
303	Capital items				
304	Nil	-	-	-	-
305					
306	Total capital items	-	-	-	-
307					
308	Cash reconciliation items				
309	Nil	-	-	-	-
310					
311	Total adjustment for non-cash items	-	-	-	-
312					
313	Increase / (decrease) in cash	(162,453)	(164,983)	(169,609)	(172,286)
314	<i>Funded by / (to) reserves</i>				
315	Nil				

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
316 <i>Funded by (to) general revenues</i>	162,453	164,983	169,609	172,286
317				
318	-	-	-	-
319 Community Services				
320 Income from continuing operations				
321 Safer Streets Programme	-	-	-	-
322 Seniors week grant	1,500	1,530	1,561	1,592
323 Youth week grant	2,703	2,757	2,812	2,868
324 Crown Reserves Funding - Old Primary School \$ Mens Shed	-	-	-	-
325				
326 Total Income	4,203	4,287	4,373	4,460
327				
328 Expenses from continuing operations				
329 Youth week	2,703	2,744	2,785	2,827
330 Seniors week	1,500	1,523	1,546	1,569
331 Youth services	10,455	10,612	10,771	10,933
332 Rural Transaction Centre - neighbourhood centre	11,824	12,001	12,181	12,364
333 Scholarship	3,000	-	3,045	-
334 Boys club renewal works	2,030	2,060	2,091	2,122
335				
336 Total Expenses	31,512	28,940	32,419	29,815
337				
338 Capital items				
339 Building renewal - Old Primary School and Mens Shed	-	-	-	-
340				
341 Total capital items	-	-	-	-
342				
343 Cash reconciliation items				
344 Nil	-	-	-	-
345				
346 Total adjustment for non-cash items	-	-	-	-

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
347				
348 Increase / (decrease) in cash	(27,309)	(24,653)	(28,046)	(25,355)
349 <i>Funded by / (to) reserves</i>				
350 Property	-	-	-	-
351 Specific Purpose Unexpended Grants & Contributions	-	-	-	-
352 <i>Funded by (to) general revenues</i>	27,309	24,653	28,046	25,355
353				
354	-	-	-	-
355 Libraries				
356 Income from continuing operations				
357 State Library subsidy	58,523	59,693	60,887	62,105
358 Broadband for Seniors Grant (Fed Dept of Social Services)	360	360	360	360
359 Hire of library meeting room	5,150	5,356	5,570	5,793
360 Fees and charges	9,650	10,036	10,437	10,854
361				
362 Total Income	73,683	75,445	77,254	79,112
363				
364 Expenses from continuing operations				
365 Wages	262,067	268,619	275,334	282,217
366 Employee leave	45,443	46,579	47,743	48,937
367 Superannuation	28,451	29,162	29,891	30,638
368 Workers compensation insurance	14,974	15,423	15,886	16,363
369 Staff training	4,618	4,687	4,757	4,828
370 Uniform, tools and PPE	-	-	-	-
371 Legal expenses	-	-	-	-
372 Consultants	-	-	-	-
373 Conferences and seminars	-	-	-	-
374 Riverina Regional Library membership	189,662	192,507	195,395	198,326
375 Administration	12,224	12,407	12,593	12,782
376 Computer / IT costs	24,788	25,160	25,537	25,920
377 Library resources	7,359	7,469	7,581	7,695

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
378 Community programs and events	3,248	3,297	3,346	3,396
379 <i>Projects</i>				
380 State Library merger assistance funding	-	-	-	-
381 Library local priority project	11,069	11,290	11,516	11,746
382 Library local priority project - Audio books	-	-	-	-
383 Library local priority project - DVDs	-	-	-	-
384 Library local priority project - Large print books	-	-	-	-
385 Library local priority project - Baby bounce resources	-	-	-	-
386 Library local priority project - Youth area	-	-	-	-
387 Library local priority project - Non-fiction collection	-	-	-	-
388 Library local priority project - Display shelving / unit	-	-	-	-
389 Library local priority project - Disability equipment	-	-	-	-
390 Seniors Internet Kiosk and Training	2,170	2,170	2,170	2,170
391				
392 Total Expenses	606,073	618,770	631,749	645,018
393				
394 Capital items				
395 Nil	-	-	-	-
396				
397 Total capital items	-	-	-	-
398				
399 Cash reconciliation items				
400 Nil	-	-	-	-
401				
402 Total adjustment for non-cash items	-	-	-	-
403				
404 Increase / (decrease) in cash	(532,390)	(543,325)	(554,495)	(565,906)
405 <i>Funded by / (to) reserves</i>				
406 Specific Purpose Unexpended Grants & Contributions				
407 Incomplete Works Reserve		-	-	-
408 <i>Funded by (to) general revenues</i>	532,390	543,325	554,495	565,906

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
409				
410	-	-	-	-
411 Tourism				
412 Income from continuing operations				
413 Tourism brochures advertising	-	-	-	-
414				
415 Total Income	-	-	-	-
416				
417 Expenses from continuing operations				
418 Wages	52,622	53,938	55,286	56,668
419 Employee leave	10,542	10,806	11,076	11,353
420 Superannuation	5,757	5,901	6,049	6,200
421 Workers compensation insurance	3,030	3,121	3,215	3,311
422 Staff training	-	-	-	-
423 Uniform, tools and PPE	-	-	-	-
424 Legal expenses	-	-	-	-
425 Consultants	-	-	-	-
426 Conferences and seminars	-	-	-	-
427 Riverina Regional Tourism membership	11,886	12,064	12,245	12,429
428 Administration	-	-	-	-
429 <i>Destination marketing</i>				
430 Tourism promotion campaigns	28,000	28,840	29,705	30,596
431 <i>Regional tourism promotions</i>				
432 MyAppVenture Project	-	-	-	-
433 Riverina Regional Tourism agritourism project	4,000	4,000	4,000	4,000
434 Destination - NSW	7,300	7,300	7,300	7,300
435 TASTE Riverina Festival	3,000	3,045	3,091	3,137
436 RRT product development promotion	5,000	5,075	5,151	5,228
437 RV camping areas	-	-	-	-
438 <i>Visitor information</i>				
439 Tourism websites	5,000	5,075	5,151	5,228

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
440 Interpretive signage	2,538	2,576	2,615	2,654
441 Directional signage	2,538	2,576	2,615	2,654
442 Rail Trail Development Study	-	-	-	-
443 Tourism brochures	3,000	3,090	3,183	3,278
444				
445 Total Expenses	144,213	147,407	150,682	154,036
446				
447 Capital items				
448 Tourism Signage	-	-	-	-
449 Village entry signs	-	-	-	-
450				
451 Total capital items	-	-	-	-
452				
453 Cash reconciliation items				
454 Nil	-	-	-	-
455				
456 Total adjustment for non-cash items	-	-	-	-
457				
458 Increase / (decrease) in cash	(144,213)	(147,407)	(150,682)	(154,036)
459 <i>Funded by / (to) reserves</i>				
460 Employee Leave Entitlements	-	-	-	-
461 <i>Funded by (to) general revenues</i>	144,213	147,407	150,682	154,036
462				
463	-	-	-	-
464 Museums and Art				
465 Income from continuing operations				
466 Bradman's Birthplace souvenir sales	9,500	9,880	10,275	10,686
467 Bradman's Birthplace donations	-	-	-	-
468 Bradman's Birthplace admission Fees	11,330	11,783	12,254	12,744
469 Heritage Centre donations	2,000	2,000	2,000	2,000
470 Musum fees	1,288	1,340	1,394	1,450

Budget Detail

		Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
471	CMA Grant/ Other (Audio)	500	500	500	500
472	Old G'gai Gaol - contrib	-	-	-	-
473	Old G'gai Gaol - grant	-	-	-	-
474	Old G'gai Gaol - grant M Plan	-	-	-	-
475					
476	Total Income	24,618	25,503	26,423	27,380
477					
478	Expenses from continuing operations				
479	Wages	-	-	-	-
480	Staff training	-	-	-	-
481	Uniform, tools and PPE	-	-	-	-
482	Legal expenses	-	-	-	-
483	Consultants	-	-	-	-
484	Conferences and seminars	-	-	-	-
485	Eastern Riverina Arts membership	6,350	6,445	6,542	6,640
486	Contribution to The Arts Centre, Cootamundra	12,500	-	-	-
487	Administration	-	-	-	-
488	Other expenditure	-	-	-	-
489	<i>Projects</i>				
490	Gaol masterplan	-	-	-	-
491	Gaol project repairs	-	-	-	-
492	Gaol project publicity	-	-	-	-
493	Heritage centre operation	6,987	7,092	7,198	7,306
494	Bradman's birthplace museum operation	29,680	30,125	30,577	31,036
495					
496	Total Expenses	55,517	43,662	44,317	44,982
497					
498	Capital items				
499	Gundagai Gaol - Moonlite interpretive display	-	-	-	-
500					
501	Total capital items	-	-	-	-

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
502				
503 Cash reconciliation items				
504 Nil	-	-	-	-
505				
506 Total adjustment for non-cash items	-	-	-	-
507				
508 Increase / (decrease) in cash	(30,899)	(18,159)	(17,894)	(17,602)
509 <i>Funded by / (to) reserves</i>				
510 Heritage Centre		-	-	-
511 Bradman's Birthplace		-	-	-
512 <i>Funded by (to) general revenues</i>	30,899	18,159	17,894	17,602
513				
514	-	-	-	-
515 Visitor Information Centres				
516 Income from continuing operations				
517 Masterpiece	12,669	13,176	13,703	14,251
518 Souvenirs / Kiosk	46,350	48,204	50,132	52,137
519 Commission	10,815	11,248	11,698	12,166
520 Other	618	643	669	696
521				
522 Total Income	70,452	73,271	76,202	79,250
523				
524 Expenses from continuing operations				
525 Wages	114,944	117,818	120,763	123,782
526 Employee leave	17,463	17,900	18,348	18,807
527 Superannuation	12,253	12,559	12,873	13,195
528 Workers compensation insurance	6,449	6,642	6,841	7,046
529 Staff training	2,842	2,885	2,928	2,972
530 Uniform, tools and PPE	-	-	-	-
531 Legal expenses	-	-	-	-
532 Consultants	-	-	-	-

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
533 Conferences and seminars	-	-	-	-
534 Cootamundra visitors centre contract	5,000	5,100	5,202	5,306
535 Administration	44,991	45,666	46,351	47,046
536 Computer / IT costs	-	-	-	-
537 Community programs and events	-	-	-	-
538 <i>Cost of goods sold</i>				
539 Souvenirs/Kiosk	26,136	26,528	26,926	27,330
540				
541 Total Expenses	230,078	235,098	240,232	245,484
542				
543 Capital items				
544 Heritage Centre Visitors Information Fitout	-	-	-	-
545				
546 Total capital items	-	-	-	-
547				
548 Cash reconciliation items				
549 Nil	-	-	-	-
550				
551 Total adjustment for non-cash items	-	-	-	-
552				
553 Increase / (decrease) in cash	(159,626)	(161,827)	(164,030)	(166,234)
554 <i>Funded by / (to) reserves</i>				
555 Nil				
556 <i>Funded by (to) general revenues</i>	159,626	161,827	164,030	166,234
557				
558	-	-	-	-
559 Civic Leadership				
560 Income from continuing operations				
561 Sundry reimbursements	-	-	-	-
562				
563 Total Income	-	-	-	-

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
564				
565 Expenses from continuing operations				
566 Mayoral allowance	19,990	25,881	26,528	27,191
567 Councillor fees	82,436	106,733	109,401	112,136
568 IAG and LRC fees	38,567	-	-	-
569 Councillor travel, sustenance and accomodation	8,000	8,120	8,242	8,366
570 Civic receptions and functions	500	508	516	524
571 Councillors training	13,500	5,000	5,075	14,500
572 Uniform, tools and PPE	9,000	-	-	9,000
573 Legal expenses	-	-	-	-
574 Consultants	-	-	-	-
575 Conferences and seminars	6,500	6,598	6,697	6,797
576 Murrumbidgee Medicare Local Membership	200	203	206	209
577 Administration	1,000	1,015	1,030	1,045
578 <i>Projects</i>				
579 Local government elections	49,494	-	-	52,500
580				
581 Total Expenses	229,187	154,058	157,695	232,268
582				
583 Capital items				
584 Council Chambers - new Microphones	-	-	-	-
585				
586 Total capital items	-	-	-	-
587				
588 Cash reconciliation items				
589 Nil	-	-	-	-
590				
591 Total adjustment for non-cash items	-	-	-	-
592				
593 Increase / (decrease) in cash	(229,187)	(154,058)	(157,695)	(232,268)
594 <i>Funded by / (to) reserves</i>				

Budget Detail		Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
595	Election	-	(17,500)	(17,500)	35,000
596	<i>Funded by (to) general revenues</i>	229,187	171,558	175,195	197,268
597					
598		-	-	-	-
599	Community Donations and Events				
600	Income from continuing operations				
601	Sundry In Gundy	567	590	614	639
602	Sale of Gallipolli Rose Garden books	-	-	-	-
603					
604	Total Income	567	590	614	639
605					
606	Expenses from continuing operations				
607	<i>Community Events</i>				
608	Cootamundra Beach Volleyball	3,045	3,091	3,137	3,184
609	Melbourne Cup Tour	-	-	-	-
610	Wattle Time Promotion	723	734	745	756
611	Riverfest	1,675	1,700	1,726	1,752
612	Australia day celebrations	5,786	5,873	5,961	6,050
613	Clean up Australia day	1,015	1,030	1,045	1,061
614	Kangaroo March	-	-	-	-
615	Carpe Diem Tour - 50:50	254	258	262	266
616	Plaza Night	660	670	680	690
617	Tree Day	305	310	315	320
618	Sundry in Gundy	2,639	2,679	2,719	2,760
619	Snake Gully Cup	811	823	835	848
620	Cootamundra book parade	-	-	-	-
621	Donations to Community Events	8,932	9,066	9,202	9,340
622	<i>Community Donations</i>				
623	Donations to Schools & Preschools	5,227	5,305	5,385	5,466
624	Mens Shed donation	406	412	418	424
625	Christmas lights	406	412	418	424

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
626 Preschool building depreciation	5,600	5,600	5,600	5,600
627 Other community donations	10,000	10,150	10,302	10,457
628 Donation to Gundagai Panthers (soccer equipment)	14,063	-	-	-
629 Bluett Award Celebrations	-	-	-	-
630 Donation to Snowy Hydro Southcare Helicopter	5,000	5,000	5,000	5,000
631 <i>Projects</i>				
632 The Gallipoli Rose Garden Books (cost of goods sold)	-	-	-	-
633				
634 Total Expenses	66,547	53,113	53,750	54,398
635				
636 Capital items				
637 Nil	-	-	-	-
638				
639 Total capital items	-	-	-	-
640				
641 Cash reconciliation items				
642 Depreciation	(5,600)	(5,600)	(5,600)	(5,600)
643				
644 Total adjustment for non-cash items	(5,600)	(5,600)	(5,600)	(5,600)
645				
646 Increase / (decrease) in cash	(60,380)	(46,923)	(47,536)	(48,159)
647 <i>Funded by / (to) reserves</i>				
648 Nil	-	-	-	-
649 <i>Funded by (to) general revenues</i>	60,380	46,923	47,536	48,159
650				
651	-	-	-	-
652 Corporate Management				
653 Income from continuing operations				
654 Nil	-	-	-	-
655				
656 Total Income	-	-	-	-

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
657				
658 Expenses from continuing operations				
659 Wages	552,266	566,073	580,225	594,731
660 Employee leave	104,030	106,631	109,297	112,029
661 Superannuation	60,420	61,931	63,479	65,066
662 Workers compensation insurance	31,800	32,754	33,737	34,749
663 Staff training	5,000	5,075	5,151	5,228
664 Uniform, tools and PPE	-	-	-	-
665 Legal expenses	-	-	-	-
666 Internal audit	-	30,000	30,900	31,827
667 Conferences and seminars	10,000	10,150	10,302	10,457
668 Local Government NSW membership	26,479	26,876	27,279	27,688
669 REROC / JO membership	30,000	30,450	30,907	31,371
670 Other memberships	-	-	-	-
671 Administration	152,702	154,993	157,318	159,678
672 <i>Projects</i>				
673 Fit for the future	-	-	-	-
674				
675 Total Expenses	972,697	1,024,933	1,048,595	1,072,824
676				
677 Capital items				
678 Nil	-	-	-	-
679				
680 Total capital items	-	-	-	-
681				
682 Cash reconciliation items				
683 Nil	-	-	-	-
684				
685 Total adjustment for non-cash items	-	-	-	-
686				
687 Increase / (decrease) in cash	(972,697)	(1,024,933)	(1,048,595)	(1,072,824)

Budget Detail		Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
688	<i>Funded by / (to) reserves</i>				
689	Nil		-	-	-
690	<i>Funded by (to) general revenues</i>	972,697	1,024,933	1,048,595	1,072,824
691					
692		-	-	-	-
693	Risk Management				
694	Income from continuing operations				
695	Statewide liability scheme Risk Management Incentive Bonus	54,772	55,867	56,984	58,124
696	Statecover WH&S Incentive Scheme Payment	18,933	19,312	19,698	20,092
697	Workers comp insurance reimbursements	-	-	-	-
698					
699	Total Income	73,705	75,179	76,682	78,216
700					
701	Expenses from continuing operations				
702	Wages	120,542	123,556	126,645	129,811
703	Employee leave	21,746	22,290	22,847	23,418
704	Superannuation	13,188	13,518	13,856	14,202
705	Workers compensation insurance	6,941	7,149	7,363	7,584
706	Workers compensation expenses	4,060	4,121	4,183	4,246
707	Staff training	7,105	7,212	7,320	7,430
708	Uniform, tools and PPE	-	-	-	-
709	Legal expenses	-	-	-	-
710	Consultants	-	-	-	-
711	Conferences and seminars	-	-	-	-
712	Memberships	-	-	-	-
713	Administration	10,000	10,150	10,302	10,457
714	<i>Staff welfare program</i>				
715	Random drug testing	7,613	7,727	7,843	7,961
716	Risk management improvement program	40,093	40,694	41,304	41,924
717	<i>Insurance</i>				
718	Members accident	2,050	2,153	2,261	2,374

Budget Detail

		Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
719	Journey injury	2,182	2,291	2,406	2,526
720	Fidelity guarantee	-	-	-	-
721	Equipment	-	-	-	-
722	Public liability	259,185	272,144	285,751	300,039
723	Councillors and officers	69,190	72,650	76,283	80,097
724	IT liability - Crime Insurance	6,667	7,000	7,350	7,718
725	Claims processing fees	-	-	-	-
726	Insurance excess payments	6,496	6,593	6,692	6,792
727	<i>Projects</i>				
728	Work, health and safety costs	65,366	66,346	67,341	68,351
729					
730	Total Expenses	642,424	665,594	689,747	714,930
731					
732	Capital items				
733	Cage and lifting equipment on the Rangers vehicle	-	-	-	-
734					
735	Total capital items	-	-	-	-
736					
737	Cash reconciliation items				
738	Nil	-	-	-	-
739					
740	Total adjustment for non-cash items	-	-	-	-
741					
742	Increase / (decrease) in cash	(568,719)	(590,415)	(613,065)	(636,714)
743	<i>Funded by / (to) reserves</i>				
744	Incomplete Works		-	-	-
745	<i>Funded by (to) general revenues</i>	568,719	590,415	613,065	636,714
746					
747		-	-	-	-
748	Human Resource Management				
749	Income from continuing operations				

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
750 Training subsidies	-	-	-	-
751 Sundry reimbursements	-	-	-	-
752				
753 Total Income	-	-	-	-
754				
755 Expenses from continuing operations				
756 Wages	257,807	264,252	270,858	277,629
757 Employee leave	46,510	47,673	48,865	50,087
758 Superannuation	28,205	28,910	29,633	30,374
759 Workers compensation insurance	14,845	15,290	15,749	16,221
760 Fringe benefits tax	97,850	100,786	103,810	106,924
761 Staff training	70,000	71,050	72,116	73,198
762 Uniform, tools and PPE	-	-	-	-
763 Legal expenses	-	-	-	-
764 GM performance review	4,060	4,121	4,183	4,246
765 Conferences and seminars	-	-	-	-
766 Memberships	-	-	-	-
767 Administration	10,000	10,150	10,302	10,457
768 HR Advance subscription	5,000	5,075	5,151	5,228
769 Ecomp subscription	5,000	5,075	5,151	5,228
770 Inspections expense	-	-	-	-
771 Consultative committee	6,000	6,090	6,181	6,274
772 Union meetings	-	-	-	-
773 Recruitment	13,195	13,393	13,594	13,798
774 Staff reward program	3,000	3,045	3,091	3,137
775 Rental assistance	-	-	-	-
776 <i>Staff welfare program</i>				
777 Employee assistance program	5,000	5,075	5,151	5,228
778 Staff functions	1,523	1,546	1,569	1,593
779				
780 Total Expenses	567,995	581,531	595,404	609,622

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
781				
782 Capital items				
783 Nil	-	-	-	-
784				
785 Total capital items	-	-	-	-
786				
787 Cash reconciliation items				
788 Nil	-	-	-	-
789				
790 Total adjustment for non-cash items	-	-	-	-
791				
792 Increase / (decrease) in cash	(567,995)	(581,531)	(595,404)	(609,622)
793 <i>Funded by / (to) reserves</i>				
794 Incomplete Works		-	-	-
795 <i>Funded by (to) general revenues</i>	567,995	581,531	595,404	609,622
796				
797	-	-	-	-
798 Information Technology				
799 Income from continuing operations				
800 Private internet sales	-	-	-	-
801				
802 Total Income	-	-	-	-
803				
804 Expenses from continuing operations				
805 Wages	-	-	-	-
806 Staff training	9,450	9,592	9,736	9,882
807 Uniform, tools and PPE	-	-	-	-
808 Legal expenses	-	-	-	-
809 Managed services	108,024	109,644	111,289	112,958
810 Equipment lease	31,936	32,415	32,901	33,395
811 Conferences and seminars	-	-	-	-

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
812 Memberships	-	-	-	-
813 Administration	10,455	10,612	10,771	10,933
814 Computer hardware	133,980	135,990	138,030	140,100
815 Computer software	180,067	182,768	185,510	188,293
816 Website maintenance	1,015	1,030	1,045	1,061
817 Depreciation - office equipment	126,500	130,548	134,726	139,037
818				
819 Total Expenses	601,427	612,599	624,008	635,659
820				
821 Capital items				
822 IT Infrastructure replacement	35,000	35,525	36,058	36,599
823				
824 Total capital items	35,000	35,525	36,058	36,599
825				
826 Cash reconciliation items				
827 Depreciation	(126,500)	(130,548)	(134,726)	(139,037)
828				
829 Total adjustment for non-cash items	(126,500)	(130,548)	(134,726)	(139,037)
830				
831 Increase / (decrease) in cash	(509,927)	(517,576)	(525,340)	(533,221)
832 <i>Funded by / (to) reserves</i>				
833 Office Equipment		-	-	-
834 Incomplete Works		-	-	-
835 <i>Funded by (to) general revenues</i>	509,927	517,576	525,340	533,221
836				
837	-	-	-	-
838 Customer Service				
839 Income from continuing operations				
840 GIPA requests	309	321	334	347
841 General fees and charges	5,665	5,892	6,128	6,373
842 Sundry fees and charges	5,665	5,892	6,128	6,373

Budget Detail

		Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
843	Sundry	103	107	111	115
844					
845	Total Income	11,742	12,212	12,701	13,208
846					
847	Expenses from continuing operations				
848	Wages	197,239	176,225	181,952	188,775
849	Employee leave	36,511	37,424	38,360	39,319
850	Superannuation	21,579	22,118	22,671	23,238
851	Workers compensation insurance	11,357	11,641	11,932	12,230
852	Staff training	1,015	1,030	1,045	1,061
853	Uniform, tools and PPE	-	-	-	-
854	Administration	5,000	5,075	5,151	5,228
855	Legal expenses	-	-	-	-
856	Consultants	-	-	-	-
857	Conferences and seminars	-	-	-	-
858	Memberships	-	-	-	-
859					
860	Total Expenses	272,701	253,513	261,111	269,851
861					
862	Capital items				
863	Nil	-	-	-	-
864					
865	Total capital items	-	-	-	-
866					
867	Cash reconciliation items				
868	Nil	-	-	-	-
869					
870	Total adjustment for non-cash items	-	-	-	-
871					
872	Increase / (decrease) in cash	(260,959)	(241,301)	(248,410)	(256,643)
873	<i>Funded by / (to) reserves</i>				

Budget Detail		Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
874	Nil		-	-	-
875	<i>Funded by (to) general revenues</i>	260,959	241,301	248,410	256,643
876					
877		-	-	-	-
878	Communications and Engagement				
879	Income from continuing operations				
880	Nil	-	-	-	-
881					
882	Total Income	-	-	-	-
883					
884	Expenses from continuing operations				
885	Wages	54,727	56,095	57,497	58,934
886	Employee leave	10,964	11,238	11,519	11,807
887	Superannuation	5,987	6,137	6,290	6,447
888	Workers compensation insurance	3,151	3,246	3,343	3,443
889	Staff training	-	-	-	-
890	Uniform, tools and PPE	-	-	-	-
891	Legal expenses	-	-	-	-
892	Consultants	-	-	-	-
893	Conferences and seminars	-	-	-	-
894	Memberships	-	-	-	-
895	Administration	5,000	5,075	5,151	5,228
896	Advertising	19,118	19,405	19,696	19,991
897	<i>Projects</i>				
898	Community engagement plan	-	-	-	-
899					
900	Total Expenses	98,947	101,196	103,496	105,850
901					
902	Capital items				
903	Nil	-	-	-	-
904					

Budget Detail		Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
905	Total capital items	-	-	-	-
906					
907	Cash reconciliation items				
908	Nil	-	-	-	-
909					
910	Total adjustment for non-cash items	-	-	-	-
911					
912	Increase / (decrease) in cash	(98,947)	(101,196)	(103,496)	(105,850)
913	<i>Funded by / (to) reserves</i>				
914	Nil		-	-	-
915	<i>Funded by (to) general revenues</i>	98,947	101,196	103,496	105,850
916					
917		-	-	-	-
918	Financial Management				
919	Income from continuing operations				
920	Bank charges recovery	2,421	2,494	2,569	2,646
921	Commission - SEWOLG	-	-	-	-
922	Legals on rates debtors	11,124	11,458	11,802	12,156
923	Section 603 certificates	28,020	28,020	28,020	28,020
924					
925	Total Income	41,565	41,972	42,391	42,822
926					
927	Expenses from continuing operations				
928	Wages	385,372	365,006	374,131	383,484
929	Employee leave	71,670	73,462	75,299	77,181
930	Superannuation	42,161	43,215	44,295	45,402
931	Workers compensation insurance	22,190	22,856	23,542	24,248
932	Staff training	5,000	5,075	5,151	5,228
933	Uniform, tools and PPE	3,151	3,198	3,246	3,295
934	Legal expenses	-	-	-	-
935	Debt collection expenses	13,905	14,322	14,752	15,195

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
936 Bad debts expense	-	-	-	-
937 Valuer General land valuation fees	55,000	56,100	57,783	59,516
938 External audit services	57,000	58,710	60,471	62,285
939 Accounting consultant	15,000	15,225	15,453	15,685
940 Financial statement templates	4,893	5,039	5,190	5,346
941 Fees and charges templates	5,000	5,150	5,305	5,464
942 Conferences and seminars	-	-	-	-
943 Memberships	-	-	-	-
944 Land and property information	1,035	1,051	1,067	1,083
945 Service of rates notices	-	-	-	-
946 Agency fees - Stock and Wallendbeen	-	-	-	-
947 Bank charges	32,414	33,386	34,388	35,420
948 Contra expense account - internal rates and charges	(119,231)	(121,615)	(124,049)	(126,530)
949 Contra expense account - water consumption charge	(107,595)	(110,821)	(114,147)	(117,572)
950				
951				
952 Total Expenses	486,965	469,359	481,877	494,730
953				
954 Capital items				
955 Nil	-	-	-	-
956				
957 Total capital items	-	-	-	-
958				
959 Cash reconciliation items				
960 Reduction in receivables	-	-	-	-
961 Repaid principal from internal loan from sewer fund	-	-	-	-
962				
963 Total adjustment for non-cash items	-	-	-	-
964				
965 Increase / (decrease) in cash	(445,400)	(427,387)	(439,486)	(451,908)
966 <i>Funded by / (to) reserves</i>				

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
967 Incomplete Works		-	-	-
968 Specific Purpose Unexpended Grants & Contributions		-	-	-
969 Section 94A Developer Contributions		-	-	-
970 Special Projects (Internal Sewer loan ends 2015)		-	-	-
971 <i>Funded by (to) general revenues</i>	445,400	427,387	439,486	451,908
972				
973	-	-	-	-
974 General Purpose Income				
975 Income from continuing operations				
976 Financial Assistance Grant	2,419,096	4,983,338	5,132,838	5,184,166
977 Interest on investments	462,455	462,455	462,455	462,455
978 General Rates	7,015,987	7,156,307	7,299,433	7,445,422
979 Contra income account - internal rates and annual charges	(119,231)	(121,615)	(124,049)	(126,530)
980 Pensioner rebates	(172,550)	(176,001)	(179,521)	(183,111)
981 Pensioner subsidy	143,623	146,495	149,425	152,414
982 Interest on rates debtors	9,034	9,215	9,399	9,587
983 Southern Phone Dividend	30,000	30,000	30,000	30,000
984				
985 Total Income	9,788,414	12,490,194	12,779,980	12,974,403
986				
987 Expenses from continuing operations				
988 Nil	-	-	-	-
989				
990 Total Expenses	-	-	-	-
991				
992 Capital items				
993 Nil	-	-	-	-
994				
995 Total capital items	-	-	-	-
996				
997 Cash reconciliation items				

Budget Detail

		Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
998	Nil	-	-	-	-
999					
1000	Total adjustment for non-cash items	-	-	-	-
1001					
1002	Increase / (decrease) in cash	9,788,414	12,490,194	12,779,980	12,974,403
1003	<i>Funded by / (to) reserves</i>				
1004	Town Improvement District Rate		-	-	-
1005	Financial Assistance Grant	2,419,096	-	-	-
1006	Plant Replacement		-	-	-
1007	<i>Funded by (to) general revenues</i>	(12,207,510)	(12,490,194)	(12,779,980)	(12,974,403)
1008					
1009		-	-	-	-
1010	Procurement and Stores				
1011	Income from continuing operations				
1012	LGP Rebate	-	-	-	-
1013	Sale of old material	2,250	2,250	2,250	2,250
1014					
1015	Total Income	2,250	2,250	2,250	2,250
1016					
1017	Expenses from continuing operations				
1018	Wages	149,792	104,192	106,797	109,467
1019	Employee leave	29,861	30,608	31,373	32,157
1020	Superannuation	16,377	16,786	17,206	17,636
1021	Workers compensation insurance	8,620	8,879	9,145	9,419
1022	Staff training	5,000	1,500	1,523	1,546
1023	Uniform, tools and PPE	2,000	500	508	516
1024	Legal expenses	-	-	-	-
1025	Consultants	-	-	-	-
1026	Conferences and seminars	-	-	-	-
1027	Memberships	1,117	1,134	1,151	1,168
1028	Administration	7,508	7,621	7,735	7,851

Budget Detail

		Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
1029	Stocktake adjustment	-	-	-	-
1030					
1031	Total Expenses	220,275	171,220	175,438	179,760
1032					
1033	Capital items				
1034	Nil	-	-	-	-
1035					
1036	Total capital items	-	-	-	-
1037					
1038	Cash reconciliation items				
1039	Nil	-	-	-	-
1040					
1041	Total adjustment for non-cash items	-	-	-	-
1042					
1043	Increase / (decrease) in cash	(218,025)	(168,970)	(173,188)	(177,510)
1044	<i>Funded by / (to) reserves</i>				
1045	Nil	-	-	-	-
1046	<i>Funded by (to) general revenues</i>	218,025	168,970	173,188	177,510
1047					
1048		-	-	-	-
1049	Caravan Parks				
1050	Income from continuing operations				
1051	Lease	59,830	62,223	64,712	67,300
1052					
1053	Total Income	59,830	62,223	64,712	67,300
1054					
1055	Expenses from continuing operations				
1056	Buildings maintenance	20,706	21,017	21,332	21,652
1057	Tools and equipment	-	-	-	-
1058	Grounds maintenance	2,030	2,060	2,091	2,122
1059	Depreciation	31,500	32,508	33,548	34,622

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
1060 Caravanning Promotions	914	928	942	956
1061				
1062 Total Expenses	55,150	56,513	57,913	59,352
1063				
1064 Capital items				
1065 Caravan Park infrastructure / drainage renewal works	20,000	24,000	25,000	26,000
1066				
1067 Total capital items	20,000	24,000	25,000	26,000
1068				
1069 Cash reconciliation items				
1070 Depreciation	(31,500)	(32,508)	(33,548)	(34,622)
1071				
1072 Total adjustment for non-cash items	(31,500)	(32,508)	(33,548)	(34,622)
1073				
1074 Increase / (decrease) in cash	16,180	14,218	15,347	16,570
1075 <i>Funded by / (to) reserves</i>				
1076 Caravan Park		-	-	-
1077 <i>Funded by (to) general revenues</i>	(16,180)	(14,218)	(15,347)	(16,570)
1078				
1079	-	-	-	-
1080 Internal Allocation of Overhead Costs				
1081 Income from continuing operations				
1082 Contra income account - internal water consumption charge	(107,595)	(110,821)	(114,147)	(117,572)
1083				
1084 Total Income	(107,595)	(110,821)	(114,147)	(117,572)
1085				
1086 Expenses from continuing operations				
1087 <i>Property Management employee overheads</i>				
1088 Employee leave	16,864	17,286	17,718	18,161
1089 Superannuation	10,396	10,656	10,922	11,195
1090 Workers compensation insurance	5,472	5,636	5,805	5,979

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
1091 Staff training	10,000	10,150	10,302	10,457
1092 Uniform, tools and PPE	12,231	12,414	12,600	12,789
1093 Administration	-	-	-	-
1094 Employee overheads - oncosts recovered	(54,963)	(56,142)	(57,347)	(58,581)
1095 <i>Civil Works employee overheads</i>				
1096 Employee leave	404,560	414,674	425,041	435,667
1097 Superannuation	263,268	269,850	276,596	283,511
1098 Workers compensation insurance	138,562	142,719	147,001	151,411
1099 Staff training	50,000	50,750	51,511	52,284
1100 Uniform, tools and PPE	41,615	42,239	42,873	43,516
1101 Administration	26,649	27,049	27,455	27,867
1102 Employee overheads - oncosts recovered	(924,654)	(947,281)	(970,477)	(994,256)
1103 <i>Operations Management employee overheads</i>				
1104 Employee overheads - oncosts recovered	-	-	-	-
1105 <i>Parks and Gardens employee overheads</i>				
1106 Employee leave	102,318	104,876	107,498	110,185
1107 Superannuation	72,975	74,799	76,669	78,586
1108 Workers compensation insurance	38,408	39,560	40,747	41,969
1109 Staff training	30,000	30,450	30,907	31,371
1110 Uniform, tools and PPE	-	-	-	-
1111 Administration	-	-	-	-
1112 Employee overheads - oncosts recovered	(243,701)	(249,685)	(255,821)	(262,111)
1113 <i>Waste Management employee overheads</i>				
1114 Employee leave	37,187	38,117	39,070	40,047
1115 Superannuation	2,233	2,289	2,346	2,405
1116 Workers compensation insurance	11,758	12,111	12,474	12,848
1117 Training	10,000	10,150	10,302	10,457
1118 Uniform, tools and PPE	-	-	-	-
1119 Administration	-	-	-	-
1120 Employee overheads - oncosts recovered	(61,178)	(62,667)	(64,192)	(65,757)
1121 <i>Regulatory Services employee overheads</i>				

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
1122 Employee leave	25,356	25,990	26,640	27,306
1123 Superannuation	16,176	16,580	16,995	17,420
1124 Workers compensation insurance	8,514	8,769	9,032	9,303
1125 Staff training	10,000	10,150	10,302	10,457
1126 Uniform, tools and PPE	-	-	-	-
1127 Administration	-	-	-	-
1128 Employee overheads - oncosts recovered	(60,046)	(61,489)	(62,969)	(64,486)
1129 <i>Internal Allocation of overhead costs</i>				
1130 Internal Allocation of overhead costs	(1,351,644)	(1,398,570)	(1,447,195)	(1,497,581)
1131				
1132 Total Expenses	(1,351,644)	(1,398,570)	(1,447,195)	(1,497,581)
1133				
1134 Capital items				
1135 Nil	-	-	-	-
1136				
1137 Total capital items	-	-	-	-
1138				
1139 Cash reconciliation items				
1140 Long service leave accrual	-	-	-	-
1141 Leave entitlements contribution	-	-	-	-
1142 Repayment of employee leave entitlements	-	-	-	-
1143				
1144 Total adjustment for non-cash items	-	-	-	-
1145				
1146 Increase / (decrease) in cash	1,244,049	1,287,749	1,333,048	1,380,009
1147 <i>Funded by / (to) reserves</i>				
1148 Employee Leave Entitlements		-	-	-
1149 Local Works		-	-	-
1150 Salaries				
1151 <i>Funded by (to) general revenues</i>	(1,244,049)	(1,287,749)	(1,333,048)	(1,380,009)
1152				

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
1153	-	-	-	-
1154 Operations Management				
1155 Income from continuing operations				
1156 Nil	-	-	-	-
1157				
1158 Total Income	-	-	-	-
1159				
1160 Expenses from continuing operations				
1161 Wages	624,909	640,532	656,545	672,959
1162 Employee leave	117,726	120,669	123,686	126,778
1163 Superannuation	68,269	69,976	71,725	73,518
1164 Workers compensation insurance	35,931	37,009	38,119	39,263
1165 Staff training	-	-	-	-
1166 Uniform, tools and PPE	2,639	2,679	2,719	2,760
1167 Engineering instruments	4,060	4,121	4,183	4,246
1168 Legal expenses	-	-	-	-
1169 Consultants	-	-	-	-
1170 Conferences and seminars	-	-	-	-
1171 South East Weight of Loads Group membership	22,330	22,665	23,005	23,350
1172 Softwoods Working Group membership	3,248	3,297	3,346	3,396
1173 Roads & Transport Directorate	2,538	2,576	2,615	2,654
1174 Administration	-	-	-	-
1175 <i>Depots</i>				
1176 Furniture	12,916	13,110	13,307	13,507
1177 Plant and equipment	18,144	18,416	18,692	18,972
1178 Plant and equipment depreciation	6,000	6,192	6,390	6,594
1179				
1180 Total Expenses	918,710	941,242	964,332	987,997
1181				
1182 Capital items				
1183 Nil	-	-	-	-

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
1184				
1185 Total capital items	-	-	-	-
1186				
1187 Cash reconciliation items				
1188 Depreciation	(6,000)	(6,192)	(6,390)	(6,594)
1189				
1190 Total adjustment for non-cash items	(6,000)	(6,192)	(6,390)	(6,594)
1191				
1192 Increase / (decrease) in cash	(912,710)	(935,050)	(957,942)	(981,403)
1193 <i>Funded by / (to) reserves</i>				
1194 Specific Purpose Unexpended Grants & Contributions		-	-	-
1195 Incomplete Works		-	-	-
1196 Plant replacement		-	-	-
1197 <i>Funded by (to) general revenues</i>	912,710	935,050	957,942	981,403
1198				
1199	-	-	-	-
1200 Aerodrome				
1201 Income from continuing operations				
1202 Rents and fees	7,210	7,498	7,798	8,110
1203 Refuelling income	3,090	3,214	3,343	3,477
1204				
1205 Total Income	10,300	10,712	11,141	11,587
1206				
1207 Expenses from continuing operations				
1208 Wages	792	812	832	853
1209 Administration	104	106	108	110
1210 Property insurance	1,664	1,747	1,834	1,926
1211 General rates	15,922	16,240	16,565	16,896
1212 Water rates	-	-	-	-
1213 Electricity and gas	2,097	2,202	2,312	2,428
1214 Security	3,963	4,022	4,082	4,143

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
1215 Cleaning	-	-	-	-
1216 Building maintenance	11,427	11,598	11,772	11,949
1217 Grounds maintenance	28,130	28,552	28,980	29,415
1218 Lighting maintenance	2,067	2,098	2,129	2,161
1219 Airstrip and apron marker maintenance	2,583	2,622	2,661	2,701
1220 Plant and equipment	4,674	4,744	4,815	4,887
1221 Building depreciation	87,000	89,784	92,657	95,622
1222				
1223 Total Expenses	160,423	164,527	168,747	173,091
1224				
1225 Capital items				
1226 Airport - Resurface runway	-	-	-	-
1227				
1228 Total capital items	-	-	-	-
1229				
1230 Cash reconciliation items				
1231 Depreciation	(87,000)	(89,784)	(92,657)	(95,622)
1232				
1233 Total adjustment for non-cash items	(87,000)	(89,784)	(92,657)	(95,622)
1234				
1235 Increase / (decrease) in cash	(63,123)	(64,031)	(64,949)	(65,882)
1236 <i>Funded by / (to) reserves</i>				
1237 Special projects (internal loan repayment ends 2024)		-	-	-
1238 Incomplete Works Reserve		-	-	-
1239 Aerodrome Bitumen Resurfacing		-	-	-
1240 <i>Funded by (to) general revenues</i>	63,123	64,031	64,949	65,882
1241				
1242	-	-	-	-
1243 Saleyards				
1244 Income from continuing operations				
1245 Saleyards dues and rents	262,586	273,089	284,013	295,374

Budget Detail

		Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
1246	Truckwash fees	10,000	10,400	10,816	11,249
1247					
1248	Total Income	272,586	283,489	294,829	306,623
1249					
1250	Expenses from continuing operations				
1251	Wages	49,752	50,996	52,271	53,578
1252	Employee leave	8,858	9,079	9,306	9,539
1253	Superannuation	5,434	5,570	5,709	5,852
1254	Workers compensation insurance	2,860	2,946	3,034	3,125
1255	Staff training	-	-	-	-
1256	Uniform, tools and PPE	1,033	1,048	1,064	1,080
1257	Legal expenses	-	-	-	-
1258	Consultants	-	-	-	-
1259	Conferences and seminars	2,067	2,098	2,129	2,161
1260	Memberships	1,033	1,048	1,064	1,080
1261	Administration	5,093	5,169	5,247	5,326
1262	Computer software	5,166	5,243	5,322	5,402
1263	Licences	12,399	12,585	12,774	12,966
1264	Property insurance	2,431	2,553	2,681	2,815
1265	General rates	1,159	1,182	1,206	1,230
1266	Water rates	8,111	8,354	8,605	8,863
1267	Electricity and gas	3,670	3,854	4,047	4,249
1268	Security	-	-	-	-
1269	Cleaning	-	-	-	-
1270	Building maintenance	5,075	5,151	5,228	5,306
1271	Yards maintenance	22,732	23,073	23,419	23,770
1272	Furniture	-	-	-	-
1273	Plant and equipment	43,392	44,043	44,704	45,375
1274	Depreciation	91,000	93,912	96,917	100,018
1275	Plant and equipment depreciation	-	-	-	-
1276	Internal allocation of overhead costs	25,428	26,064	26,716	27,384

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
1277				
1278 Total Expenses	296,693	303,968	311,443	319,119
1279				
1280 Capital items				
1281 Cootamundra Saleyards Dividing Fences & Gates	-	-	-	-
1282 Cootamundra Saleyards - Upgrade Concrete Walkways	-	-	-	-
1283				
1284 Total capital items	-	-	-	-
1285				
1286 Cash reconciliation items				
1287 Depreciation	(91,000)	(93,912)	(96,917)	(100,018)
1288				
1289 Total adjustment for non-cash items	(91,000)	(93,912)	(96,917)	(100,018)
1290				
1291 Increase / (decrease) in cash	66,893	73,433	80,303	87,522
1292 <i>Funded by / (to) reserves</i>				
1293 Saleyards		-	-	-
1294 Saleyards		-	-	-
1295 Employee Leave Entitlements		-	-	-
1296 <i>Funded by (to) general revenues</i>	(66,893)	(73,433)	(80,303)	(87,522)
1297				
1298	-	-	-	-
1299 State Roads				
1300 Income from continuing operations				
1301 Road maintenance council contract	437,441	450,564	464,081	478,003
1302 Roads and Maritime works orders	101,396	104,438	107,571	110,798
1303 Roads and Maritime works orders - heavy patching	308,159	317,404	326,926	336,734
1304 Roads and Maritime works orders - resurfacing	555,726	572,398	589,570	607,257
1305				
1306 Total Income	1,402,722	1,444,804	1,488,148	1,532,792
1307				

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
1308 Expenses from continuing operations				
1309 78 -Engineering cost ,Maintenance and inspections	118,723	123,153	127,737	132,481
1310 84 -Engineering cost ,Maintenance and inspections	145,000	149,350	153,831	158,446
1311 Roads and Maritime works orders	101,396	104,438	107,571	110,798
1312 Heavy patching	308,159	317,404	326,926	336,734
1313 Resurfacing	555,726	572,398	589,570	607,257
1314 Internal allocation of overhead costs	173,718	178,061	182,513	187,076
1315				
1316 Total Expenses	1,402,722	1,444,804	1,488,148	1,532,792
1317				
1318 Capital items				
1319 Nil	-	-	-	-
1320				
1321 Total capital items	-	-	-	-
1322				
1323 Cash reconciliation items				
1324 Nil	-	-	-	-
1325				
1326 Total adjustment for non-cash items	-	-	-	-
1327				
1328 Increase / (decrease) in cash	-	-	-	-
1329 <i>Funded by / (to) reserves</i>				
1330 Nil	-	-	-	-
1331 <i>Funded by (to) general revenues</i>	-	-	-	-
1332				
1333	-	-	-	-
1334 Regional Roads				
1335 Income from continuing operations				
1336 Regional roads block grant	856,000	873,120	890,582	908,394
1337 Regional Roads Repair Program	146,424	149,352	152,339	155,386
1338				

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
1339 Total Income	1,002,424	1,022,472	1,042,921	1,063,780
1340				
1341 Expenses from continuing operations				
1342 Depreciation of regional roads infrastructure	252,000	260,064	268,386	276,974
1343 Stockinbingal Road MR235 maintenance	109,975	111,625	113,299	114,998
1344 Coolac to Cootamundra MR87 maintenance	143,569	145,723	147,909	150,128
1345 Adelong Rd MR280 maintenance	-	-	-	-
1346 Wee Jasper Rd MR287 maintenance	-	-	-	-
1347 Nangus Rd MR243 maintenance	355,199	360,527	365,935	371,424
1348				
1349 Total Expenses	860,743	877,939	895,529	913,524
1350				
1351 Capital items				
1352 Regional roads repair program	292,848	298,704	304,678	310,772
1353 Turners Lane upgrade	-	-	-	-
1354 MR87 Blackspot - delineation Signs / Old Gund to Brawlin	-	-	-	-
1355 Regional roads - flood restoration works (Mar 12 storm damage)	-	-	-	-
1356 Resealing	100,833	105,893	111,100	116,458
1357 Flood damage repair works	-	-	-	-
1358				
1359 Total capital items	393,681	404,597	415,778	427,230
1360				
1361 Cash reconciliation items				
1362 Depreciation	(252,000)	(260,064)	(268,386)	(276,974)
1363				
1364 Total adjustment for non-cash items	(252,000)	(260,064)	(268,386)	(276,974)
1365				
1366 Increase / (decrease) in cash	-	-	-	-
1367 <i>Funded by / (to) reserves</i>				
1368 Nil		-	-	-
1369 <i>Funded by (to) general revenues</i>	-	-	-	-

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
1370				
1371	-	-	-	-
1372 Local Rural Roads				
1373 Income from continuing operations				
1374 Contribution to road maintenance - Incitec	2,400	2,400	2,400	2,400
1375 Grant - Federal Heavy Vehicle Safety and Productivity Program	-	-	-	-
1376 Storm Damage Repair Funding	-	-	-	-
1377 Capital Contribution (Royalty)	10,200	10,404	10,612	10,824
1378 Roads to recovery program	1,129,201	432,001	440,641	449,454
1379 Developers contribution	20,300	20,605	20,914	21,228
1380				
1381 Total Income	1,162,101	465,410	474,567	483,906
1382				
1383 Expenses from continuing operations				
1384 Sealed rural roads maintenance	649,358	659,098	668,984	679,019
1385 Unsealed rural roads maintenance	543,228	551,376	559,647	568,042
1386 Timber bridge maintenance	57,043	57,899	58,767	59,649
1387 Concrete bridge maintenance	-	-	-	-
1388 Coolac Road bypass maintenance	25,000	25,000	25,000	25,000
1389 Depreciation of local unsealed roads	185,000	190,920	197,029	203,334
1390 Depreciation of local sealed roads	2,936,000	3,029,952	3,126,910	3,226,971
1391				
1392 Total Expenses	4,395,629	4,514,245	4,636,337	4,762,015
1393				
1394 Capital items				
1395 <i>Rural Sealed Roads</i>				
1396 Bitumen shire roads - resealing	753,192	777,294	802,167	827,836
1397 Bitumen shire roads - Pavement reconstruction	241,440	249,166	257,139	265,367
1398 Bitumen shire roads - Upgrade of culverts and causeways	30,180	31,146	32,143	33,172
1399 Roads to recovery projects	1,129,201	432,001	440,641	449,454
1400 Flood damage repair	-	-	-	-

Budget Detail		Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
1401	Gundagai Rd/Cowcumbra St Intersection - Fixing Country Roads	-	-	-	-
1402	Suttons Lane Upgrade	-	-	-	-
1403	<i>Rural Unsealed Roads</i>				
1404	Gravel roads - Gravel resheeting	160,960	166,111	171,427	176,913
1405	Gravel roads - Storm Damage repair works	-	-	-	-
1406	R2R - Gravel Roads Resheeting	-	-	-	-
1407					
1408	Total capital items	2,314,973	1,655,718	1,703,517	1,752,742
1409					
1410	Cash reconciliation items				
1411	Depreciation	(3,121,000)	(3,220,872)	(3,323,939)	(3,430,305)
1412					
1413	Total adjustment for non-cash items	(3,121,000)	(3,220,872)	(3,323,939)	(3,430,305)
1414					
1415	Increase / (decrease) in cash	(2,427,501)	(2,483,681)	(2,541,348)	(2,600,546)
1416	<i>Funded by / (to) reserves</i>				
1417	Coolac Bypass		-	-	-
1418	Incomplete Works		-	-	-
1419	Special Projects		-	-	-
1420	Specific Purpose Unexpended Grants & Contributions		-	-	-
1421	Section 94 Developer Contributions		-	-	-
1422	Local Works		-	-	-
1423	<i>Funded by (to) general revenues</i>	2,427,501	2,483,681	2,541,348	2,600,546
1424					
1425		-	-	-	-
1426	Town and Village Streets				
1427	Income from continuing operations				
1428	Gundagai Town Improvement Rate	271,228	276,653	282,186	287,830
1429	Pedestrian Infrastructure Safety grant	-	-	-	-
1430	Bicycle facilities grant	-	-	-	-
1431	Roads to recovery program	255,000	260,100	265,302	270,608

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
1432 Roads and Maritime street lighting subsidy	42,000	42,000	42,000	42,000
1433 Layback and driveway fees	5,330	5,543	5,765	5,996
1434 Extra grant works	-	-	-	-
1435 Footpath licence fees	-	-	-	-
1436				
1437 Total Income	573,558	584,296	595,253	606,434
1438				
1439 Expenses from continuing operations				
1440 Property insurance	381	387	393	399
1441 General rates	6,496	6,626	6,759	6,894
1442 Water rates	908	935	963	992
1443 Street lighting - energy costs	123,992	125,852	127,740	129,656
1444 Street cleaning	-	-	-	-
1445 Street furniture maintenance	2,270	2,304	2,339	2,374
1446 Street trees	181,518	184,241	187,005	189,810
1447 Footpath maintenance	67,650	68,665	69,695	70,740
1448 Town streets maintenance	455,528	462,361	469,296	476,335
1449 Village streets maintenance	40,762	41,373	41,994	42,624
1450 Depreciation	760,000	784,320	809,418	835,319
1451 <i>Gundagai Town Improvement District</i>				
1452 Gundagai township TV translator tower	4,385	4,451	4,518	4,586
1453 Internal administration costs allocation	-	-	-	-
1454 Property insurance	-	-	-	-
1455 General rates	-	-	-	-
1456 Water rates	-	-	-	-
1457 Street lighting - energy costs	79,678	80,873	82,086	83,317
1458 Street cleaning	54,353	55,168	55,996	56,836
1459 Street furniture maintenance	30,927	31,391	31,862	32,340
1460 Street trees	-	-	-	-
1461 Footpath maintenance	5,227	5,305	5,385	5,466
1462 Town streets maintenance	154,376	156,692	159,042	161,428

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
1463 Depreciation	-	-	-	-
1464				
1465 Total Expenses	1,968,451	2,010,944	2,054,491	2,099,116
1466				
1467 Capital items				
1468 <i>Town and Village Streets Renewal</i>				
1469 Village streets - resealing	20,120	20,764	21,428	22,114
1470 Town streets - resealing	100,600	103,819	107,141	110,570
1471 Town streets - rehabilitation	166,191	171,509	176,997	182,661
1472 Kerb & guttering	20,120	20,764	21,428	22,114
1473 <i>Roads to recovery projects</i>				
1474 R2R - town roads	255,000	260,100	265,302	270,608
1475 R2R - Temora St Rebuild - Stage 2	-	-	-	-
1476 <i>Town Cycleways Project</i>				
1477 Gundagai cycleways project	-	-	-	-
1478 <i>Pedestrian Access & Mobility Works</i>				
1479 Kerb extensions (Sheridan and Horner St intersection)	-	-	-	-
1480 <i>Footpaths</i>				
1481 Hovell St Footpath- Wallendoon St to railway station	-	-	-	-
1482 Parker St pavers - repairing of prioritised sections	-	-	-	-
1483 Footpath works - Gundagai town improvement district	-	-	-	-
1484 Gundagai footpath expansion	-	-	-	-
1485 <i>Flood Damage Repair</i>				
1486 Flood damage repair works	-	-	-	-
1487				
1488 Total capital items	562,031	576,956	592,296	608,067
1489				
1493 Cash reconciliation items				
1494 Depreciation	(760,000)	(784,320)	(809,418)	(835,319)
1495				
1496 Total adjustment for non-cash items	(760,000)	(784,320)	(809,418)	(835,319)

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
1497				
1498 Increase / (decrease) in cash	(1,196,924)	(1,219,284)	(1,242,116)	(1,265,430)
1499 <i>Funded by / (to) reserves</i>				
1500 Incomplete Works		-	-	-
1501 Specific Purpose Unexpended Grants & Contributions		-	-	-
1502 Local Works		-	-	-
1503 Town Improvement District Rate		-	-	-
1504 <i>Funded by (to) general revenues</i>	1,196,924	1,219,284	1,242,116	1,265,430
1505				
1506	-	-	-	-
1507 Quarries				
1508 Income from continuing operations				
1509 Nil	-	-	-	-
1510				
1511 Total Income	-	-	-	-
1512				
1513 Expenses from continuing operations				
1514 Rehabilitation expenses	-	-	-	-
1515 Interest on provision for restoration	-	-	-	-
1516 Internal gravel royalties	(31,364)	(31,834)	(32,312)	(32,797)
1517 Depreciation	-	-	-	-
1518				
1519 Total Expenses	(31,364)	(31,834)	(32,312)	(32,797)
1520				
1521 Capital items				
1522 Gravel pit restoration	30,180	31,146	32,143	33,172
1523				
1524 Total capital items	30,180	31,146	32,143	33,172
1525				
1526 Cash reconciliation items				
1527 Depreciation	-	-	-	-

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
1528				
1529 Total adjustment for non-cash items	-	-	-	-
1530				
1531 Increase / (decrease) in cash	1,184	688	169	(375)
1532 <i>Funded by / (to) reserves</i>				
1533 Quarries & Pit Restoration	(1,184)	(688)	(169)	375
1534 <i>Funded by (to) general revenues</i>	-	-	-	-
1535				
1536	-	-	-	-
1537 Stormwater Management				
1538 Income from continuing operations				
1539 Stormwater levy	102,241	102,241	102,241	102,241
1540 Capital contribution to kerb and gutter	15,500	15,750	16,065	16,386
1541				
1542 Total Income	117,741	117,991	118,306	118,627
1543				
1544 Expenses from continuing operations				
1545 Drainage repairs	17,687	17,952	18,221	18,494
1546 Clean stormwater drains	9,385	9,526	9,669	9,814
1547 Gross pollutant trap maintenance	29,748	30,194	30,647	31,107
1548 Depreciation	185,000	190,920	197,029	203,334
1549				
1550 Total Expenses	241,820	248,592	255,566	262,749
1551				
1552 Capital items				
1553 <i>Stormwater drainage management plan</i>				
1554 Stormwater drainage improvements	80,000	80,000	80,000	80,000
1555 <i>Gundagai Town Improvement District</i>				
1556 Stormwater drainage improvements	70,000	70,000	70,000	80,000
1557 Kerb and gutter construction	45,000	90,000	105,000	105,000
1558				

Budget Detail		Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
1559	Total capital items	195,000	240,000	255,000	265,000
1560					
1561	Cash reconciliation items				
1562	Depreciation	(185,000)	(190,920)	(197,029)	(203,334)
1563					
1564	Total adjustment for non-cash items	(185,000)	(190,920)	(197,029)	(203,334)
1565					
1566	Increase / (decrease) in cash	(134,079)	(179,681)	(195,231)	(205,788)
1567	<i>Funded by / (to) reserves</i>				
1568	Stormwater infrastructure renewal		-	-	-
1569	Town Improvement District Rate	134,079	179,681	195,231	205,788
1570	<i>Funded by (to) general revenues</i>	-	-	-	-
1571					
1572		-	-	-	-
1573	Plant Management				
1574	Income from continuing operations				
1575	Profit on sale of plant and equipment	-	-	-	-
1576	Fuel rebates	101,399	101,399	101,399	101,399
1577	Motor vehicle insurance claims	-	-	-	-
1578	Motor vehicle insurance rebate	-	-	-	-
1579	Motor vehicle leaseback fees	43,621	45,366	47,181	49,068
1580					
1581	Total Income	145,020	146,765	148,580	150,467
1582					
1583	Expenses from continuing operations				
1584	<i>Workshop operations</i>				
1585	Employee leave	55,909	57,307	58,740	60,209
1586	Superannuation	35,175	36,054	36,955	37,879
1587	Workers compensation insurance	18,513	19,068	19,640	20,229
1588	Staff training	-	-	-	-
1589	Uniform, tools and PPE	-	-	-	-

Budget Detail

		Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
1590	Oxygen bottles	7,606	7,720	7,836	7,954
1591	Workshop tools	7,308	7,418	7,529	7,642
1592	Two way radio maintenance	5,989	6,079	6,170	6,263
1593	Conferences and seminars	-	-	-	-
1594	Memberships	-	-	-	-
1595	Administration	-	-	-	-
1596	Property insurance	-	-	-	-
1597	General rates	-	-	-	-
1598	Water rates	3,677	3,787	3,901	4,018
1599	Electricity and gas	17,816	18,707	19,642	20,624
1600	Security	-	-	-	-
1601	Cleaning	11,775	11,952	12,131	12,313
1602	Building maintenance	26,701	27,102	27,509	27,922
1603	Wash down bay maintenance	1,033	1,048	1,064	1,080
1604	Building depreciation	5,000	5,160	5,325	5,495
1605	Plant and equipment depreciation	2,700	2,786	2,875	2,967
1606	<i>Plant running expenses</i>				
1607	Fuel and oil	343,107	381,192	400,252	420,265
1608	Vehicle repairs and maintenance	1,750,717	1,794,485	1,839,347	1,885,331
1609	External Repairs	407	413	419	425
1610	Tyres and batteries	54,557	56,194	57,880	59,616
1611	Registration	92,010	93,390	94,791	96,213
1612	Vehicle insurance	82,299	86,414	90,735	95,272
1613	Depreciation	1,129,000	1,165,128	1,202,412	1,240,889
1614	Allocation of plant costs	(3,607,678)	(3,736,038)	(3,847,972)	(3,963,538)
1615					
1616	Total Expenses	43,621	45,366	47,181	49,068
1617					
1618	Capital items				
1619	Plant purchases	1,122,500	1,900,000	1,027,000	1,480,000
1620	Other plant	-	-	-	-

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
1621 Plant sales	(398,000)	(538,000)	(276,000)	(367,500)
1622				
1623 Total capital items	724,500	1,362,000	751,000	1,112,500
1624				
1625 Cash reconciliation items				
1626 Depreciation	(1,136,700)	(1,173,074)	(1,210,612)	(1,249,351)
1627 Profit / Loss on sale	-	-	-	-
1628				
1629 Total adjustment for non-cash items	(1,136,700)	(1,173,074)	(1,210,612)	(1,249,351)
1630				
1631 Increase / (decrease) in cash	513,599	(87,527)	561,011	238,250
1632 <i>Funded by / (to) reserves</i>				
1633 Plant Replacement		-	-	-
1634 Plant Replacement	(513,599)	87,527	(561,011)	(238,250)
1635 <i>Funded by (to) general revenues</i>	-	-	-	-
1636				
1637	-	-	-	-
1638 Private Works				
1639 Income from continuing operations				
1640 Private works income	165,138	171,743	178,613	185,758
1641 Private works income - Gocup alliance	-	-	-	-
1642 Slashing	1,803	1,875	1,950	2,028
1643				
1644 Total Income	166,941	173,618	180,563	187,786
1645				
1646 Expenses from continuing operations				
1647 Private works	50,000	50,750	51,511	52,284
1648 Private works vouchers	93,307	94,707	96,128	97,570
1649 Private works - Gocup alliance	-	-	-	-
1650				
1651 Total Expenses	143,307	145,457	147,639	149,854

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
1652				
1653 Capital items				
1654 Nil	-	-	-	-
1655				
1656 Total capital items	-	-	-	-
1657				
1658 Cash reconciliation items				
1659 Nil	-	-	-	-
1660				
1661 Total adjustment for non-cash items	-	-	-	-
1662				
1663 Increase / (decrease) in cash	23,634	28,161	32,924	37,932
1664 <i>Funded by / (to) reserves</i>				
1665 Plant Replacement		-	-	-
1666 <i>Funded by (to) general revenues</i>	(23,634)	(28,161)	(32,924)	(37,932)
1667				
1668	-	-	-	-
1669 Buildings and Property Management				
1670 Income from continuing operations				
1671 <i>Rental income</i>				
1672 Housing	35,947	37,385	38,880	40,435
1673 Less employee subsidy	(4,738)	(4,928)	(5,125)	(5,330)
1674 Bourke Street	12,854	13,368	13,903	14,459
1675 Dog on the Tuckerbox	29,046	30,208	31,416	32,673
1676 Cootamundra Arts Centre	2,458	2,556	2,658	2,764
1677 Mirrabooka Centre	15,450	16,068	16,711	17,379
1678 Other property	21,338	22,192	23,080	24,003
1679 Waste Science lease	50,000	50,000	50,000	50,000
1680 <i>Hiring fees</i>				
1681 Hall hire	9,721	10,110	10,514	10,935
1682 Other property	-	-	-	-

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
1683				
1684 Total Income	172,076	176,959	182,037	187,318
1685				
1686 Expenses from continuing operations				
1687 Wages	-	-	-	-
1688 Legal expenses	2,060	2,122	2,186	2,252
1689 Consultants	-	-	-	-
1690 Asbestos assessments	1,015	1,030	1,045	1,061
1691 Conferences and seminars	-	-	-	-
1692 Memberships	-	-	-	-
1693 Administration	3,333	3,383	3,434	3,486
1694 Power usage information and analysis	-	-	-	-
1695 Interest expense - new borrowings for depot upgrade	21,230	19,488	17,649	15,706
1696 Property insurance	63,060	66,213	69,524	73,000
1697 General rates	37,294	38,040	38,801	39,577
1698 Water rates	9,855	10,151	10,456	10,770
1699 Sewer rates	-	-	-	-
1700 Garbage rates	-	-	-	-
1701 Electricity and gas	115,181	120,940	126,987	133,336
1702 Security	9,196	9,334	9,474	9,616
1703 Cleaning	104,200	105,763	107,349	108,959
1704 <i>Property maintenance</i>				
1705 Mirrabooka Centre maintenance	2,030	2,060	2,091	2,122
1706 Library buildings maintenance	16,388	16,634	16,884	17,137
1707 Dog on the Tuckerbox building maintenance	34,500	35,018	35,543	36,076
1708 Museums maintenance	55,242	56,071	56,912	57,766
1709 Visitors Centre building maintenance	10,455	10,612	10,771	10,933
1710 Office buildings maintenance	5,075	5,151	5,228	5,306
1711 Depot buildings maintenance	150,664	152,924	155,218	157,546
1712 Public halls maintenance	3,299	3,348	3,398	3,449
1713 Other buildings maintenance	68,389	69,415	70,456	71,513

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
1714 Building depreciation	472,467	487,586	503,189	519,291
1715 <i>Projects</i>				
1716 Remediation of the exAGL site	-	-	-	-
1717				
1718 Total Expenses	1,184,933	1,215,283	1,246,595	1,278,902
1719				
1720 Capital items				
1721 Tuckerbox roof renewal and fencing	-	-	-	-
1722 Cootamundra Arts Centre - fire alarm system installation	-	-	-	-
1723 Visitors Information Centre Roof Renewal	-	-	-	-
1724 Gundagai administration office building renewal	15,000	-	-	-
1725 Gundagai administration office security upgrade	-	-	-	-
1726 Refurbishment ex AGL office incl wiring	-	-	-	-
1727 Cootamundra Depot upgrade	-	-	-	-
1728 Subdivide and sell depot 1 (net of costs)	-	-	-	-
1729 Subdivide and sell portion of new depot site (net of costs)	(150,000)	(200,000)	(150,000)	-
1730 Gundagai Depot bathroom renovation	-	-	-	-
1731				
1732 Total capital items	(135,000)	(200,000)	(150,000)	-
1733				
1736				
1737 Cash reconciliation items				
1738 Depreciation	(472,467)	(487,586)	(503,189)	(519,291)
1739 Loan principle repayments - new borrowings for depot upgrade	30,862	32,604	34,443	36,386
1740				
1741 Total adjustment for non-cash items	(441,605)	(454,982)	(468,746)	(482,905)
1742				
1743 Increase / (decrease) in cash	(436,252)	(383,342)	(445,812)	(608,679)
1744 <i>Funded by new loans</i>		-	-	-
1745 <i>Funded by / (to) reserves</i>				
1746 Depot Consolidation (for depot upgrade)		-	-	-

Budget Detail		Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
1747	Depot consolidation	(50,000)	(50,000)	(50,000)	(50,000)
1748	<i>Funded by (to) general revenues</i>	486,252	433,342	495,812	658,679
1749					
1750		-	-	-	-
1751	Noxious Weeds				
1752	Income from continuing operations				
1753	Noxious weeds grant	66,016	67,336	68,683	70,057
1754	Grant - ERNWAG	2,703	2,757	2,812	2,868
1755	Pest control	824	857	891	927
1756	Fee - RIA	1,288	1,340	1,394	1,450
1757	Sundry	618	643	669	696
1758					
1759	Total Income	71,449	72,933	74,449	75,998
1760					
1761	Expenses from continuing operations				
1762	Wages	147,941	151,640	155,431	159,317
1763	Employee leave	21,161	21,690	22,232	22,788
1764	Superannuation	15,593	15,983	16,383	16,793
1765	Workers compensation insurance	8,207	8,453	8,707	8,968
1766	Staff training	2,067	2,098	2,129	2,161
1767	Uniform, tools and PPE	-	-	-	-
1768	Legal expenses	-	-	-	-
1769	Conferences and seminars	-	-	-	-
1770	Memberships	-	-	-	-
1771	Administration	11,531	11,704	11,880	12,058
1772	Weed control contract	9,135	9,272	9,411	9,552
1773	Weed control chemical	20,420	20,726	21,037	21,353
1774	Weed control internal plant usage	40,429	41,035	41,651	42,276
1775	Plant and equipment depreciation	2,000	2,064	2,130	2,198
1776	<i>Projects</i>				
1777	GIS ID system	25,000	-	-	-

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
1778				
1779 Total Expenses	303,484	284,665	290,991	297,464
1780				
1781 Capital items				
1782 Quick spray unit	-	-	-	-
1783				
1784 Total capital items	-	-	-	-
1785				
1786 Cash reconciliation items				
1787 Depreciation	(2,000)	(2,064)	(2,130)	(2,198)
1788				
1789 Total adjustment for non-cash items	(2,000)	(2,064)	(2,130)	(2,198)
1790				
1791 Increase / (decrease) in cash	(230,035)	(209,668)	(214,412)	(219,268)
1792 <i>Funded by / (to) reserves</i>				
1793 Plant replacement		-	-	-
1794 <i>Funded by (to) general revenues</i>	230,035	209,668	214,412	219,268
1795				
1796	-	-	-	-
1797 Swimming Pools				
1798 Income from continuing operations				
1799 Kiosk sales	-	-	-	-
1800 Program charges	37,402	38,898	40,454	42,072
1801 Admission fees - single entry	37,402	38,898	40,454	42,072
1802 Admission fees - season pass / multi pass	16,029	16,670	17,337	18,030
1803 Private Hire	2,672	2,779	2,890	3,006
1804 Reimbursements - Other	5,356	5,570	5,793	6,025
1805 Interest Received on investment of Loan Funds	-	-	-	-
1806 Local Government Infrastructure Renewal Scheme Subsidy	37,245	31,560	25,572	19,410
1807 Grant Funding - Gym development at Gundagai Pool	-	-	-	-
1808				

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
1809 Total Income	136,106	134,375	132,500	130,615
1810				
1811 Expenses from continuing operations				
1812 Wages	147,460	151,147	154,926	158,799
1813 Employee leave	9,885	10,132	10,385	10,645
1814 Superannuation	14,823	15,194	15,574	15,963
1815 Workers compensation insurance	7,802	8,036	8,277	8,525
1816 Staff training	3,045	3,091	3,137	3,184
1817 Uniform, tools and PPE	1,550	1,573	1,597	1,621
1818 Pool contract	103,586	105,140	106,717	108,318
1819 Conferences and seminars	-	-	-	-
1820 Memberships	-	-	-	-
1821 Administration	2,850	2,936	3,024	3,115
1822 Community programs and events	508	516	524	532
1823 Kiosk - cost of goods sold	-	-	-	-
1824 Interest expense	46,734	38,938	30,653	21,783
1825 Property insurance	15,991	16,791	17,631	18,513
1826 General rates	-	-	-	-
1827 Water rates	31,364	32,305	33,274	34,272
1828 Sewer rates	-	-	-	-
1829 Garbage rates	-	-	-	-
1830 Electricity and gas	73,151	76,809	80,649	84,681
1831 Security	5,166	5,243	5,322	5,402
1832 Cleaning	5,158	5,235	5,314	5,394
1833 Plant and equipment	33,237	33,736	34,242	34,756
1834 Buildings maintenance	11,105	11,272	11,441	11,613
1835 Pool maintenance and tiling	5,000	5,075	5,151	5,228
1836 Grounds maintenance	14,846	15,069	15,295	15,524
1837 Irrigation maintenance	1,820	1,847	1,875	1,903
1838 Depreciation	130,000	134,160	138,453	142,883
1839				

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
1840 Total Expenses	665,081	674,245	683,461	692,654
1841				
1842 Capital items				
1843 <i>Cootamundra Pool</i>				
1844 Nil	-	-	-	-
1845 <i>Gundagai Pool</i>				
1846 Tiling	-	-	-	-
1847 Other capital expenditure	-	-	-	-
1848 Gym / development at the Gundagai Pool	-	-	-	-
1849 Commercial pool cleaner	-	-	-	-
1850				
1851 Total capital items	-	-	-	-
1852				
1853 Cash reconciliation items				
1854 Loan repayments	143,870	151,666	159,951	166,121
1855 Depreciation	(130,000)	(134,160)	(138,453)	(142,883)
1856				
1857 Total adjustment for non-cash items	13,870	17,506	21,498	23,238
1858				
1859 Increase / (decrease) in cash	(542,845)	(557,376)	(572,459)	(585,277)
1860 <i>Funded by / (to) reserves</i>				
1861 Incomplete Works		-	-	-
1862 Swimming pool pump and equipment		-	-	-
1863 Special projects (internal loan repayment ends 2022)		-	-	-
1864 Section 94A Contributions		-	-	-
1865 <i>Funded by (to) general revenues</i>	542,845	557,376	572,459	585,277
1866				
1867	-	-	-	-
1868 Sports Stadium				
1869 Income from continuing operations				
1870 Kiosk sales	4,841	5,035	5,236	5,445

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
1871 Admission fees	25,750	26,780	27,851	28,965
1872 Southern Phones Grant to Basketball Association	-	-	-	-
1873				
1874 Total Income	30,591	31,815	33,087	34,410
1875				
1876 Expenses from continuing operations				
1877 Wages	54,351	55,710	57,103	58,531
1878 Employee leave	10,880	11,152	11,431	11,717
1879 Superannuation	5,946	6,095	6,247	6,403
1880 Workers compensation insurance	3,129	3,223	3,320	3,420
1881 Staff training	-	-	-	-
1882 Uniform, tools and PPE	-	-	-	-
1883 Conferences and seminars	-	-	-	-
1884 Memberships	-	-	-	-
1885 Administration	1,343	1,363	1,383	1,404
1886 Community programs and events	-	-	-	-
1887 Kiosk - cost of goods sold	4,162	4,224	4,287	4,351
1888 Property insurance	8,606	9,036	9,488	9,962
1889 General rates	-	-	-	-
1890 Water rates	2,704	2,785	2,869	2,955
1891 Sewer rates	-	-	-	-
1892 Garbage rates	855	889	925	962
1893 Electricity and gas	4,718	4,954	5,202	5,462
1894 Security	6,303	6,398	6,494	6,591
1895 Cleaning	317	325	333	341
1896 Plant and equipment	4,133	4,195	4,258	4,322
1897 Buildings maintenance	15,560	15,793	16,030	16,270
1898 Grounds maintenance	2,243	2,277	2,311	2,346
1899 Depreciation	40,000	41,280	42,601	43,964
1900				
1901 Total Expenses	165,250	169,699	174,282	179,001

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
1902				
1903 Capital items				
1904 Cootamundra stadium - basketball backboards	-	-	-	-
1905				
1906 Total capital items	-	-	-	-
1907				
1908 Cash reconciliation items				
1909 Depreciation	(40,000)	(41,280)	(42,601)	(43,964)
1910				
1911 Total adjustment for non-cash items	(40,000)	(41,280)	(42,601)	(43,964)
1912				
1913 Increase / (decrease) in cash	(94,659)	(96,604)	(98,594)	(100,627)
1914 <i>Funded by / (to) reserves</i>				
1915 Nil		-	-	-
1916 <i>Funded by (to) general revenues</i>	94,659	96,604	98,594	100,627
1917				
1918	-	-	-	-
1919 Parks and Gardens				
1920 Income from continuing operations				
1921 Parks and gardens usage fees	15,914	16,551	17,213	17,902
1922 All-breeds Kennel Club contribution	-	-	-	-
1923 Rotary Peace Park contribution	-	-	-	-
1924 Donations / centenary of Anzac Memorial Garden	-	-	-	-
1925 Commonwealth Grant - Korean Marble Wall	-	-	-	-
1926				
1927 Total Income	15,914	16,551	17,213	17,902
1928				
1929 Expenses from continuing operations				
1930 Administration	1,561	1,608	1,656	1,706
1931 Community programs and events	-	-	-	-
1932 Property insurance	33,052	34,705	36,440	38,262

Budget Detail

		Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
1933	General rates	514	524	534	545
1934	Water rates	33,111	34,104	35,127	36,181
1935	Sewer rates	-	-	-	-
1936	Garbage rates	3,070	3,193	3,321	3,454
1937	Electricity and gas	-	-	-	-
1938	Security	1,550	1,573	1,597	1,621
1939	Plant and equipment	-	-	-	-
1940	Mowing	132,866	134,859	136,882	138,935
1941	Landscaping	219,916	223,215	226,563	229,961
1942	Irrigation system maintenance	36,650	37,200	37,758	38,324
1943	Other structures maintenance	68,724	69,755	70,801	71,863
1944	Depreciation	276,000	284,832	293,947	303,353
1945					
1946	Total Expenses	807,014	825,568	844,626	864,205
1947					
1948	Capital items				
1949	Albert Park - Interpretive signs on trees	-	-	-	-
1950	Albert Park - Seal around canteen	-	-	-	-
1951	Albert Park - Korean War commemorative stonework	-	-	-	-
1952	Carberry Park - playground equipment	-	37,500	-	-
1953					
1954	Total capital items	-	37,500	-	-
1955					
1956	Cash reconciliation items				
1957	Depreciation	(276,000)	(284,832)	(293,947)	(303,353)
1958					
1959	Total adjustment for non-cash items	(276,000)	(284,832)	(293,947)	(303,353)
1960					
1961	Increase / (decrease) in cash	(515,100)	(561,685)	(533,466)	(542,950)
1962	<i>Funded by / (to) reserves</i>				
1963	Employee Leave Entitlements		-	-	-

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
1964 Specific Purpose Unexpended Grants & Contributions		-	-	-
1965 Tree Management		-	-	-
1966 Special Projects		-	-	-
1967 Incomplete Works		-	-	-
1968 Showground Reserve		-	-	-
1969 Town Improvement District Rate		-	-	-
1970 <i>Funded by (to) general revenues</i>	515,100	561,685	533,466	542,950
1971				
1972	-	-	-	-
1973 Sporting Grounds				
1974 Income from continuing operations				
1975 Contribution for Showground Upgrade to Buildings	-	-	-	-
1976 State Grant - Cootamundra Showground building	-	-	-	-
1977 Sporting Bodies Funding - Stan Crowe building	-	-	-	-
1978 Contribution for AFL Goal posts	-	-	-	-
1979 Contribution to Fisher Park Turf Wicket Upgrade	-	-	-	-
1980				
1981 Total Income	-	-	-	-
1982				
1983 Expenses from continuing operations				
1984 Administration	-	-	-	-
1985 Community programs and events	-	-	-	-
1986 Property insurance	-	-	-	-
1987 General rates	-	-	-	-
1988 Water rates	-	-	-	-
1989 Sewer rates	-	-	-	-
1990 Garbage rates	-	-	-	-
1991 Electricity and gas	13,802	14,492	15,217	15,978
1992 Security	-	-	-	-
1993 Plant and equipment	-	-	-	-
1994 Mowing	125,662	127,547	129,460	131,402

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
1995 Landscaping	-	-	-	-
1996 Irrigation system maintenance	30,014	30,464	30,921	31,385
1997 Other structures maintenance	8,828	8,960	9,094	9,230
1998 Sportsfields preparation	33,545	34,048	34,559	35,077
1999 Depreciation	-	-	-	-
2000				
2001 Total Expenses	211,851	215,511	219,251	223,072
2002				
2003 Capital items				
2004 Irrigation Systems - Fisher & Nicholson Parks	-	-	-	-
2005 Gundagai netball courts lighting	-	-	-	-
2006 Cootamundra Showground - multipurpose venue	-	-	-	-
2007 Stan Crowe Oval - Canteen and changerooms	-	-	-	-
2008				
2009 Total capital items	-	-	-	-
2010				
2017 Cash reconciliation items				
2018 Depreciation	-	-	-	-
2019				
2020 Total adjustment for non-cash items	-	-	-	-
2021				
2022 Increase / (decrease) in cash	(211,851)	(215,511)	(219,251)	(223,072)
2023 <i>Funded by / (to) reserves</i>				
2024 Employee Leave Entitlements		-	-	-
2025 Specific Purpose Unexpended Grants & Contributions		-	-	-
2026 Tree Management		-	-	-
2027 Special Projects		-	-	-
2028 Incomplete Works		-	-	-
2029 Showground Reserve		-	-	-
2030 Town Improvement District Rate		-	-	-
2031 <i>Funded by (to) general revenues</i>	211,851	215,511	219,251	223,072

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
2032				
2033	-	-	-	-
2034	Waste Management			
2035	Income from continuing operations			
2036	Domestic waste collection charge	1,672,658	1,739,564	1,809,147
2037	Organic waste collection charge	35,278	36,689	38,157
2038	Domestic waste tip fees	95,990	99,830	103,823
2039	Non Domestic Waste Charge Annualised	206,385	214,640	223,226
2040	Non-domestic waste tip fees	151,966	158,045	164,367
2041	Pensioner rebates	(87,550)	(91,052)	(94,694)
2042	Pensioner subsidy	70,195	73,003	75,923
2043	Organic waste collection grant	-	-	-
2044	Rural Waste Charge	75,450	75,450	75,450
2045	EPA contribution	-	-	-
2046	Bin sales	4,147	4,313	4,486
2047	Drummuster Waste	3,663	3,810	3,962
2048	Interest on rates debtors	-	-	-
2049	Capital grant for village transfer stations and Tip Closures	-	-	-
2050	REROC Contribution for Telehandler	-	-	-
2051	Rates Interest Written Off	-	-	-
2052	Sundry Fees	618	643	669
2053	Scrap metal sales	4,120	4,285	4,456
2054				
2055	Total Income	2,232,920	2,319,220	2,408,972
2056				
2057	Expenses from continuing operations			
2058	Wages	-	-	-
2059	Conferences and seminars	-	-	-
2060	Memberships	-	-	-
2061	EPA Licence charge	8,266	8,390	8,516
2062	Administration	3,309	3,408	3,510

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
2063 Internal allocation of overhead costs	276,874	283,796	290,891	298,163
2064 Property insurance	-	-	-	-
2065 General rates	2,674	2,727	2,782	2,838
2066 Water rates	1,676	1,726	1,778	1,831
2067 Sewer rates	-	-	-	-
2068 Electricity and gas	-	-	-	-
2069 Security	-	-	-	-
2070 Plant and equipment	-	-	-	-
2071 Other structures maintenance	-	-	-	-
2072 Depreciation	-	-	-	-
2073 Illegal Dumping Expenses	3,001	3,046	3,092	3,138
2074 <i>Tip Operations</i>				
2075 Supervision contract	228,869	232,302	235,787	239,324
2076 Purchase bins	12,243	12,427	12,613	12,802
2077 Haulage	22,634	22,974	23,319	23,669
2078 Baldhill regional landfill operations	406,254	412,348	418,533	424,811
2079 Cootamundra recycling costs	29,537	29,980	30,430	30,886
2080 Sundry costs	1,573	1,597	1,621	1,645
2081 Chip green waste	54,763	55,584	56,418	57,264
2082 <i>Waste collection costs</i>				
2083 Carters wages	228,903	234,626	240,492	246,504
2084 Vehicle running expenses	118,310	120,085	121,886	123,714
2085 Waste collection expenses	-	-	-	-
2086 Waste Collection expenses (internal plant hire)	35,730	36,266	36,810	37,362
2087 Recycling Collection expenses (internal plant hire)	17,153	17,410	17,671	17,936
2088 Country collection	75,262	76,391	77,537	78,700
2089 Recycling collection	30,501	30,959	31,423	31,894
2090 Organic waste collection	47,045	47,751	48,467	49,194
2091 <i>Tip maintenance</i>				
2092 Cootamundra tip maintenance	47,273	47,982	48,702	49,433
2093 Cootamundra - relocate Drummuster collection area	-	-	-	-

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
2094 Wallendbeen tip maintenance	9,388	9,529	9,672	9,817
2095 Stockinbingal tip maintenance	9,388	9,529	9,672	9,817
2096 Transfer station maintenance	31,137	31,604	32,078	32,559
2097 Gundagai tip disposal	156,158	158,500	160,878	163,291
2098 Other Expenses	5,674	5,759	5,845	5,933
2099 Storm/Flood event Cootamundra tip rehab	-	-	-	-
2100 Depreciation	143,500	148,092	152,831	157,722
2101				
2102 Total Expenses	2,007,095	2,044,788	2,083,254	2,122,506
2103				
2104 Capital items				
2105 Replace garbage compactor	200,000	340,000	-	-
2106 Upgrade recycling facility hardstand area	-	-	-	-
2107 Cootamundra transfer station - upgrade washbay	-	-	-	-
2108 Wallendbeen transfer station and close tip	-	-	-	-
2109 Stockinbingal transfer station and close tip	-	-	-	-
2110 Telehandler Forklift	-	-	-	-
2111 Lift truck / recycle	-	-	-	75,000
2112 Recycling Truck	-	-	-	-
2113 Truck combination	-	135,000	-	-
2114 Organics	-	-	-	-
2115				
2116 Total capital items	200,000	475,000	-	75,000
2117				
2118 Cash reconciliation items				
2119 Depreciation	(143,500)	(148,092)	(152,831)	(157,722)
2120 Interest on provision for restoration	-	-	-	-
2121				
2122 Total adjustment for non-cash items	(143,500)	(148,092)	(152,831)	(157,722)
2123				
2124 Increase / (decrease) in cash	169,325	(52,476)	478,549	462,528

Budget Detail		Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
2125	<i>Funded by / (to) reserves</i>				
2126	Domestic Waste Management		-	-	-
2127	Waste	(169,325)	52,476	(478,549)	(462,528)
2128	Plant replacement		-	-	-
2129	<i>Funded by (to) general revenues</i>	-	-	-	-
2130					
2131		-	-	-	-
2132	Asset Management Planning				
2133	Income from continuing operations				
2134	Nil	-	-	-	-
2135					
2136	Total Income	-	-	-	-
2137					
2138	Expenses from continuing operations				
2139	Wages	485,274	492,553	499,941	507,440
2140	Employee leave	93,486	95,823	98,219	100,674
2141	Superannuation	53,055	54,381	55,741	57,135
2142	Workers compensation insurance	27,924	28,762	29,625	30,514
2143	Staff training	10,000	10,150	10,302	10,457
2144	Uniform, tools and PPE	5,000	3,000	3,045	3,091
2145	Consultants	-	-	-	-
2146	Asset management plan development	-	-	-	-
2147	Asset condition assessment	-	-	130,000	-
2148	Conferences and seminars	-	-	-	-
2149	Memberships	-	-	-	-
2150	Administration	10,000	10,300	10,609	10,927
2151	Property insurance	-	-	-	-
2152	General rates	-	-	-	-
2153	Water rates	-	-	-	-
2154	Sewer rates	-	-	-	-
2155	Electricity and gas	-	-	-	-

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
2156 Security	-	-	-	-
2157 Plant and equipment	-	-	-	-
2158 Replace traffic counters (ev. 4 years)	15,000	-	-	-
2159 Other structures maintenance	-	-	-	-
2160 Depreciation	-	-	-	-
2161				
2162 Total Expenses	699,739	694,969	837,482	720,238
2163				
2164 Capital items				
2165 Nil	-	-	-	-
2166				
2167 Total capital items	-	-	-	-
2168				
2169 Cash reconciliation items				
2170 Nil	-	-	-	-
2171				
2172 Total adjustment for non-cash items	-	-	-	-
2173				
2174 Increase / (decrease) in cash	(699,739)	(694,969)	(837,482)	(720,238)
2175 <i>Funded by / (to) reserves</i>				
2176 Asset Condition Assessment	43,333	43,333	(86,666)	45,300
2177 <i>Funded by (to) general revenues</i>	656,406	651,636	924,148	674,938
2178				
2179	-	-	-	-
2180 Land Development				
2181 Income from continuing operations				
2182 <i>Bartley Street Land Sales</i>				
2183 Profit on Sale of land	25,000	25,000	25,000	25,000
2184 <i>Bourke Street Land Sales</i>				
2185 Profit on Sale of land	25,000	25,000	25,000	25,000
2186				

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
2187 Total Income	50,000	50,000	50,000	50,000
2188				
2189 Expenses from continuing operations				
2190 <i>Bartley Street Subdivision</i>				
2191 Administration	-	-	-	-
2192 Legal expenses	5,150	5,305	5,464	5,628
2193 General rates	20,300	20,706	21,120	21,542
2194 <i>Bourke Street Subdivision</i>				
2195 Administration	19,285	19,574	19,868	20,166
2196 Legal expenses	-	-	-	-
2197 General rates	-	-	-	-
2198 Depreciation	5,000	5,160	5,325	5,495
2199				
2200 Total Expenses	49,735	50,745	51,777	52,831
2201				
2202 Capital items				
2203 Sale of land and buildings - Bartley St	(90,000)	(90,000)	(90,000)	(90,000)
2204 Sale of land and buildings - Bourke St	(90,000)	(90,000)	(90,000)	(90,000)
2205				
2206 Total capital items	(180,000)	(180,000)	(180,000)	(180,000)
2207				
2208 Cash reconciliation items				
2209 Profit / Loss on sale	50,000	50,000	50,000	50,000
2210 Depreciation	(5,000)	(5,160)	(5,325)	(5,495)
2211				
2212 Total adjustment for non-cash items	45,000	44,840	44,675	44,505
2213				
2214 Increase / (decrease) in cash	135,265	134,415	133,548	132,664
2215 <i>Funded by / (to) reserves</i>				
2216 Bourke Estate		-	-	-
2217 Bourke Estate		-	-	-

Budget Detail		Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
2218	Plant Replacement		-	-	-
2219	Depot Consolidation		-	-	-
2220	Development		-	-	-
2221	<i>Funded by (to) general revenues</i>	(135,265)	(134,415)	(133,548)	(132,664)
2222					
2223		-	-	-	-
2224	Water Management				
2225	Income from continuing operations				
2226	Annual access charge	295,350	324,885	357,374	393,111
2227	Water consumption charges	772,200	849,420	934,362	1,027,798
2228	Annual access charge	1,183,031	1,218,522	1,255,078	1,292,730
2229	Water consumption charges	1,218,000	1,254,540	1,292,176	1,330,941
2230	Pensioner rebates	(82,000)	(84,460)	(86,994)	(89,604)
2231	Pensioner subsidy	57,861	59,597	61,385	63,227
2232	Interest on debtors	9,041	9,312	9,591	9,879
2233	Interest on investments	73,279	130,317	149,755	175,804
2234	Sale of water meter covers	-	-	-	-
2235	Developer Contributions Mary Angove Cres & Bourke Est	4,550	4,550	4,550	4,550
2236	Section 64 contributions	-	-	-	-
2237	Tapping fees - house service connections	5,305	5,517	5,738	5,968
2238	Special meter reading / certificate	4,500	4,500	4,500	4,500
2239	Other sundry income - incl Rates Legal Costs Recoverd	5,305	5,517	5,738	5,968
2240	Other User Charges	360	374	389	405
2241	Water standpipe sales	18,218	18,765	19,328	19,908
2242					
2243	Total Income	3,565,000	3,801,356	4,012,970	4,245,185
2244					
2245	Expenses from continuing operations				
2246	<i>Water and Sewer employee overheads</i>				
2247	Employee leave	91,056	93,332	95,665	98,057
2248	Superannuation	57,675	59,117	60,595	62,110

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
2249 Workers compensation insurance	30,355	31,266	32,204	33,170
2250 Staff training	3,045	3,091	3,137	3,184
2251 Uniform, tools and PPE	7,750	7,866	7,984	8,104
2252 Administration	20,960	21,274	21,593	21,917
2253 Employee overheads - oncosts recovered	(189,881)	(194,672)	(199,585)	(204,625)
2254 <i>Management expense</i>				
2255 Wages	-	-	-	-
2256 Legal expenses	-	-	-	-
2257 Consultants	-	-	-	-
2258 Conferences and seminars	-	-	-	-
2259 Memberships	-	-	-	-
2260 Administration	25,738	26,124	26,516	26,914
2261 Internal administration costs allocation	531,939	553,217	575,346	598,360
2262 Computer software	3,100	3,147	3,194	3,242
2263 Licences	-	-	-	-
2264 Property insurance	31,249	32,811	34,452	36,175
2265 Cleaning	5,695	5,780	5,867	5,955
2266 Plant and equipment	-	-	-	-
2267 Plant and equipment depreciation	-	-	-	-
2268 <i>Projects</i>				
2269 Best Practice consultation	-	-	-	9,000
2270 Water wise advertising and promotion	-	-	-	-
2271 Water assets revaluation	-	-	-	-
2272 <i>Mains</i>				
2273 Mains, Service Lines & Connections maintenance	439,436	446,028	452,718	459,509
2274 Depreciation - Mains	211,900	218,681	225,679	232,901
2275 <i>Reservoirs</i>				
2276 Reservoir cleaning (every three years)	4,650	4,720	4,791	4,863
2277 Reservoir maintenance	20,909	21,223	21,541	21,864
2278 Depreciation - Other Water Infrastructure	30,000	30,960	31,951	32,973
2279 <i>Water Treatment</i>				

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
2280 Lab equipment and testing reagents	-	-	-	-
2281 Public water supply testing and monitoring	-	-	-	-
2282 Maintenance and operations	185,238	188,017	190,837	193,700
2283 Maintenance and renewal	6,598	6,697	6,797	6,899
2284 Energy costs	103,000	108,150	113,558	119,236
2285 Rates and charges	15,225	15,530	15,841	16,158
2286 Chemicals	29,283	29,722	30,168	30,621
2287 Depreciation - Treatment works	275,000	283,800	292,882	302,254
2288 <i>Other</i>				
2289 Water purchase - consumption charge	942,996	957,141	971,498	986,070
2290 Water purchase - access charge	425,707	432,093	438,574	445,153
2291 Water meters maintenance	29,435	29,877	30,325	30,780
2292 Other costs	-	-	-	-
2293				
2294 Total Expenses	3,338,058	3,414,992	3,494,128	3,584,544
2295				
2296 Capital items				
2297 GIS equipment	-	-	-	-
2298 <i>Cootamundra Water System</i>				
2299 Water mains renewals (phased renewal program)	-	57,389	-	1,342,496
2300 Water mains renewal - Temora St	-	-	-	-
2301 New Public Water Standpipe at Depot	-	-	-	-
2302 Purchase water meters	15,090	15,573	16,071	16,585
2303 <i>Gundagai Water System</i>				
2304 Purchase water meters	2,716	2,803	2,893	2,986
2305 Water reservoir renewal	15,000	-	-	76,000
2306 Water reservoir expansion	-	-	-	126,000
2307 Water mains renewal - Sheridan Street	-	-	-	-
2308 Water mains renewals (phased renewal program)	31,085	32,080	93,107	34,166
2309 Treatment Works renewal	-	-	-	-
2310 Treatment Works expansion	-	126,000	26,000	-

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
2311 Reticulation	-	38,000	63,000	1,107,500
2312 Pumps renewal	-	-	-	-
2313				
2314 Total capital items	63,891	271,845	201,071	2,705,733
2315				
2316 Cash reconciliation items				
2317 Depreciation	(516,900)	(533,441)	(550,512)	(568,128)
2318 Revaluation decrement	-	-	-	-
2319 Change in debtors	-	-	-	-
2320				
2321 Total adjustment for non-cash items	(516,900)	(533,441)	(550,512)	(568,128)
2322				
2323 Increase / (decrease) in cash	679,951	647,960	868,283	(1,476,964)
2324 <i>Funded by / (to) reserves</i>				
2325 Developer Contributions - Water		-	-	-
2327 Water Supply	(679,951)	(647,960)	(868,283)	1,476,964
2328				
2329	-	-	-	-
2330 Sewerage Management				
2331 Income from continuing operations				
2332 Sewer Access Charges	1,914,998	1,982,023	2,041,484	2,102,729
2333 Sewer Usage Charges	641,183	663,624	683,533	704,039
2334 Pensioner rebates	(72,450)	(74,986)	(77,236)	(79,553)
2335 Pensioner subsidy	51,336	53,133	54,727	56,369
2336 Interest on debtors	4,140	4,285	4,414	4,546
2337 Interest on investments	90,754	149,915	172,410	190,484
2338 Trade waste disposal charges	-	-	-	-
2339 Energy reuse charges for schools	-	-	-	-
2340 Developer Contributions (Bourke St)	7,950	7,950	7,950	7,950
2341 Rental on land	649	675	702	730
2342 Other User Charges (Sundry)	9,528	9,909	10,305	10,717

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
2343 Extra Charges	5,847	6,052	6,234	6,421
2344 Sewer Connection Fees	1,545	1,607	1,671	1,738
2345				
2346 Total Income	2,655,480	2,804,187	2,906,194	3,006,170
2347				
2348 Expenses from continuing operations				
2349 <i>Management expense</i>				
2350 Wages	-	-	-	-
2351 Legal expenses	-	-	-	-
2352 Consultants	-	-	-	-
2353 Conferences and seminars	-	-	-	-
2354 Memberships	-	-	-	-
2355 Administration	18,759	19,040	19,326	19,616
2356 Internal administration costs allocation	343,685	357,432	371,729	386,598
2357 Computer software	-	-	-	-
2358 Licences	-	-	-	-
2359 Property insurance	-	-	-	-
2360 General rates	14,928	15,227	15,532	15,843
2361 Cleaning	18,918	19,202	19,490	19,782
2362 Plant and equipment	4,607	4,676	4,746	4,817
2363 Plant and equipment depreciation	-	-	-	-
2364 <i>Projects</i>				
2365 Best practice consultation	-	10,500	-	-
2366 <i>Mains</i>				
2367 Mains maintenance	505,406	512,987	520,682	528,492
2368 Depreciation	320,500	330,756	341,340	352,263
2369 <i>Pumping Stations</i>				
2370 Operations and Maintenance	39,281	39,870	40,468	41,075
2371 Water consumption	5,516	5,681	5,851	6,027
2372 Depreciation	-	-	-	-
2373 <i>Treatment</i>				

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
2374 Energy costs	124,472	130,696	137,231	144,093
2375 Operations and Maintenance	201,376	204,397	207,463	210,575
2376 Chemicals	15,733	15,969	16,209	16,452
2377 Rates and charges	4,719	4,813	4,909	5,007
2378 Depreciation	295,200	304,646	314,395	324,456
2379 <i>Effluent reuse system</i>				
2380 Energy costs	16,702	17,537	18,414	19,335
2381 Building maintenance	6,731	6,832	6,934	7,038
2382 Insurance	4,426	4,647	4,879	5,123
2383 Insurance	354	372	391	411
2384 Depreciation	-	-	-	-
2385 <i>Other</i>				
2386 Grounds maintenance	34,130	34,983	35,858	36,754
2387				
2388 Total Expenses	1,975,443	2,040,263	2,085,847	2,143,757
2389				
2390 Capital items				
2391 <i>Cootamundra Wastewater System</i>				
2392 Sewer mains phased renewals program	566,378	584,502	603,206	622,509
2393 Sewer pumping station renewal works	-	-	-	-
2394 Replace Sewer Main Hovell St behind ex AGL (Gasworks) site	-	-	-	-
2395 <i>Gundagai Wastewater System</i>				
2396 Sewer reticulation renewal	261,400	-	261,400	-
2397 Sewer mains rehabilitation	-	65,000	-	-
2397 Sewage Pumping Station renewal works	-	-	-	-
2398 Sheriden Street mains upgrade	-	-	-	-
2399 WHS Improvements	8,500	-	9,000	-
2400 Well rehabilitation	-	-	-	-
2401 Pumps renewal	-	-	-	451,100
2401				
2402 Total capital items	836,278	649,502	873,606	1,073,609

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
2403				
2404 Cash reconciliation items				
2405 Depreciation	(615,700)	(635,402)	(655,735)	(676,719)
2406 Change in debtors	-	-	-	-
2407				
2408 Total adjustment for non-cash items	(615,700)	(635,402)	(655,735)	(676,719)
2409				
2410 Increase / (decrease) in cash	459,459	749,824	602,476	465,523
2411 <i>Funded by / (to) reserves</i>				
2412 Developers contributions - sewer		-	-	-
2414 Wastewater Scheme	(459,459)	(749,824)	(602,476)	(465,523)
2415				
2416	-	-	-	-
2417 Road Safety				
2418 Income from continuing operations				
2419 Nil	-	-	-	-
2420				
2421 Total Income	-	-	-	-
2422				
2423 Expenses from continuing operations				
2424 Road safety officer	34,995	35,520	36,053	36,594
2425				
2426 Total Expenses	34,995	35,520	36,053	36,594
2427				
2428 Capital items				
2429 Nil	-	-	-	-
2430				
2431 Total capital items	-	-	-	-
2432				
2433 Cash reconciliation items				
2434 Nil	-	-	-	-

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
2435				
2436 Total adjustment for non-cash items	-	-	-	-
2437				
2438 Increase / (decrease) in cash	(34,995)	(35,520)	(36,053)	(36,594)
2439 <i>Funded by / (to) reserves</i>				
2440 Nil		-	-	-
2441 <i>Funded by (to) general revenues</i>	34,995	35,520	36,053	36,594
2442				
2443	-	-	-	-
2444 Emergency Services				
2445 Income from continuing operations				
2446 Program contribution and Council m & r expense reimbursemer	197,131	201,074	205,095	209,197
2447 Program contribution	41,106	41,928	42,767	43,622
2448 Hazard reduction funding	80,000	80,000	80,000	80,000
2449 Bushfire mitigation funding	-	-	-	-
2450 Section 44 Emergency - reimbursement	-	-	-	-
2451 Contribution towards capital works	25,000	25,000	25,000	25,000
2452 Non-cash capital contribution of plant and equipment	3,500	3,500	3,500	3,500
2453 Program contribution	-	-	-	-
2454 Reimbursements Other	15,000	15,000	15,000	15,000
2455 Sundry	510	520	530	541
2456 Operational Fee	3,060	3,121	3,183	3,247
2457				
2458 Total Income	365,307	370,143	375,075	380,107
2459				
2460 Expenses from continuing operations				
2461 <i>Government levies</i>				
2462 Fire and Rescue NSW	55,927	57,046	58,757	60,520
2463 State Emergency Service	20,808	21,224	21,861	22,517
2464 Rural Fire Service	302,037	308,078	317,320	326,840

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
2465 <i>South West Slopes Zone M&R</i>				
2466 Zone regional costs	22,458	22,795	23,137	23,484
2467 Bushfire vehicles - fuel	150,530	167,239	175,601	184,381
2468 Bushfire vehicles - major repairs	-	-	-	-
2469 Bushfire vehicles - minor repairs	-	-	-	-
2470 Bushfire vehicles - tyres / batteries	-	-	-	-
2471 Bushfire vehicles - rego	-	-	-	-
2472 Bushfire vehicles - insurance	-	-	-	-
2473 Stations insurance	-	-	-	-
2474 Tools and equipment	-	-	-	-
2475 Station maintenance and repairs	12,180	12,363	12,548	12,736
2476 Stations Electricity and gas	-	-	-	-
2477 Water consumption	-	-	-	-
2478 Radio	-	-	-	-
2479 <i>Non-reimbursables</i>				
2480 Bushfire meeting and training	1,523	1,546	1,569	1,593
2481 Rates and charges	-	-	-	-
2482 Advertising	-	-	-	-
2483 Licences	-	-	-	-
2484 Crisis works software	8,374	8,500	8,628	8,757
2485 Riverina Highlands Building maintenance	3,032	3,077	3,123	3,170
2486 Depreciation	7,500	7,740	7,988	8,244
2487 Depreciation	66,000	68,112	70,292	72,541
2488 <i>Grants and reimbursable items</i>				
2489 Hazard reduction	50,000	50,000	50,000	50,000
2490 Bushfire mitigation works	-	-	-	-
2491 Bushfire fighting expenses	10,000	10,000	10,000	10,000
2492 Other Expenses	-	-	-	-
2493				
2494 Total Expenses	710,369	737,720	760,824	784,783
2495				

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
2496 Capital items				
2497 RFS Aviation Shed	-	-	-	-
2498 Bushfire tanker purchase	-	-	-	-
2499 Stockinbingal Fire Brigade Shed	-	-	-	-
2500 Burra Fire Brigade Shed	-	-	-	-
2501 Gobarraalong Fire Brigade Shed	-	-	-	-
2502				
2503 Total capital items	-	-	-	-
2504				
2505 Cash reconciliation items				
2506 Depreciation	(73,500)	(75,852)	(78,280)	(80,785)
2507				
2508 Total adjustment for non-cash items	(73,500)	(75,852)	(78,280)	(80,785)
2509				
2510 Increase / (decrease) in cash	(271,562)	(291,725)	(307,469)	(323,891)
2511 <i>Funded by / (to) reserves</i>				
2512 Town Improvement District Rate		-	-	-
2513 Specific Purpose Unexpended Grants & Contributions		-	-	-
2514 Plant replacement		-	-	-
2515 Incomplete Works		-	-	-
2516 <i>Funded by (to) general revenues</i>	271,562	291,725	307,469	323,891
2517				
2518	-	-	-	-
2519 Gundagai Main Street Project				
2520 Income from continuing operations				
2521 Main street grant	457,750	-	-	-
2522 Local Government Infrastructure Renewal Scheme Subsidy	37,245	31,560	25,572	19,410
2523				
2524 Total Income	494,995	31,560	25,572	19,410
2525				
2526 Expenses from continuing operations				

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
2527 <i>Special Projects employee overheads</i>				
2528 Employee leave	14,877	-	-	-
2529 Superannuation	9,022	-	-	-
2530 Workers compensation insurance	4,748	-	-	-
2531 Staff training	-	-	-	-
2532 Uniform, tools and PPE	-	-	-	-
2533 Administration	-	-	-	-
2534 Employee overheads - oncosts recovered	(28,647)	-	-	-
2535 Interest	93,004	81,721	70,363	57,635
2536				
2537 Total Expenses	93,004	81,721	70,363	57,635
2538				
2539 Capital items				
2540 Round-a-bout	-	-	-	-
2541 Main Street	-	-	-	-
2542 Main Street - grant funded	-	-	-	-
2543 Main Street - funded through Town Improvement Fund	-	-	-	-
2544				
2545 Total capital items	-	-	-	-
2546				
2547 Cash reconciliation items				
2548 Loan repayments	275,105	286,388	297,746	310,474
2549				
2550 Total adjustment for non-cash items	275,105	286,388	297,746	310,474
2551				
2552 Increase / (decrease) in cash	126,886	(336,549)	(342,537)	(348,699)
2553 <i>Funded by / (to) reserves</i>				
2554 Town Improvement District Rate	-	-	-	-
2555 Sheridan Street Loan funds	-	-	-	-
2556 Plant replacement	-	-	-	-
2557 <i>Funded by (to) general revenues</i>	(126,886)	336,549	342,537	348,699

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
2558				
2559	-	-	-	-
2560 Council Amalgamation Project				
2561 Income from continuing operations				
2562 Merger Implementation Grant	-	-	-	-
2563 Statecover merger transition funding	-	-	-	-
2564				
2565 Total Income	-	-	-	-
2566				
2567 Expenses from continuing operations				
2568 Wages	413,001	52,863	54,185	-
2569 Employee leave	63,434	9,263	9,495	-
2570 Superannuation	39,162	5,618	5,758	-
2571 Workers compensation insurance	20,611	2,957	3,046	-
2572 Staff training	-	-	-	-
2573 Uniform, tools and PPE	-	-	-	-
2574 Administration	-	-	-	-
2575 Council meetings and administration	-	-	-	-
2576 Cemeteries service	-	-	-	-
2577 Water Management Systems	-	-	-	-
2578 Financial planning	-	-	-	-
2579 Community relations	-	-	-	-
2580 Companion animals service	-	-	-	-
2581 Noxious weeds service	-	-	-	-
2582 HR systems and processes	-	-	-	-
2583 IT systems & equipment	-	-	-	-
2584 Building and development systems	-	-	-	-
2585 Customer service systems	-	-	-	-
2586 Employee costs - meetings	-	-	-	-
2587 Employee costs - materials	-	-	-	-
2588 Employee costs - internal plant hire	-	-	-	-

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
2589 Other amalgamation expenses	1,491,814	929,299	927,516	-
2590 Depreciation	-	-	-	-
2591				
2592 Total Expenses	2,028,022	1,000,000	1,000,000	-
2593				
2594 Capital items				
2595 Server and other infrastructure replacement	-	-	-	-
2596				
2597 Total capital items	-	-	-	-
2598				
2599 Cash reconciliation items				
2600 Depreciation	-	-	-	-
2601				
2602 Total adjustment for non-cash items	-	-	-	-
2603				
2604 Increase / (decrease) in cash	(2,028,022)	(1,000,000)	(1,000,000)	-
2605 <i>Funded by / (to) reserves</i>				
2606 Merger Implementation Fund	1,999,940	1,000,000	1,000,060	-
2607 <i>Funded by (to) general revenues</i>	28,082	-	(60)	-
2608				
2609	-	-	-	-
2610 Stronger Communities Funds				
2611 Income from continuing operations				
2612 Stronger Communities Grant - Local Projects	-	-	-	-
2613 Stronger Communities Grant - Major infrastructure	-	-	-	-
2614				
2615 Total Income	-	-	-	-
2616				
2617 Expenses from continuing operations				
2618 Community projects	-	-	-	-
2619 Depreciation	-	-	-	-

Budget Detail

	Operational Plan 2018	Delivery Program 2019	Delivery Program 2020	Delivery Program 2021
2620				
2621 Total Expenses	-	-	-	-
2622				
2623 Capital items				
2624 Stronger Communities Fund - Local Projects	-	-	-	-
2625 Stronger Communities Fund - Major infrastructure	4,000,000	4,890,763	-	-
2626				
2627 Total capital items	4,000,000	4,890,763	-	-
2628				
2629 Cash reconciliation items				
2630 Depreciation	-	-	-	-
2631				
2632 Total adjustment for non-cash items	-	-	-	-
2633				
2634 Increase / (decrease) in cash	(4,000,000)	(4,890,763)	-	-
2635 <i>Funded by / (to) reserves</i>				
2636 Stronger Communities Fund - Local Community Projects	-	-	-	-
2637 Stronger Communities Fund - Infrastructure Projects	4,000,000	4,890,763	-	-
2638 <i>Funded by (to) general revenues</i>	-	-	-	-
2639				
2640	-	-	-	-
2641				
2642				
2643				

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